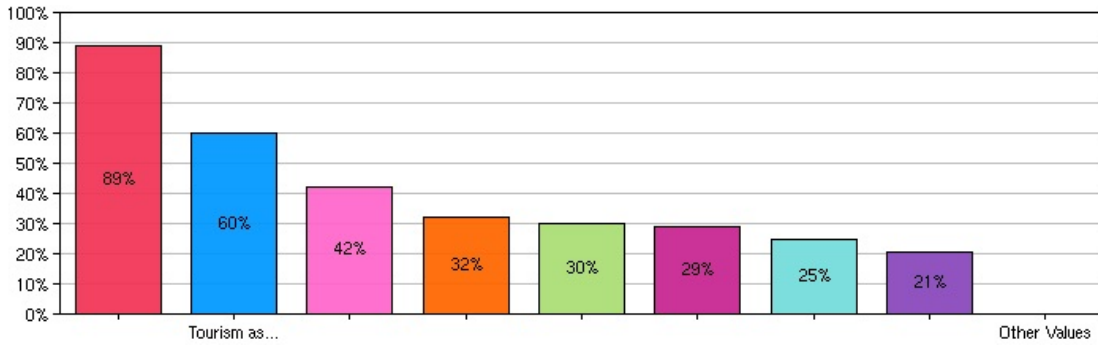


Moffat -Summary Report

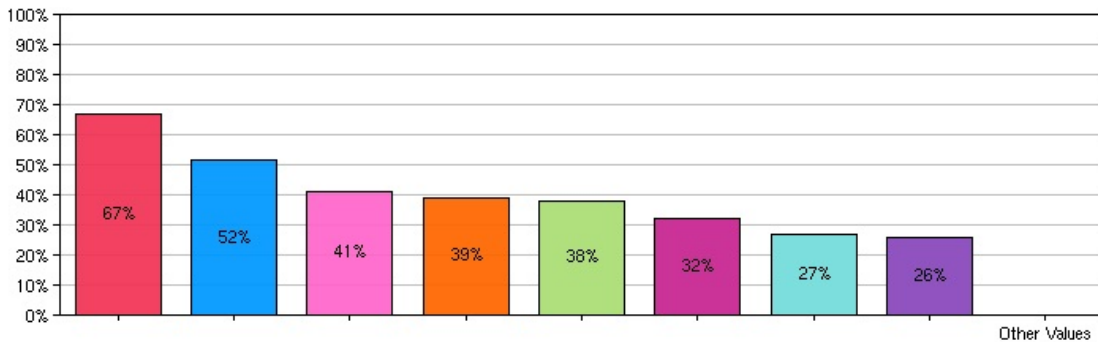
Survey: County Economic Development Self-Assessment Survey



Your County's Economic Strengths: Please select up to five (5) from the following that you think best characterize the greatest economic development strengths of your home county:

Value	Count	Percent %
A well-trained workforce	29	29.9%
Access/proximity to markets	8	8.2%
Transportation network	10	10.3%
Raw materials/natural resources	86	88.7%
Renewable energy potential (wind, solar, geothermal, hydro, biomass)	20	20.6%
Tourism assets	58	59.8%
Strong existing businesses	28	28.9%
Strong community leadership	17	17.5%
Effective economic development organization	16	16.5%
Designated Enterprise Zones	12	12.4%
Local resources for capital – business loan funds, etc.	7	7.2%
Local health care facilities	41	42.3%
Technology/communications	4	4.1%
Quality local/regional school system	24	24.7%
Housing options	16	16.5%
Attractive, livable communities	31	32%
Other (please specify)	12	12.4%

Statistics	
Total Responses	97

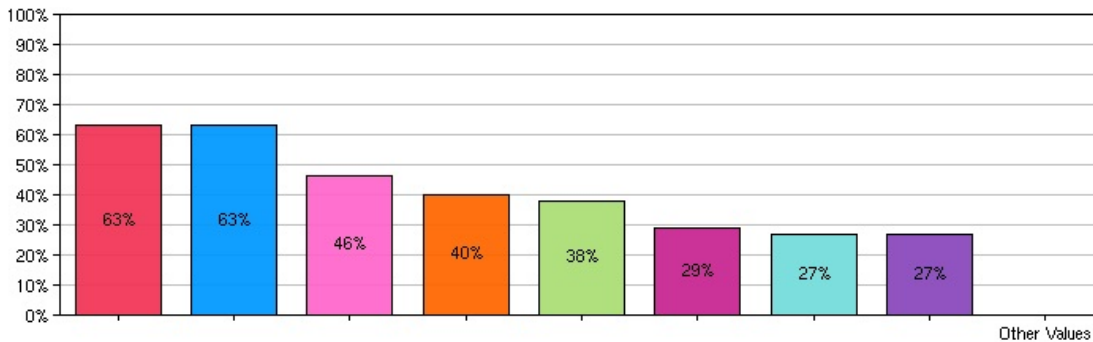


Your County's Economic Weaknesses: Please select up to five (5) from the following that you think are the most significant economic development weaknesses or deficiencies in your home county:

Value	Count	Percent %
A well trained workforce	26	26.8%

Statistics	
Total Responses	97

Access/proximity to markets	65	67%
Transportation network	50	51.5%
Raw materials/natural resources	1	1%
Renewable energy potential (wind, solar, geothermal)	8	8.2%
Tourism assets	10	10.3%
Strong existing businesses	15	15.5%
Strong community leadership	25	25.8%
Effective economic development organization	38	39.2%
Designated Enterprise Zones	9	9.3%
Local resources for capital – business loan funds, etc.	31	32%
Local health care facilities	16	16.5%
Technology/communications	40	41.2%
Quality local/regional school system	37	38.1%
Housing options	23	23.7%
Attractive, livable communities	22	22.7%
Other (please specify)	7	7.2%

