

CITY OF STEAMBOAT SPRINGS

AGENDA

Budget Retreat NO. 2012-17
Tuesday, October 02, 2012

8:00 AM

MEETING LOCATION: Citizens' Meeting Room, Centennial Hall;
124 10th Street, Steamboat Springs, CO

MEETING PROCEDURE: Comments from the Public are welcome, provided they are no longer than three (3) minutes on all public hearing items and will be heard **following** the presentation by Staff. Please wait until you are recognized by the Council President.

A City Council meeting packet is available for public review in the lobby of City Hall, 137 10th Street, Steamboat Springs, CO.

CITY COUNCIL WILL MAKE NO DECISION NOR TAKE ACTION, EXCEPT TO DIRECT THE CITY MANAGER. **THOSE ADDRESSING CITY COUNCIL ARE REQUESTED TO IDENTIFY THEMSELVES BY NAME AND ADDRESS. ALL COMMENTS SHALL NOT EXCEED THREE MINUTES.**

ROLL CALL (8:00 AM)

MORNING SCHEDULE:

A 15 MINUTE BREAK WILL BE PROVIDED HALFWAY THROUGH THE MORNING.

1. **Presentation of the Proposed Budget. 8:00-8:30AM (Roberts/Weber)**
2. **Approve Community Support Allocation Committee Members. 8:30-9:00AM**
3. **General Fund/Special Revenue Funds. (9:00-12:00PM)**

LUNCH 12:00 - 1:00 PM

AFTERNOON SCHEDULE:

A 15 MINUTE BREAK WILL BE PROVIDED HALFWAY THROUGH THE AFTERNOON.

- 4. Capital Improvement Plan. 1:00-2:00PM**
- 5. Enterprise Funds/Internal Service Funds. 2:00-3:00PM**
- 6. Public Comment. 3:15-3:45PM**
- 7. Review of Revisions & Amendments/Budget Wrap Up. 3:45-4:45PM**

REPORTS

- 8. Agenda Review: (Franklin)**
 - a. City Council agenda for October 16, 2012.
 - b. City Council agenda for October 30, 2012.

ADJOURNMENT

BY: JULIE FRANKLIN, CMC
CITY CLERK



October 2, 2012

Honorable President and City Council Members
City of Steamboat Springs

In accordance with Section 9.4 of the Steamboat Springs Home Rule Charter, as adopted November 6, 1973, and in accordance with the current ordinances and policies as adopted by the Steamboat Springs City Council, we present the proposed Budget for the 2013 calendar year. As prepared and submitted, the 2013 Budget is intended to serve as a guide for the ensuing fiscal year relative to community accomplishments and also serve as a description and accounting of the resources necessary to achieve the intended service delivery levels, projects and programs.

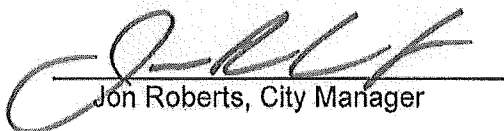
By restructuring our Fire Prevention department, reducing service in our Transit department, and maintaining 2012 service levels in other departments, we are able to deliver to you a budget that only requires use of reserves for the Iron Horse debt payment as directed. This was accomplished while keeping sales tax revenue at the 2012 budgeted amount as directed by you at the August 7, 2012 City Council meeting. In 2012 sales tax is projected to exceed the budget by more than \$1.3 million. As we look to 2013 with the same sales tax budget as 2012 there should again be a surplus of revenues over expenditures which will increase reserves.

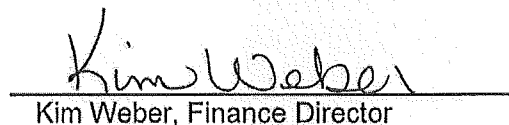
Restructuring of Fire Prevention creates efficiency by moving the duties of Fire Prevention into the Fire Suppression division. The FTE's will be shifted, at a much lower rate of pay, to establish a Firefighter Reserve program.

Over the years transit has grown to encompass more than 11% of the City's General Fund expenditures. The system was reviewed for inefficiencies and streamlining opportunities resulting in a proposed reduction in services for transit that includes combining routes, eliminating some inefficient routes, and adjusting overall transit schedules.

It was our directive and goal to eliminate the need to utilize reserves for the 2013 budget with the exception of the transfer to the Iron Horse Fund for debt service payments and the budget being presented to you has accomplished that.

Respectfully submitted,


Jon Roberts, City Manager


Kim Weber, Finance Director

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**City of Steamboat Springs
Community Support Coalitions
2013 Budget Summary**

	<u>2012 Request</u>	<u>2012 Funding</u>	<u>2013 Request</u>
Arts and Culture (10)	145,000	100,000	191,500
Environmental (5)	49,000	32,000	69,000
Human Resources (23)	<u>234,625</u>	<u>197,500</u>	<u>2353,250</u>
Total	\$428,625	\$329,500	\$493,750

Notes:

Number of organizations requesting Community Support funding listed in parenthesis
HRC includes one umbrella organization that represents eight additional organizations

Arts and Culture

- Steamboat Springs Arts Council did not ask for funding in 2013 due to taking over the administrative responsibilities of the Arts and Culture Coalition
- Friends of the Chief have requested \$50,000/year for three years for renovations of the downtown theatre

Environment

- Yampa Valley Sustainability Council and Yampa Valley Recycles have merged – they submitted one request in 2013 compared to two in 2012 (same dollar amount)
- One new request in 2013 by Routt County Conservation District for \$5,000 to develop Yampa River Watershed Plan.