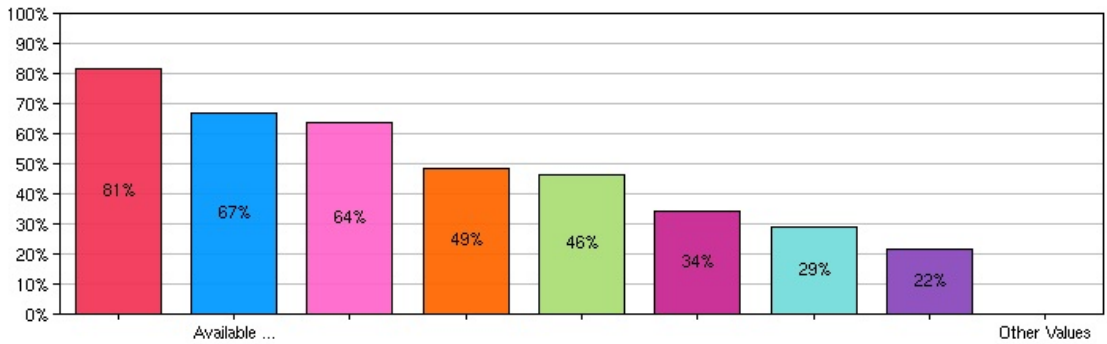


Economic Threats or Limitations: Please select up to five (5) from the following that you think most threaten or limit the economic development potential of your home county

Value	Count	Percent %
Lack of affordable housing	19	19.6%
Infrastructure deficiencies (i.e., roads, water/sewer, transmission lines, etc.)	16	16.5%
Lack of labor force training opportunities	26	26.8%
Lack of developable land and/or suitable buildings	6	6.2%
Lack of community amenities (i.e. parks, community center, etc.)	28	28.9%
Vacant Main Streets, town centers and/or shopping areas	26	26.8%
Volatility of business cycle (boom/bust)	61	62.9%
Declining industries	45	46.4%
Lack of access to capital	19	19.6%
Flight of younger generation from our community	39	40.2%
Excessive permitting fees & hostile regulatory environment	61	62.9%
Ineffective existing government (local, state, federal)	37	38.1%
Limited water resources and impacts on local industries and/or agriculture	4	4.1%
Other (please specify)	15	15.5%

Statistics

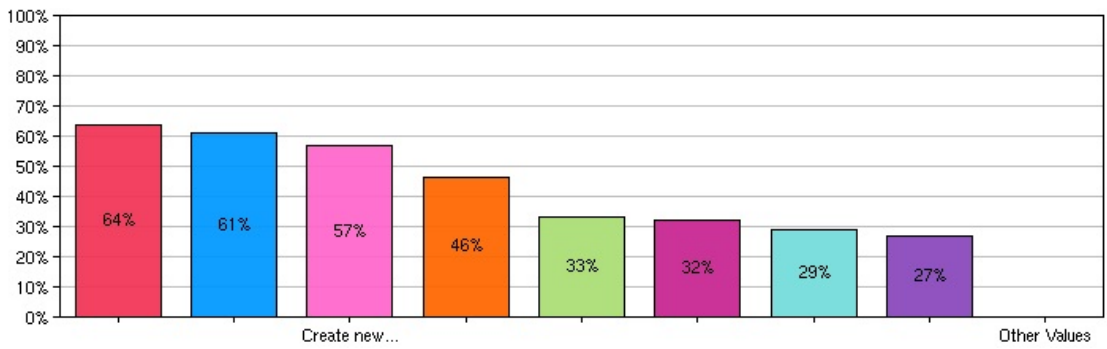
Total Responses	97
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Economic Opportunities: Please identify the economic opportunities that provide the most potential for your county. Please select the top five (5) opportunities.

Value	Count	Percent %
Population growth	13	13.4%
Skilled labor force	28	28.9%
Available land	65	67%
Access to transportation, air, highway, rail	21	21.6%
Anchor industries or clusters	33	34%
Proximity to research university	2	2.1%
Specific demographic group – students, retirees, etc.	3	3.1%
Tourism attractions	62	63.9%
Vital Main Street or downtown	10	10.3%
Natural resource base	79	81.4%
Attractive communities/quality of life	47	48.5%
Availability of water resources	45	46.4%
Other (please specify)	6	6.2%

Statistics	
Total Responses	97

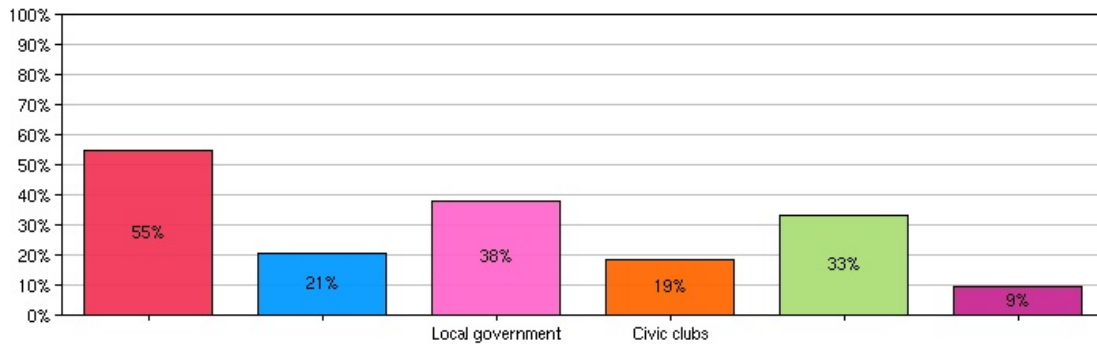


Economic Development Goals: What should be your home county's top measurable goals or strategies for economic development? (What would the county like to achieve?) Please select up to five (5) strategies.