Human Resources

- One new request for 2013 by Colorado Student Care for \$2,500
- Two request that were denied funding in 2012 have applied again in 2013:
 - Court Appointed Special Advocates for \$5,000
 - Girl Scouts for \$500

**Community Support
2013 Funding Requests**

Organization	2010 Funding	2011 Funding	2012 Request	2012 Funding	2013 Request
Human Resources Coalition			(City & County)		
Advocates	12,500	12,500	28,000	12,500	13,500
Boys & Girls Club of Steamboat Springs	0	2,500	10,000	6,500	10,000
Court Appointed Special Advocates Routt County	0	0	10,000	0	5,000
Coloardo Student Care	0	0	0	0	2,500
Comunidad Integrada/Integrated Community	7,500	7,500	20,000	6,500	7,500
Family Development Center		7,250	18,000	7,250	7,500
First Impressions	60,000	52,500	120,000	54,500	60,000
Girls Scouts	750	500	750	0	500
Grand Futures	2,500	2,000	10,000	2,500	2,500
Humble Ranch Education & Therapy Ctr	1,500	1,250	6,000	1,500	3,000
Independent Life Center	1,250	1,250	3,000	1,250	1,500
NW CO Dental Center	2,500	2,500	5,000	2,500	2,500
NW CO Legal Services	2,500	2,000	8,500	2,000	4,250
NW CO VNA	37,500	37,500	80,000	37,500	40,000
Old Town Hot Springs	0	0	2,500	0	0
Partners in Routt County	4,000	3,000	12,000	3,000	6,000
Planned Parenthood	2,500	2,000	5,000	1,500	3,500
Rocky Mountain Youth Corps	4,000	4,000	14,000	5,250	7,500
Routt County Council on Aging	20,000	20,000	42,000	21,000	21,000
Routt County Habitat for Humanity	0	1,000	2,000	1,000	2,000
Routt County United Way	4,250	4,250	8,500	4,250	4,250
South Routt Community Center	1,000	1,000	7,000	0	0
Steamboat Mental Health	25,000	25,000	50,000	25,000	25,000
Yampa Valley Autism Program	1,750	1,500	7,000	2,000	3,750
TOTAL HRC	191,000	191,000	469,250	197,500	233,250

**Community Support
2013 Funding Requests**

Organization	2010 Funding	2011 Funding	2012 Request	2012 Funding	2013 Request
Arts and Culture Coalition					
Friends of the Chief	0	4,000	0	0	50,000
Steamboat Dance Theater	4,000	3,000	4,000	4,000	5,000
Great American Laughing Stock Company	2,000	2,500	3,500	3,500	5,000
Center for Visual Arts	0	3,000	7,500	7,000	10,000
Emerald City Opera	0	5,000	10,000	9,000	12,500
Steamboat Art Museum	18,500	10,000	22,000	16,000	25,000
Seminars at Steamboat	2,500	1,000	5,000	1,000	4,000
Steamboat Springs Arts Council	24,000	18,000	20,000	5,000	0
Steamboat Springs Free Summer Concert Series	25,500	24,500	35,000	30,000	30,000
Steamboat Orchestra and Youth Program	4,000	5,000	5,000	5,000	15,000
Strings Music Festival	21,500	23,000	30,000	16,500	30,000
Perry Mansfield School and Camp	5,000	5,000	3,000	3,000	5,000
TOTAL ARTS AND CULTURE	107,000	104,000	145,000	100,000	191,500

Environmental Coalition					
Yampatika	9,725	8,000	20,000	6,750	15,000
Yampa Valley Recycles	4,750	4,000	6,000	3,750	(with YVSC)
Community Agriculture Alliance	7,000	8,000	10,000	8,500	10,000
Yampa Valley Land Trust	5,500	3,000	10,500	4,000	25,000
Yampa Valley Sustainability Council	8,000	10,475	13,000	9,500	14,000
Routt County Conservation District	0	0	0	0	5,000
TOTAL ENVIRONMENTAL	34,975	33,475	59,500	32,500	69,000

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SUMMARY

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET SUMMARY BY FUND TYPE**

2013 GOVERNMENTAL FUNDS

	GENERAL	CAPITAL PROJECTS	COMMUNITY HOUSING	IRON HORSE	WASTEWATER	WATER
TOTAL REVENUES	\$ 24,847,993	\$ 2,917,023	\$ -	\$ 842,993	\$ 2,941,500	\$ 2,091,697
TOTAL EXPENDITURES	25,180,279	4,216,383	80,000	842,993	4,367,613	3,996,721
NET	<u>\$ (332,286)</u>	<u>\$ (1,299,360)</u>	<u>\$ (80,000)</u>	<u>\$ -</u>	<u>\$ (1,426,113)</u>	<u>\$ (1,905,024)</u>

REVENUES

TAXES AND ASSESSMENTS	\$ 17,939,698	\$ 1,167,400	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	34,100	-	-	-	-	-
INTERGOVERNMENTAL REVENUE	2,555,588	1,536,087	-	-	-	-
CHARGES FOR SERVICES	2,220,647	-	-	-	2,928,000	2,026,000
FINES AND FORFEITS	180,100	-	-	-	-	-
OTHER REVENUE	676,347	-	-	-	13,500	65,697
FINANCING	-	-	-	-	-	-
TRANSFERS FROM OTHER FUNDS	-	213,536	-	842,993	-	-
OVERHEAD	1,241,513	-	-	-	-	-
TOTAL REVENUES	<u>\$ 24,847,993</u>	<u>\$ 2,917,023</u>	<u>\$ -</u>	<u>\$ 842,993</u>	<u>\$ 2,941,500</u>	<u>\$ 2,091,697</u>

EXPENDITURES

PERSONNEL COSTS	\$ 14,839,170	\$ -	\$ -	\$ 213,636	\$ 689,152	\$ 259,450
OPERATING EXPENSES	6,872,834	-	-	129,285	671,632	673,348
CONTINGENCY	219,561	-	-	-	-	-
EQUIPMENT	56,500	-	-	-	-	-
CAPITAL OUTLAY	-	4,216,383	-	-	1,677,718	2,318,207
COMMUNITY SUPPORT	1,266,889	-	80,000	-	-	-
OVERHEAD	561,673	-	-	66,654	246,153	112,600
DEBT SERVICE	530,700	-	-	433,418	1,082,958	633,116
TRANSFERS	832,952	-	-	-	-	-
TOTAL EXPENDITURES	<u>\$ 25,180,279</u>	<u>\$ 4,216,383</u>	<u>\$ 80,000</u>	<u>\$ 842,993</u>	<u>\$ 4,367,613</u>	<u>\$ 3,996,721</u>

BEGINNING FUND BALANCE/RESERVES	\$ 18,285,236	\$ 2,626,857	\$ 1,037,184	\$ -	\$ 3,935,997	\$ 3,930,189
ENDING FUND BALANCE/RESERVES	17,952,950	1,327,497	957,184	-	2,509,884	2,025,165
NET	<u>\$ (332,286)</u>	<u>\$ (1,299,360)</u>	<u>\$ (80,000)</u>	<u>\$ -</u>	<u>\$ (1,426,113)</u>	<u>\$ (1,905,024)</u>

Equal to amount approved by council to be spent from reserves for Iron Horse Transfer

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET SUMMARY BY FUND TYPE**

2013 ENTERPRISE FUNDS			MUNICIPAL SERVICES	2013 INTERNAL SERV FUND	
AIRPORT	GOLF	REHDER BUILDING	TOTAL	FLEET SERVICES	TOTAL
\$ 1,674,750	\$ 1,699,125	\$ 350,000	\$ 37,365,081	\$ 1,341,533	\$ 38,706,614
1,737,528	3,059,301	361,092	43,841,910	928,619	44,770,529
<u>\$ (62,778)</u>	<u>\$ (1,360,176)</u>	<u>\$ (11,092)</u>	<u>\$ (6,476,829)</u>	<u>\$ 412,914</u>	<u>\$ (6,063,915)</u>
\$ -	\$ 604,000	\$ -	\$ 19,711,098	\$ -	\$ 19,711,098
-	-	-	34,100	-	34,100
520,267	-	-	4,611,942	-	4,611,942
1,001,560	1,089,000	-	9,265,207	1,341,533	10,606,740
-	-	-	180,100	-	180,100
500	6,125	350,000	1,112,169	-	1,112,169
-	-	-	-	-	-
152,423	-	-	1,208,952	-	1,208,952
-	-	-	1,241,513	-	1,241,513
<u>\$ 1,674,750</u>	<u>\$ 1,699,125</u>	<u>\$ 350,000</u>	<u>\$ 37,365,081</u>	<u>\$ 1,341,533</u>	<u>\$ 38,706,614</u>
\$ 284,884	\$ 462,017	\$ -	\$ 16,748,309	\$ 288,318	\$ 17,036,627
645,168	533,072	-	9,525,339	501,101	10,026,440
-	-	-	219,561	-	219,561
-	19,728	-	76,228	139,200	215,428
555,556	-	350,000	9,117,864	-	9,117,864
-	-	-	1,346,889	-	1,346,889
123,959	119,382	11,092	1,241,513	-	1,241,513
127,961	1,925,102	-	4,733,255	-	4,733,255
-	-	-	832,952	-	832,952
<u>\$ 1,737,528</u>	<u>\$ 3,059,301</u>	<u>\$ 361,092</u>	<u>\$ 43,841,910</u>	<u>\$ 928,619</u>	<u>\$ 44,770,529</u>
\$ 62,778	\$ 2,672,526	\$ 86,821	\$ 32,637,588	\$ 2,133,027	\$ 34,770,615
-	1,312,350	75,729	26,160,759	2,545,941	\$ 28,706,700
<u>\$ (62,778)</u>	<u>\$ (1,360,176)</u>	<u>\$ (11,092)</u>	<u>\$ (6,476,829)</u>	<u>\$ 412,914</u>	<u>\$ (6,063,915)</u>

**CITY OF STEAMBOAT SPRINGS
REVENUE AND EXPENDITURE SUMMARY - ALL FUNDS
2013 BUDGET**

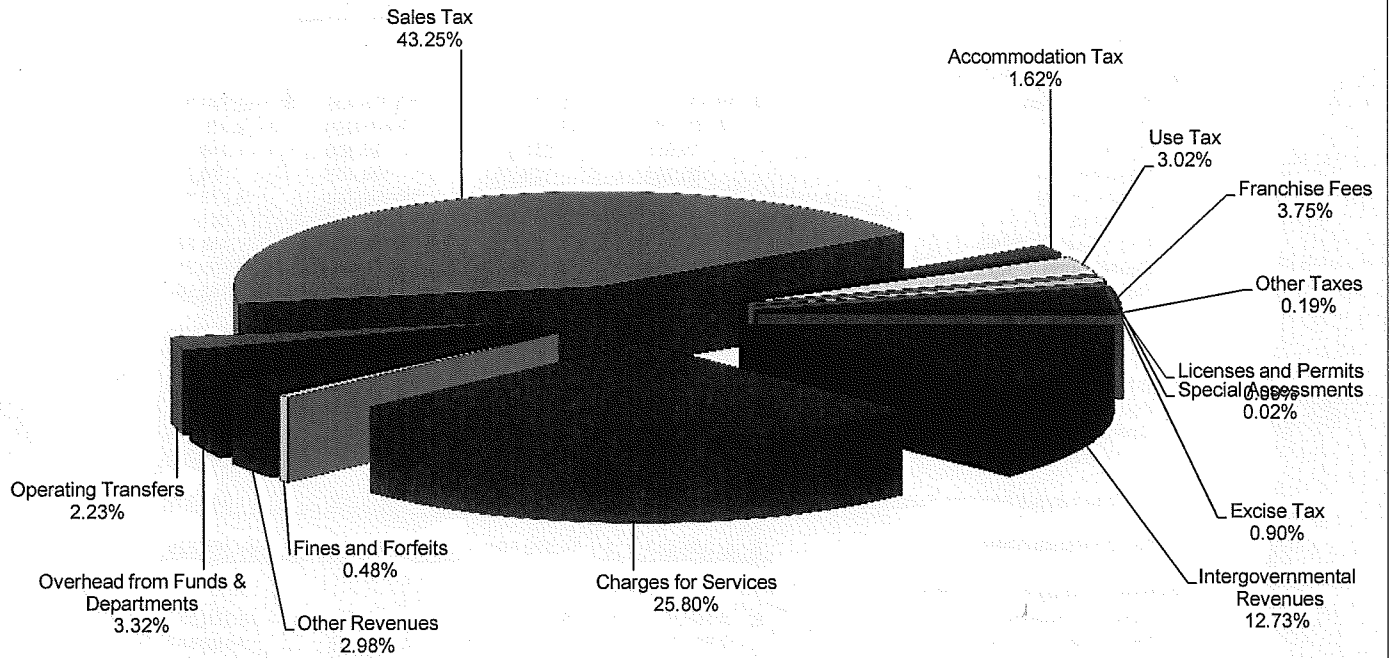
	2011 ACTUAL	2012 ORIG. BUD.	2012 PROJECTED	2013 BUDGET
REVENUE SUMMARY				
Municipal Services Revenue				
Sales Tax	\$ 17,414,688	\$ 16,161,698	\$ 17,493,365	\$ 16,161,698
Accommodation Tax	657,846	604,000	604,000	604,000
Use Tax	1,034,953	890,000	1,108,938	1,130,000
Excise Tax	343,637	270,000	600,000	335,400
Franchise Fees	1,279,225	1,400,000	1,258,967	1,402,000
Special Assessments	13,084	8,000	8,000	8,000
Other Taxes	69,127	75,000	75,846	70,000
Licenses and Permits	38,559	30,000	19,639	34,100
Intergovernmental revenues	4,897,818	6,475,245	9,018,473	4,611,942
Charges for Services	10,154,082	9,080,455	9,922,472	9,641,207
Fines and Forfeits	194,783	206,000	171,483	180,100
Proceeds from issuance of Debt	12,958,189	-	-	-
Other Revenues	1,178,573	1,162,599	1,319,007	1,112,169
Overhead from Funds & Departments	1,536,178	1,355,942	1,355,945	1,241,513
Operating Transfers	1,806,682	2,064,401	2,964,645	832,952
Total Municipal Services Revenue	53,577,424	39,783,340	45,920,780	37,365,081
Internal Service Funds Revenue				
User Charges	1,328,609	1,266,891	1,268,051	1,341,533
Intergovernmental revenues	219,340	-	-	-
Other Revenues	10,706	-	1,500	-
Operating Transfers	65,000	-	-	-
Total Internal Services Fund Revenue	1,623,655	1,266,891	1,269,551	1,341,533
TOTAL REVENUES	\$ 55,201,079	\$ 41,050,231	\$ 47,190,331	\$ 38,706,614