Value	Count	Percent %
Diversify the economic base	59	60.8%
Create new jobs	55	56.7%
Encourage the growth of existing businesses and industries	62	63.9%
Create a strong entrepreneurial climate	20	20.6%
Increase access to capital for new and existing businesses	23	23.7%
Improve transportation infrastructure	25	25.8%
Create a more business-friendly climate	32	33%
Increase job skills of local labor force	28	28.9%
Increase tourism activity	31	32%

Statistics	
Total Responses	97

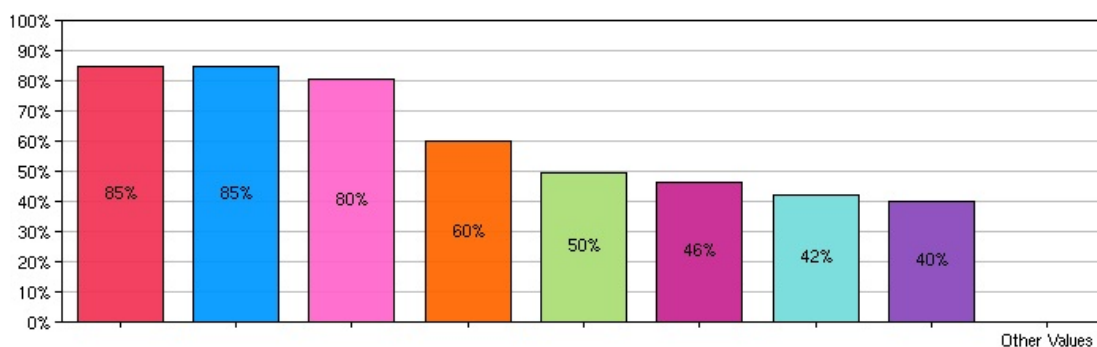
Assure access to technology resources and infrastructure	26	26.8%
Encourage Main Street, downtown or town center revitalization	16	16.5%
Improve the quality of life and community amenities	19	19.6%
Improve the local/regional school system	45	46.4%
Other (please specify)	8	8.2%



Public/Private Partnerships: Partnerships between business and government can be important to improve the economic climate. To your knowledge, what partnerships have formed in your county to work together to solve economic development issues? Check all that apply

Value	Count	Percent %
Economic Development Council	53	54.6%
Regional advocacy groups	20	20.6%
Local government	37	38.1%
Civic clubs	18	18.6%
Don't know if one exists	32	33%
Other (please specify)	9	9.3%

Statistics	
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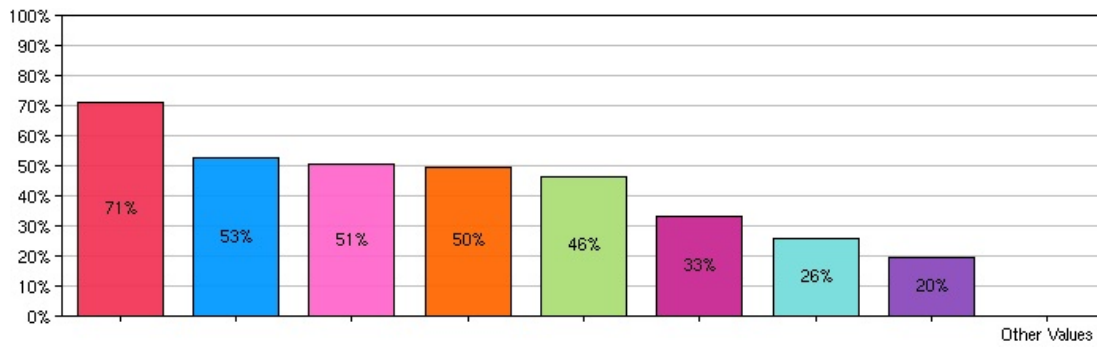


Local Partners in Economic Development: What key community organizations should be involved in the creation and implementation of the economic development plan? Check all that apply.

Value	Count	Percent %
Chambers of Commerce	82	84.5%
Visitor and Convention Bureaus	39	40.2%
Civic/Service organizations, i.e. Rotary, Kiwanis	38	39.2%
Main Street or downtown marketing organization	45	46.4%
Local government	82	84.5%
County government	78	80.4%
Utilities	33	34%
Elected officials	58	59.8%
Small Business Development Centers	48	49.5%

Statistics	
Total Responses	97

School Boards/PTAs	41	42.3%
Other (please specify)	18	18.6%



State of Colorado Economic Development Resources: What resources/actions from the State of Colorado would be most helpful to your home county in order to implement its plan? Please select up to five(5) resources.

Value	Count	Percent %
Strategic grants to leverage economic development projects	49	50.5%
Business loan funds/micro loans/access to capital	32	33%
Incentives for job growth	48	49.5%
Tax credits for job growth	45	46.4%
Streamline regulations and permitting	69	71.1%
Technical assistance and assessment visits to develop local action plans	18	18.6%
More worker training programs	19	19.6%
Entrepreneurial programs	25	25.8%
Better information about existing state programs	51	52.6%
Other (please specify)	13	13.4%

Statistics	
Total Responses	97

One Action That the State Could Undertake: If there was ONE action that the State of Colorado could undertake to help advance economic development in your home county, what would it be?

Count	Response
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1	Allow the use of our natural resources to be utilized.
1	Bring Industry to Moffat County.
1	Business broadband
1	Clean coal tec
1	DRILL,BABY,DRILL CUT TAXES FLAT RATE TAX
1	Eliminate environmental regulations and limitations on oil and gas development.
1	Entice young professionals (doctors, teachers, etc.) to come to the area and stay.
1	Help with technical assistance and assessments visits for action plan development.
1	Increase tourism.
1	Keep the coal fired power plants operational!!! That would keep the coal miners working too.
1	LCF requiring staff to live within local communities
1	Less Regulations against Coal and Oil and Gas
1	Limit regulation that pits one industry against another - ie. natural gas against coal.
1	Public awareness of available programs
1	Put school first.