CITY OF STEAMBOAT SPRINGS
REVENUE AND EXPENDITURE SUMMARY - ALL FUNDS
2013 BUDGET

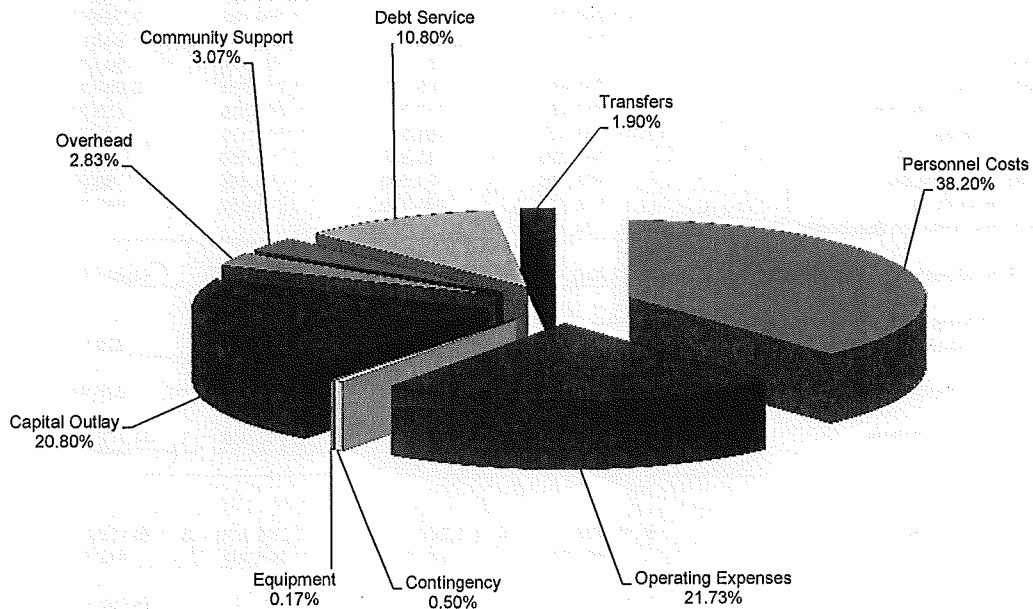
	2011 ACTUAL	2012 ORIG. BUD.	2012 PROJECTED	2013 BUDGET
EXPENDITURES BY TYPE				
Municipal Services Expenditures				
Personnel Costs	\$ 16,036,932	\$ 16,685,602	\$ 16,205,456	\$ 16,748,309
Operating Expenses	8,529,249	9,574,764	9,565,935	9,525,339
Contingency	35,583	255,877	35,000	219,561
Equipment	105,885	128,700	136,453	76,228
Capital Outlay	9,123,573	15,827,827	22,159,353	9,117,864
Overhead	1,536,178	1,355,942	1,355,942	1,241,513
Community Support	1,374,447	1,466,725	1,488,160	1,346,889
Debt Service	2,789,625	3,282,305	3,270,117	4,733,255
Transfers	1,906,682	2,064,401	2,908,438	832,952
Total Municipal Services Expenditures	41,438,154	50,642,143	57,124,854	43,841,910
Internal Service Fund Expenditures				
Personnel Costs	279,409	283,802	280,354	288,318
Operating Expenses	574,489	476,286	500,636	501,101
Equipment	76,761	170,360	184,210	139,200
Total Internal Services Fund Expenditures	930,659	930,448	965,200	928,619
TOTAL EXPENDITURES	\$ 42,368,813	\$ 51,572,591	\$ 58,090,054	\$ 44,770,529
EXPENDITURES BY FUNCTION				
General Government	\$ 5,585,647	\$ 6,733,648	\$ 6,150,050	\$ 6,278,382
Transportation Services	2,631,539	2,823,090	2,807,437	2,542,632
Public Works	2,811,574	2,807,537	2,728,858	2,790,470
Public Safety Services	6,112,356	6,475,457	6,524,616	6,724,499
Legal and Municipal Court	501,843	516,742	514,880	515,598
Parks and Recreation	2,227,889	2,232,508	2,219,473	2,320,887
Community Development	584,069	577,310	565,336	599,558
General Fund Debt Service	487,784	484,376	521,213	530,700
General Fund Transfers	1,865,410	2,064,401	2,089,404	832,952
Capital Projects	4,559,939	5,330,749	8,287,532	4,216,383
Water and Wastewater Utilities	7,126,235	12,388,588	14,751,671	8,364,334
Airport	1,290,995	2,119,260	2,769,988	1,737,528
Howelsen Hill Ski Area	1,555,119	2,347,820	3,547,483	945,816
Rodeo	-	180,328	185,213	200,900
Golf Course	1,753,999	1,765,028	1,710,663	3,059,301
Howelsen Hill Ice Arena	717,454	737,248	750,376	708,308
Tennis Center	161,327	181,337	160,129	189,577
Rehder Building Fund	382,279	15,440	10,440	361,092
Community Housing	228,145	80,000	86,435	80,000
Iron Horse Fund	819,777	781,276	743,657	842,993
Municipal Violation Surcharge	34,773	-	-	-
Total Municipal Services Expenditures	41,438,154	50,642,143	57,124,854	43,841,910
Internal Service Fund Expenditures				
Fleet Services Fund	930,659	930,448	965,200	928,619
Total Internal Services Fund Expenditures	930,659	930,448	965,200	928,619
TOTAL EXPENDITURES	\$ 42,368,813	\$ 51,572,591	\$ 58,090,054	\$ 44,770,529
NET COSTS				
Municipal services	\$ 12,139,271	\$ (10,858,803)	\$ (11,204,074)	\$ (6,476,829)
Internal service funds	692,996	336,443	304,351	412,914
	\$ 12,832,267	\$ (10,522,360)	\$ (10,899,723)	\$ (6,063,915)

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET SUMMARY**

COMBINED REVENUES - ALL FUNDS - NET OF INTERNAL SERVICE FUND



COMBINED EXPENDITURES - ALL FUNDS - NET OF INTERNAL SERVICE FUND



**CITY OF STEAMBOAT SPRINGS
GENERAL FUND
2013 BUDGET**

	2011 ACTUAL	2012 ORIG. BUD.	2012 PROJECTED	2013 BUDGET	% INC/(DEC)
FUND BALANCE, JANUARY 1	\$ 13,979,451	\$ 16,642,785	\$ 16,642,785	\$ 18,285,236	9.87%
REVENUES	25,471,445	23,768,569	29,937,885	24,847,993	-17.00%
TOTAL AVAILABLE	39,450,896	40,411,354	46,580,670	43,133,229	-7.40%
EXPENDITURES					
Personnel Costs	13,494,478	14,089,325	14,341,262	14,839,170	3.47%
Operating Expenses	5,367,867	6,062,442	7,002,505	6,872,834	-1.85%
Contingency	35,583	255,877	35,000	219,561	527.32%
Equipment	30,678	57,700	93,453	56,500	-39.54%
Capital Outlay	16,896	-	2,261,862	-	-100.00%
Community Support	1,167,402	1,386,725	1,401,725	1,266,889	-9.62%
Overhead	342,014	314,223	549,010	561,673	2.31%
Debt Service	487,784	484,376	521,213	530,700	1.82%
Transfers	1,865,410	2,064,401	2,089,404	832,952	-60.13%
TOTAL EXPENDITURES	22,808,112	24,715,069	28,295,434	25,180,279	-11.01%
FUND BALANCE, DECEMBER 31	\$ 16,642,785	\$ 15,696,285	\$ 18,285,236	\$ 17,952,950	-1.82%