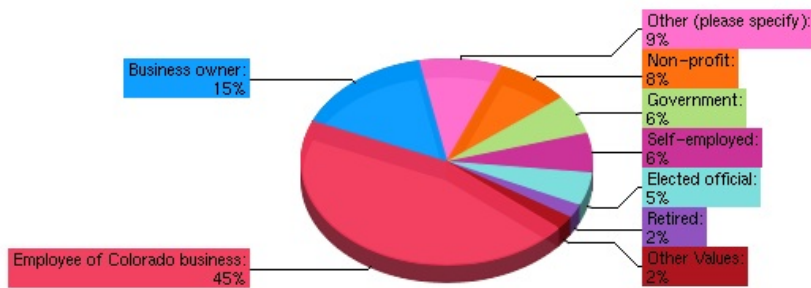
1	Quit attacking our mining base!
1	Reduce and streamline regulations
1	Reduce the amount of red tape and time to permit mineral and oil exploration
1	Reduce the red tape for energy companies
1	Repeal colo. 1365 this will be a major job killer to moffat and surrounding areas!!!
1	Revoke the clean air bill.
1	Streamline organizations
1	Streamline regulations and permitting.
1	Support Local k-12 education
1	Tax Incentives
1	Try something new?
1	Use clean coal tech. there really is such as thing and it's affordable.
1	Use more coal
1	Void intrusion on peoples' private lands - Vermillion, etc
1	We need less government involvement in our businesses.
1	advocacy for coal industries within our region.
1	allow and promote the use of our natural energy resources to the state and nationally
1	better school funding
1	decrease taxes and government spending
1	embrace and promote energy production (electricity, coal, oil and gas)
1	get away from denver and the easternslope
1	keep the coals mines and power plants running and use the resources we have.
1	leave the power plants and coal mines alone
1	more improvements and work on state highways in are county.
1	promote clean coal industry
1	provide the funding for education instead of cutting funds from it to balance the budget
1	reduce regulatory burden on oil/natural gas/coal industries
1	reduced burden from regulations
1	retract the clean air act and allow and promote coal production
1	stop concentratngon the denver base and look at it on a state wide base.
1	try and sell coal to CHINA
1	Assistance with state regulations to make Colorado a more business friendly environment, especially oil and gas.
1	Rural Water development. Any major or minor industry growth will be in the county, not the city. Currently there is no rural water districts in Moffat County.
1	Don't take the driving force of our economy away. The Coal Industry supports Moffat and the surrounding counties and you folks in Denver and at Excel Energy have no idea of the impact of you back room politics have on our communities.
1	Stop raiding the DOLA funds, we NEED infrastructure - without infrastructure we cannot support diverse businesses. Are you taking city collected sales tax to balance the state's general fund? FAIR and predictable regulatory process (not lenient) just fair and predictable
1	Support our coal & oil. We have fabulous reserves that can support us locally and at State level for years. We need a wireless provider that is dependable. We have poor wi-fi service, and it will take support of the 'cloud' for us to move forward.
1	Facilitate better communications between the coal industry and the oil and gas industry. HB 1365 pitted the two against one another and that caused much anxiety for the coal people especially.
1	Lift regulations on oil and gas and coal, help combine all energy sources and repeal all regulations that better one industry over another step up and thet the Fed. Gov know this is are state and they are hindering recovery
1	Work more closely with local and county government in Moffat County to create a strategy for economic development
1	Tax breaks, (from what are currently 'hobbling' the drilling companies in Colorado), to bring Moffat County & Colorado into the same as surronding states.
1	Re-evaluate excessive fees, educational distribution of taxes received to benefit the area paying versus by population.
1	Know State well enough to send potential new businesses to all communities fitting needs of these businesses. The State should create a centralized ED network that is followed from the top down to each community. It would be well organized and the goal is to retain all prospects in Colorado