**CITY OF STEAMBOAT SPRINGS
GENERAL FUND REVENUES BY SOURCE
2013 BUDGET**

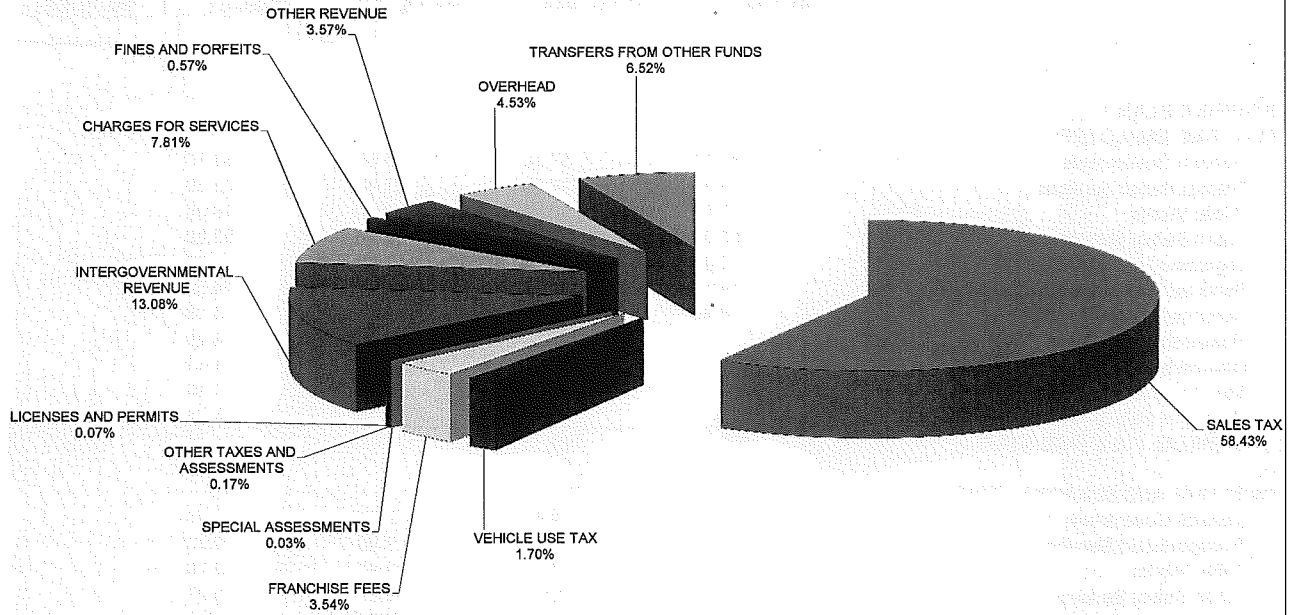
	2011 ACTUAL	2012 ORIG. BUD.	2012 PROJECTED	2013 BUDGET	% INC/(DEC)
TAXES AND ASSESSMENTS					
Sales Tax	\$ 17,414,688	\$ 16,161,698	\$ 17,493,365	\$ 16,161,698	-7.61%
Vehicle Use Tax	516,222	390,000	508,938	500,000	-1.76%
Franchise Fees	1,080,276	1,200,000	1,058,967	1,200,000	13.32%
Special Assessments	13,084	8,000	8,000	8,000	0.00%
Cigarette Tax	69,127	75,000	75,846	70,000	-7.71%
TOTAL TAXES AND ASSESSMENTS	19,093,397	17,834,698	19,145,116	17,939,698	-6.30%
LICENSES AND PERMITS	38,559	30,000	19,639	34,100	73.63%
INTERGOVERNMENTAL					
County Road & Bridge	265,889	250,000	250,000	250,000	0.00%
Mineral Lease	81,483	35,000	50,000	50,000	0.00%
Mineral Severance	242,463	35,000	270,873	250,000	-7.71%
Highway Users Taxes	453,805	434,980	419,052	400,000	-4.55%
Government Grants	957,867	777,520	1,969,276	611,021	-68.97%
Additional Motor Vehicle Taxes	50,134	49,000	45,000	49,000	8.89%
Fire Protection Services	580,279	845,380	845,380	908,067	7.42%
County Animal Shelter Charge	32,182	35,000	35,000	35,000	0.00%
Other Intergovernmental	2,050	2,500	2,500	2,500	0.00%
TOTAL INTERGOVERNMENTAL	2,666,152	2,464,380	3,887,081	2,555,588	-34.25%
CHARGES FOR SERVICES					
Botanic Park Fees	5,925	5,400	6,000	5,400	-10.00%
Park User Fees and Concessions	18,212	15,900	29,312	19,000	-35.18%
Recreation Program Fees	422,133	422,010	439,260	449,020	2.22%
Community Center Fees	18,546	25,000	18,000	18,000	0.00%
Tax Management Fees	25,008	33,805	42,712	40,728	-4.65%
Transit Fees	146,608	142,050	137,680	143,600	4.30%
Planning Fees	50,656	41,060	63,141	49,460	-21.67%
Police Department Fees	24,938	29,980	23,169	25,500	10.06%
Animal Shelter Fees	49,387	44,300	44,485	44,300	-0.42%
Building permit Fees	91,084	75,000	99,693	90,000	-9.72%
Howelsen Hill Ski Area Fees and Concessions	-	-	178,434	183,900	3.06%
Howelsen Hill Rodeo Fees and Concessions	-	-	26,550	23,000	-13.37%
Howelsen Hill Ice Arena Fees and Concessions	-	-	610,700	618,725	1.31%
Tennis Center Fees and Concessions	-	-	34,000	57,864	70.19%
Emergency Medical Services	487,475	444,200	585,491	452,000	-22.80%
Other Charges for Services	642	150	400	150	-62.50%
TOTAL CHARGES FOR SERVICE	1,340,614	1,278,855	2,339,027	2,220,647	-5.06%
FINES AND FORFEITS	173,661	206,000	171,483	180,100	5.02%
OTHER					
Investment Income	57,370	76,000	40,249	76,000	88.82%
Affordable Housing Loan Repayment	193,856	-	-	-	N/A
Airport Loan Repayment	-	-	-	112,320	N/A
Contributions	134,357	196,194	506,920	141,727	-72.04%
Voluntary Assessment	217,600	215,000	266,472	217,600	-18.34%
Rental Income	13,346	15,000	26,679	26,200	-1.80%
Sales/Use Tax Fees, Interest & Penalties	39,944	50,000	82,321	56,000	-31.97%
Miscellaneous	(54,861)	46,500	145,018	46,500	-67.94%
TOTAL OTHER	601,612	598,694	1,067,659	676,347	-36.65%
OVERHEAD FROM FUNDS & DEPARTMENTS	1,536,178	1,355,942	1,355,945	1,241,513	-8.44%
TRANSFERS	21,272	-	1,951,935	-	-100.00%
TOTAL REVENUES	\$ 25,471,445	\$ 23,768,569	\$ 29,937,885	\$ 24,847,993	-17.00%