1	State energy plans that recognize the need to work for clean energy in all energy resources. Don't neglect available resources in future energy plans.
1	Limit the size and scope of the Federal Government. Get rid of Obamacare, the Dept of Education nad EPA
1	Energy is our main economy. Anything that would stabilize/increase positive attitudes towards coal, oil & gas. Big game hunting is key to the area and to the state. Help DOW put more money towards herd management. Sorry 2 actions.
1	Stop unnecessary environmental group law suits. Economic growth won't happen if every projects must go through several years of permitting ,Then be stopped by a lawsuit. Environmental regulations are strangling our county and industry. Other business won't move in with all the threats to shutdown coal fired electricity.
1	Transportation: highways need work..expansion and repair; bus and train travel has been removed or restricted in last decades.
1	Help the county realize the benefit of natual resources, via grants and planning to help benefit the community.
1	Less regulation, in terms of the energy sector, our western power plants, our coal industry. no more Un-funded mandates and partisn politics.
1	Have a more common sense approach to coal fired electricity and all businesses. The only thing that more regulation on this industry will do is raise electric bills. The Gov't. needs to get the real info rather than use the radical Environmentalists "facts." No more regulations that hurt business!!!
1	Realistic, fiscally responsible state and federal permitting of clean coal as the current backbone of our energy independence.
1	Get out of the way!!! Let the entrepreneurial faction of the citizenry have some space to create and develop without contrait chains around their necks imposed by the government.
1	Undo some of the negative taxes and regulations that have chased energy businesses out of Colorado. That would include the extra taxes on vehicles and trailers, etc. that hurt businesses, ranchers, and outfitters, even more than other people. We need to become a business friendly state.
1	Develop the abundant natural resources we have here above and below ground, and stop with over-regulating everything. Drill, baby, drill.
1	Provide a grant progrm for Economic Development/directors to be able to have the necessay funds to promote and market each and every county in the state. I done properly the return dollar for dollar would have a hugh impact on counties and the whole state of Colorado.
1	Help to facilitate funding to start new businesses and to help existing business recover from their losses during the recession.
1	Build more coal fired power plants and mines to support them to prided cheap electricity for Colorado.
1	Increase tourism by bringing in big buisness. Craig Colorado does not even have a nice restaurent. Bring community centers and amenities for the youth.Apraise housing for what it is really worth instead of bogus amounts so that our property taxes can fill peoples pockets.
1	Help us work with local industry to insure the regulatory environment makes sense and is not over burdensome.
1	Stop looking at coal and coal fired power plants as bad things. Start looking at them as economicly efficient ways of producing electricity. We can clean the air and have. They DO NOT need to be shut down.
1	Small Business grants/tax breaks/support including possibly free or reduced cost business structure advice or legal advice - forms, etc.
1	I consider coal as a vital and important asset. We need to use our resources and energies in developing clean coal technology so that coal can continue to be used as a major resource in the years to come.
1	Get rid of the regulatory uncertainty that seems to stifle all new job creation. Lets stabilize the regulatory environment so that those that can raise capital and create jobs won't be afraid to.
1	evaluate effectiveness of AQCC non-scientific decisions and ensure low cost, environmentally sound power (coal) plays a major role in our state.
1	Learn the truth about how clean coal can be used to make electricity. Learn the truth about how much natural gas you would have to burn to make the same amount of electricity. Learn the truth about the quality of the coal in this area
1	Illegall immigrants are a huge financial drain on the local services. This needs to be stopped and people sent back. Instead they are being showed how to fill out forms to get more government aid. This is wrong1
1	Stop dictating future energy policy by favoring one type of energy over others. Don't phase out fossil fuel by increasing regulation to artificially cause the price to increase. Economical energy is key to strong economic development.
1	Quit regulating everyone to death. Tell the Federal government that we are fed up with all their stupid regulations. That the federal government hasn't the slightest idea how to run our businesses.
1	Let the energy sector flourish, including coal. Back the Interior Dept. off with their job killing approach to land management. We are over-regulated and the state and federal levels. Coal based energy is the most cost effective.
1	Quit regulating the western slope by eastern slope standards. This side of the hill is very different!



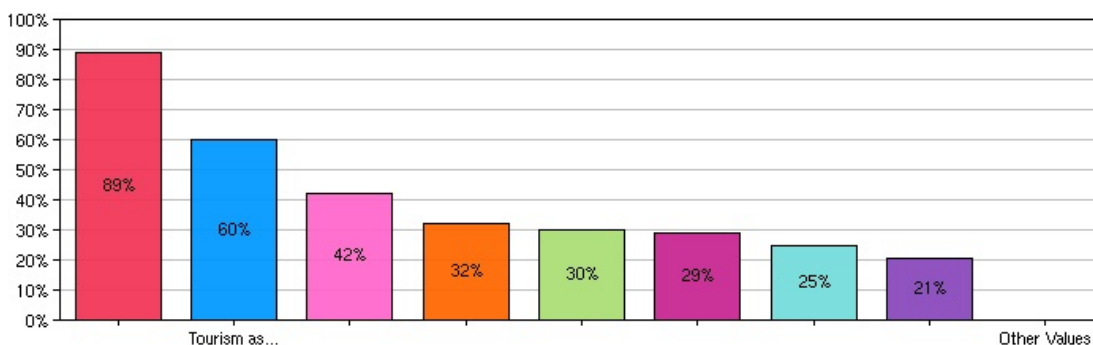
Your Home County: Please identify your home county from the following list (limited to one click):

Value	Count	Percent %	Statistics	
Moffat	97	100%	Total Responses	97



Who Are You? Please categorize yourself as one of the following.

Value	Count	Percent %	Statistics	
Business owner	15	15.5%	Total Responses	97
Employee of Colorado business	44	45.4%		
Elected official	5	5.2%		
Government	6	6.2%		
Non-profit	8	8.2%		
Educator	2	2.1%		
Self-employed	6	6.2%		
Retired	2	2.1%		
Other (please specify)	9	9.3%		

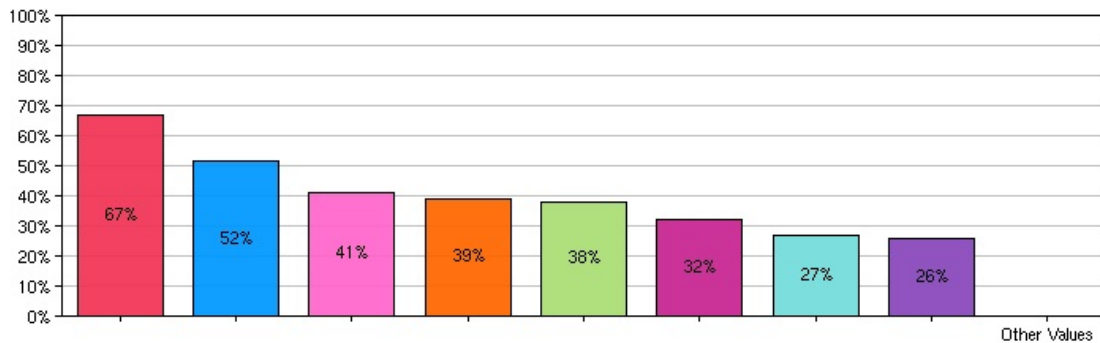


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Local resources for capital – business loan funds, etc.	7	7.2%
Local health care facilities	41	42.3%
Technology/communications	4	4.1%
Quality local/regional school system	24	24.7%
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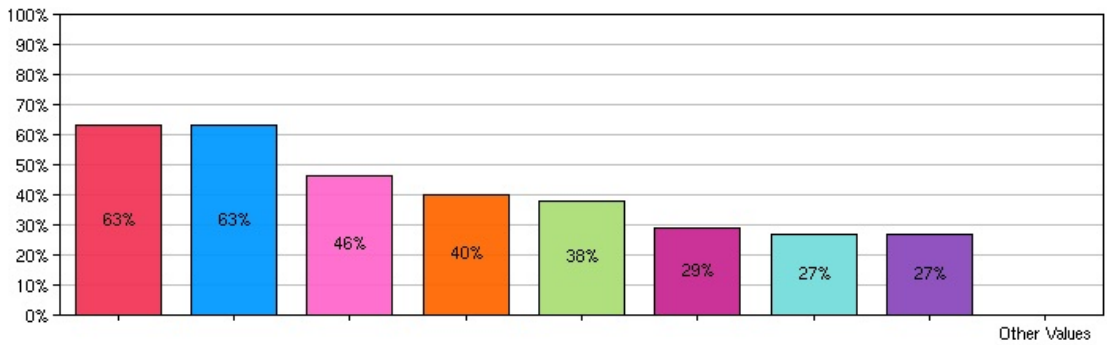
Statistics	
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Your County's Economic Weaknesses: Please select up to five (5) from the following that you think are the most significant economic development weaknesses or deficiencies in your home county:

Value	Count	Percent %
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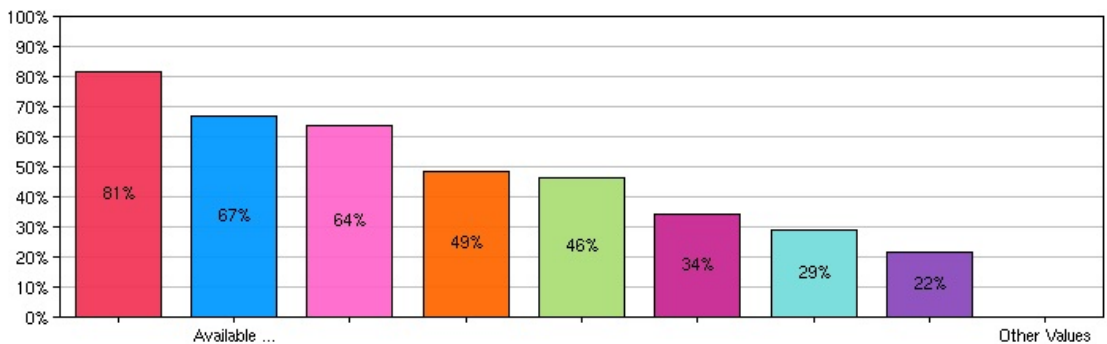
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Economic Threats or Limitations: Please select up to five (5) from the following that you think most threaten or limit the economic development potential of your home county

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Infrastructure deficiencies (i.e., roads, water/sewer, transmission lines, etc.)	16	16.5%
Lack of labor force training opportunities	26	26.8%
Lack of developable land and/or suitable buildings	6	6.2%
Lack of community amenities (i.e. parks, community center, etc.)	28	28.9%
Vacant Main Streets, town centers and/or shopping areas	26	26.8%
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Flight of younger generation from our community	39	40.2%
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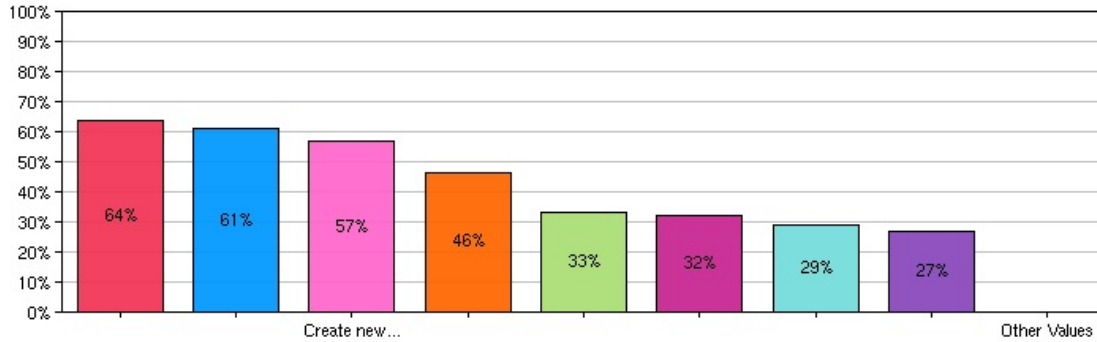


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Available land	65	67%
Access to transportation, air, highway, rail	21	21.6%
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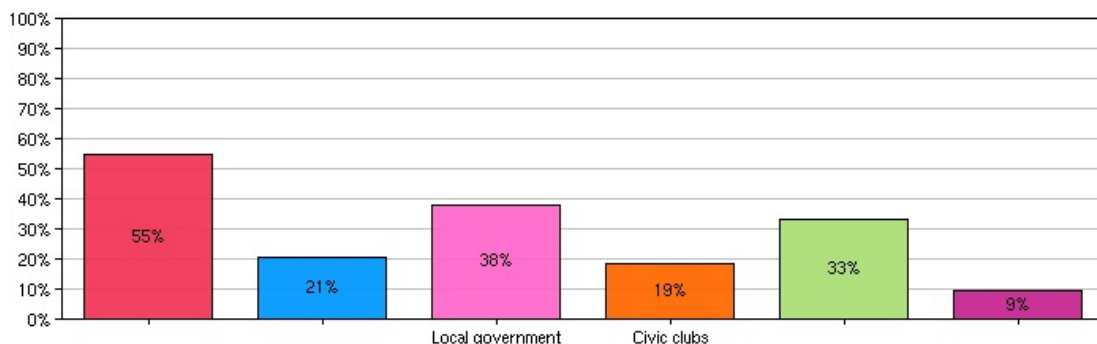
Proximity to research university	2	2.1%
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Tourism attractions	62	63.9%
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Economic Development Goals: What should be your home county's top measurable goals or strategies for economic development? (What would the county like to achieve?) Please select up to five (5) strategies.