CITY OF STEAMBOAT SPRINGS
GENERAL FUND EXPENDITURES BY TYPE AND FUNCTION
2013 BUDGET

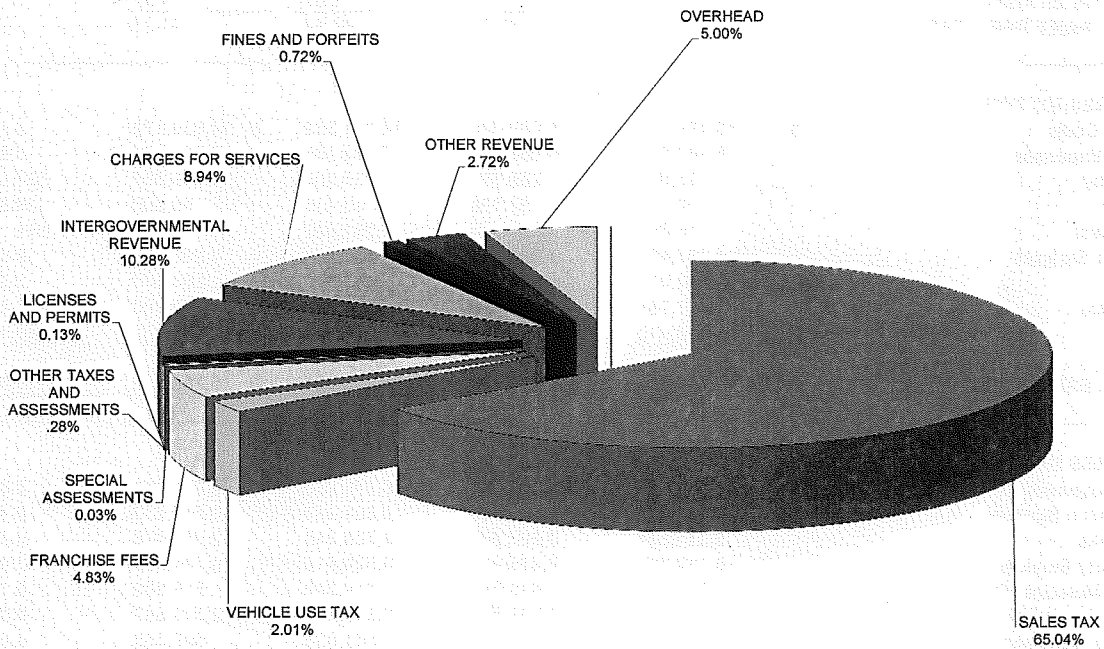
	2011 ACTUAL	2012 ORIG. BUD.	2012 PROJECTED	2013 BUDGET	%
					INC/(DEC)
STAFFING PLAN					
FULL TIME EMPLOYEES					
General Government	35.50	37.30	35.60	36.50	
Transportation Services	28.50	27.90	27.90	22.90	
Public Works	17.00	17.00	17.00	18.00	
Public Safety Services	63.80	63.80	64.70	63.80	
Legal and Municipal Court	2.80	2.80	2.80	2.80	
Parks and Recreation	14.15	14.15	14.15	14.59	
Community Development	6.80	6.80	6.80	6.80	
Howelsen Hill Ski Area	-	-	3.96	4.26	
Howelsen Hill Rodeo	-	-	1.31	1.41	
Tennis Center	-	-	0.44	0.44	
Howelsen Hill Ice Arena	-	-	3.25	3.25	
TOTAL FULL TIME STAFF	168.55	169.75	177.91	174.74	
PART TIME AND SEASONAL STAFF					
General Government	2.85	1.98	2.73	2.73	
Transportation Services	6.79	7.88	7.88	9.73	
Public Works	3.47	3.47	3.47	2.79	
Public Safety Services	5.13	5.13	4.27	5.27	
Legal and Municipal Court	0.25	0.25	0.25	0.25	
Parks and Recreation	16.83	17.10	17.10	15.60	
Community Development	0.25	0.25	0.25	0.25	
Howelsen Hill Ski Area	-	-	2.25	2.25	
Howelsen Hill Rodeo	-	-	0.33	0.33	
Tennis Center	-	-	0.14	0.14	
Howelsen Hill Ice Arena	-	-	1.87	1.87	
TOTAL PART TIME STAFF	35.57	36.06	40.54	41.21	
EXPENDITURES BY TYPE					
Personnel Costs	\$ 13,494,478	\$ 14,089,325	\$ 14,341,262	\$ 14,839,170	3.47%
Operating Expenses	5,367,867	6,062,442	7,002,505	6,872,834	-1.85%
Contingency	35,583	255,877	35,000	219,561	527.32%
Equipment	30,678	57,700	93,453	56,500	-39.54%
Capital Outlay	16,896	-	2,261,862	-	N/A
Community Support	1,167,402	1,386,725	1,401,725	1,266,889	-9.62%
Overhead	342,014	314,223	549,010	561,673	2.31%
Debt Service	487,784	484,376	521,213	530,700	1.82%
Transfers	1,865,410	2,064,401	2,089,404	832,952	-60.13%
TOTAL EXPENDITURES	\$ 22,808,112	\$ 24,715,069	\$ 28,295,434	\$ 25,180,279	-11.01%
EXPENDITURES BY FUNCTION					
General Government	\$ 5,585,647	\$ 6,733,648	\$ 6,150,050	\$ 6,278,382	2.09%
Transportation Services	2,631,539	2,823,090	2,807,437	2,542,632	-9.43%
Public Works	2,811,574	2,807,537	2,728,858	2,790,470	2.26%
Public Safety Services	6,112,356	6,475,457	6,524,616	6,724,499	3.06%
Legal and Municipal Court	501,843	516,742	514,880	515,598	0.14%
Parks and Recreation	2,227,889	2,232,508	2,219,473	2,320,887	4.57%
Community Development	584,069	577,310	565,336	599,558	6.05%
Howelsen Hill Ski Area	-	-	3,088,821	945,816	-69.38%
Howelsen Hill Rodeo	-	-	185,213	200,900	8.47%
Tennis Center	-	-	151,589	189,577	25.06%
Howelsen Hill Ice Arena	-	-	748,544	708,308	-5.38%
Debt Service	487,784	484,376	521,213	530,700	1.82%
Transfers	1,865,410	2,064,401	2,089,404	832,952	-60.13%
TOTAL EXPENDITURES	\$ 22,808,112	\$ 24,715,069	\$ 28,295,434	\$ 25,180,279	-11.01%