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Statistics	
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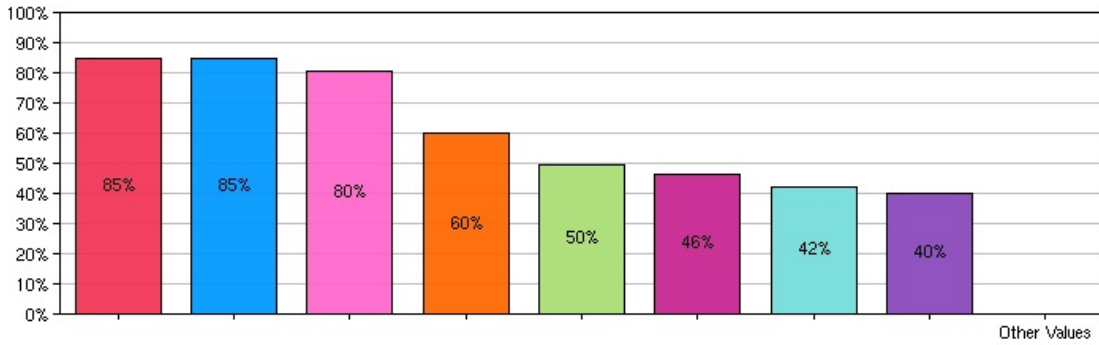


Public/Private Partnerships: Partnerships between business and government can be important to improve the economic climate. To your knowledge, what partnerships have formed in your county to

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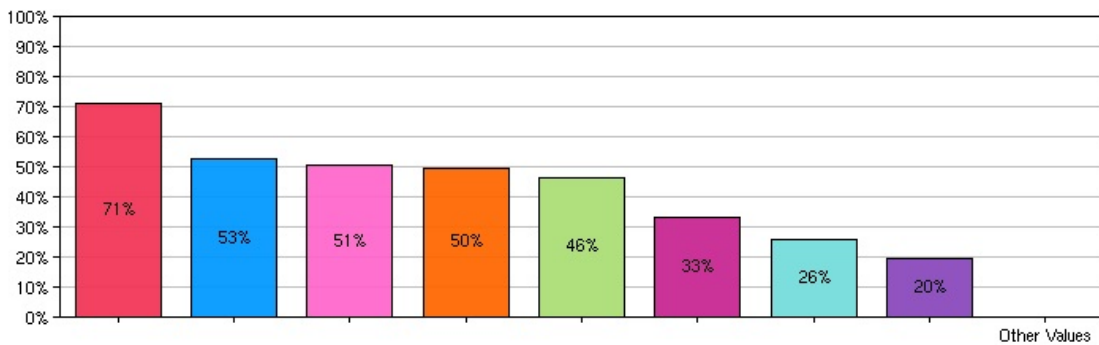
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State of Colorado Economic Development Resources: What resources/actions from the State of Colorado would be most helpful to your home county in order to implement its plan? Please select up to five(5) resources.

Value	Count	Percent %
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Statistics	
Total Responses	97

Business loan funds/micro loans/access to capital	32	33%
Incentives for job growth	48	49.5%
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1	Limit regulation that pits one industry against another - ie. natural gas against coal.
1	Public awareness of available programs
1	Put school first.
1	Quit attacking our mining base!
1	Reduce and streamline regulations
1	Reduce the amount of red tape and time to permit mineral and oil exploration
1	Reduce the red tape for energy companies
1	Repeal colo. 1365 this will be a major job killer to moffat and surrounding areas!!!
1	Revoke the clean air bill.
1	Streamline organizations
1	Streamline regulations and permitting.
1	Support Local k-12 education
1	Tax Incentives
1	Try something new?
1	Use clean coal tech. there really is such as thing and it's affordable.
1	Use more coal
1	Void intrusion on peoples' private lands - Vermillion, etc
1	We need less government involvement in our businesses.
1	advocacy for coal industries within our region.
1	allow and promote the use of our natural energy resources to the state and nationally
1	better school funding
1	decrease taxes and government spending

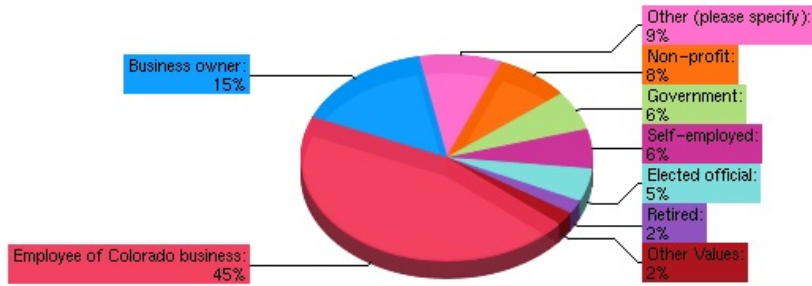
1	embrace and promote energy production (electricity, coal, oil and gas)
1	get away from denver and the easternslope
1	keep the coals mines and power plants running and use the resources we have.
1	leave the power plants and coal mines alone
1	more improvements and work on state highways in are county.
1	promote clean coal industry
1	provide the funding for education instead of cutting funds from it to balance the budget
1	reduce regulatory burden on oil/natural gas/coal industries
1	reduced burden from regulations
1	retract the clean air act and allow and promote coal production
1	stop concentratngon the denver base and look at it on a state wide base.
1	try and sell coal to CHINA
1	Assistance with state regulations to make Colorado a more business friendly environment, especially oil and gas.
1	Rural Water development. Any major or minor industry growth will be in the county, not the city. Currently there is no rural water districts in Moffat County.
1	Don't take the driving force of our economy away. The Coal Industry supports Moffat and the surrounding counties and you folks in Denver and at Excel Energy have no idea of the impact of you back room politics have on our communities.
1	Stop raiding the DOLA funds, we NEED infrastructure - without infrastructure we cannot support diverse businesses. Are you taking city collected sales tax to balance the state's general fund? FAIR and predictable regulatory process (not lenient) just fair and predictable
1	Support our coal & oil. We have fabulous reserves that can support us locally and at State level for years. We need a wireless provider that is dependable. We have poor wi-fi service, and it will take support of the 'cloud' for us to move forward.
1	Facilitate better communications between the coal industry and the oil and gas industry. HB 1365 pitted the two against one another and that caused much anxiety for the coal people especially.
1	Lift regulations on oil and gas and coal, help combine all energy sources and repeal all regulations that better one industry over another step up and thet the Fed. Gov know this is are state and they are hindering recovery
1	Work more closely with local and county government in Moffat County to create a strategy for economic development
1	Tax breaks, (from what are currently 'hobbling' the drilling companies in Colorado), to bring Moffat County & Colorado into the same as surronding states.
1	Re-evaluate excessive fees, educational distribution of taxes received to benefit the area paying versus by population.
1	Know State well enough to send potential new businesses to all communities fitting needs of these businesses. The State should create a centralized ED network that is followed from the top down to each community. It would be well organized and the goal is to retain all prospects in Colorado
1	State energy plans that recognize the need to work for clean energy in all energy resources. Don't neglect available resources in future energy plans.
1	Limit the size and scope of the Federal Government. Get rid of Obamacare, the Dept of Education nad EPA
1	Energy is our main economy. Anything that would stabilize/increase positive attitudes towards coal, oil & gas. Big game hunting is key to the area and to the state. Help DOW put more money towards herd management. Sorry 2 actions.
1	Stop unnecessary environmental group law suits. Economic growth won't happen if every projects must go through several years of permitting ,Then be stopped by a lawsuit. Environmental regulations are strangling our county and industry. Other business won't move in with all the threats to shutdown coal fired electricity.
1	Transportation: highways need work..expansion and repair; bus and train travel has been removed or restricted in last decades.
1	Help the county realize the benefit of natual resources, via grants and planning to help benefit the community.
1	Less regulation, in terms of the energy sector, our western power plants, our coal industry. no more Un-funded mandates and partisn politics.
1	Have a more common sense approach to coal fired electricity and all businesses. The only thing that more regulation on this industry will do is raise electric bills. The Gov't. needs to get the real info rather than use the radical Environmentalists "facts." No more regulations that hurt business!!!
1	Realistic, fiscally responsible state and federal permitting of clean coal as the current backbone of our energy independence.
1	Get out of the way!!! Let the entrepreneurial faction of the citizenry have some space to create and develop without contrait chains around their necks imposed by the government.
1	Undo some of the negative taxes and regulations that have chased energy businesses out of Colorado. That would

	include the extra taxes on vehicles and trailers, etc. that hurt businesses, ranchers, and outfitters, even more than other people. We need to become a business friendly state.
1	Develop the abundant natural resources we have here above and below ground, and stop with over-regulating everything. Drill, baby, drill.
1	Provide a grant program for Economic Development/directors to be able to have the necessary funds to promote and market each and every county in the state. If done properly the return dollar for dollar would have a huge impact on counties and the whole state of Colorado.
1	Help to facilitate funding to start new businesses and to help existing businesses recover from their losses during the recession.
1	Build more coal fired power plants and mines to support them to provide cheap electricity for Colorado.
1	Increase tourism by bringing in big business. Craig Colorado does not even have a nice restaurant. Bring community centers and amenities for the youth. Appraise housing for what it is really worth instead of bogus amounts so that our property taxes can fill people's pockets.
1	Help us work with local industry to insure the regulatory environment makes sense and is not overburdensome.
1	Stop looking at coal and coal fired power plants as bad things. Start looking at them as economically efficient ways of producing electricity. We can clean the air and have. They DO NOT need to be shut down.
1	Small Business grants/tax breaks/support including possibly free or reduced cost business structure advice or legal advice - forms, etc.
1	I consider coal as a vital and important asset. We need to use our resources and energies in developing clean coal technology so that coal can continue to be used as a major resource in the years to come.
1	Get rid of the regulatory uncertainty that seems to stifle all new job creation. Let's stabilize the regulatory environment so that those that can raise capital and create jobs won't be afraid to.
1	Evaluate effectiveness of AQCC non-scientific decisions and ensure low cost, environmentally sound power (coal) plays a major role in our state.
1	Learn the truth about how clean coal can be used to make electricity. Learn the truth about how much natural gas you would have to burn to make the same amount of electricity. Learn the truth about the quality of the coal in this area.
1	Illegal immigrants are a huge financial drain on the local services. This needs to be stopped and people sent back. Instead they are being shown how to fill out forms to get more government aid. This is wrong!
1	Stop dictating future energy policy by favoring one type of energy over others. Don't phase out fossil fuel by increasing regulation to artificially cause the price to increase. Economical energy is key to strong economic development.
1	Quit regulating everyone to death. Tell the Federal government that we are fed up with all their stupid regulations. That the federal government hasn't the slightest idea how to run our businesses.
1	Let the energy sector flourish, including coal. Back the Interior Dept. off with their job killing approach to land management. We are over-regulated and the state and federal levels. Coal based energy is the most cost effective.
1	Quit regulating the western slope by eastern slope standards. This side of the hill is very different!



Your Home County: Please identify your home county from the following list (limited to one click):

Value	Count	Percent %	Statistics	
Moffat	97	100%	Total Responses	97



Who Are You? Please categorize yourself as one of the following.

Value	Count	Percent %
Business owner	15	15.5%
Employee of Colorado business	44	45.4%
Elected official	5	5.2%
Government	6	6.2%
Non-profit	8	8.2%
Educator	2	2.1%
Self-employed	6	6.2%
Retired	2	2.1%
Other (please specify)	9	9.3%

Statistics	
Total Responses	97