GENERAL FUND

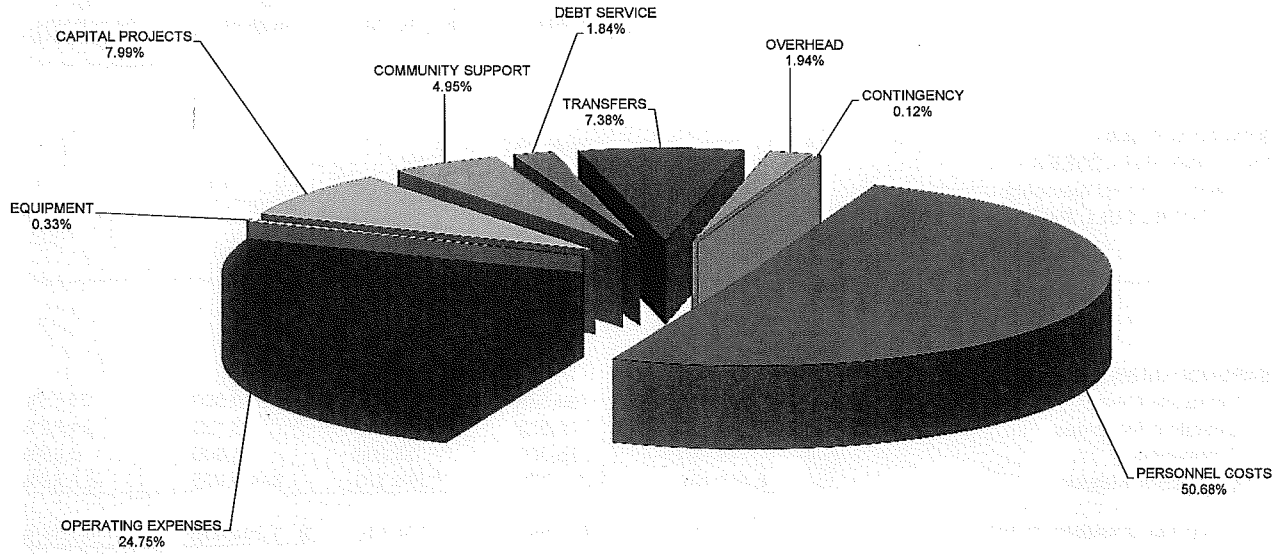
REVENUES PER 2012 PROJECTED



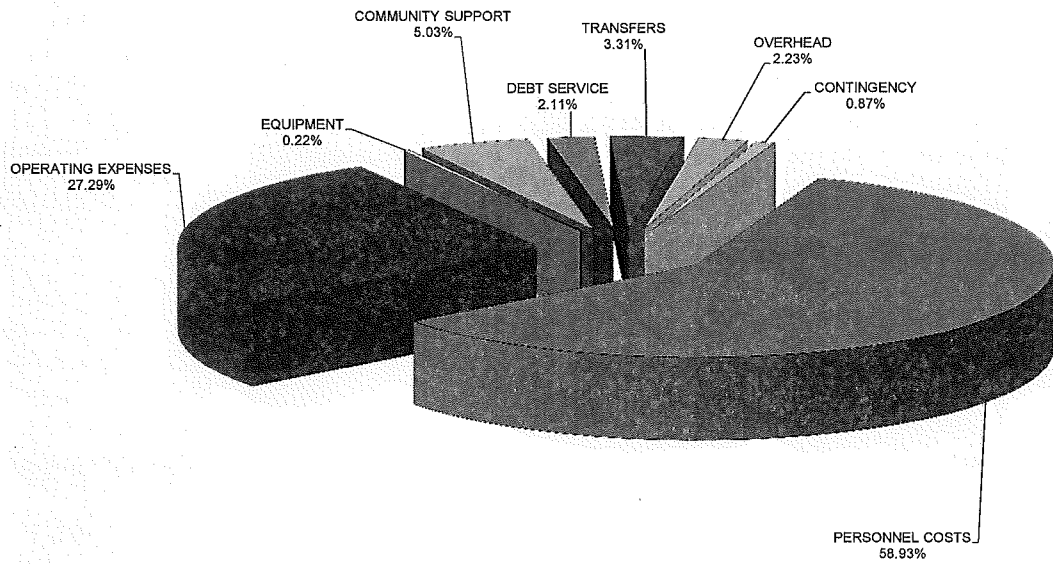
REVENUES PER 2013 BUDGET



EXPENDITURES PER 2012 PROJECTED



EXPENDITURES PER 2013 BUDGET



**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

CITY COUNCIL SUMMARY

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
STAFFING PLAN					
FULL TIME EMPLOYEES					
Elected Council Members	7.00	7.00	7.00	7.00	
TOTAL FULL TIME STAFF	<u>7.00</u>	<u>7.00</u>	<u>7.00</u>	<u>7.00</u>	

EXPENDITURES BY CATEGORY

Personnel Costs	\$ 138,915	\$ 138,599	\$ 116,526	\$ 146,303	25.55%
Operating Expenses	36,718	79,572	68,239	83,128	21.82%
Contingency	16,783	35,000	35,000	35,000	0.00%
Community Support	<u>1,167,402</u>	<u>1,214,375</u>	<u>1,254,375</u>	<u>1,029,975</u>	<u>-17.89%</u>
TOTAL EXPENDITURES	<u>\$ 1,359,818</u>	<u>\$ 1,467,546</u>	<u>\$ 1,474,140</u>	<u>\$ 1,294,406</u>	<u>-12.19%</u>

Note: Various Community Support items have been moved into department budgets for 2013

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: City Council
 DIVISION: N/A
 SUBDIVISION: N/A
 PROGRAMS: City Council Operations

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
EXPENDITURES BY TYPE					
Personnel Costs	\$ 138,915	\$ 138,599	\$ 116,526	\$ 146,303	25.55%
Operating Expenses	36,718	79,572	68,239	83,128	21.82%
Contingency	16,783	35,000	35,000	35,000	0.00%
TOTAL EXPENDITURES	<u>\$ 192,416</u>	<u>\$ 253,171</u>	<u>\$ 219,765</u>	<u>\$ 264,431</u>	<u>20.32%</u>

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>
STAFFING PLAN				
FULL TIME EMPLOYEES				
Elected Council Members	7.00	7.00	7.00	7.00
TOTAL FULL TIME STAFF	7.00	7.00	7.00	7.00

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: City Council
 DIVISION: N/A
 SUBDIVISION: N/A
 PROGRAMS: Community Support

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
EXPENDITURES BY TYPE					
Routt County Economic Development Coop	\$ 25,000	\$ -	\$ -	\$ -	N/A
Subsidies by Recipient					
**** 4th of July Fireworks	32,195	24,000	64,000	-	-100.00%
Chamber Summer Marketing	525,000	600,000	600,000	600,000	0.00%
Chamber Special Events Development	65,000	100,000	100,000	100,000	0.00%
** Routt County Search & Rescue	20,350	-	-	-	N/A
***** Civil Air Patrol	-	8,400	8,400	-	-100.00%
* Senior Sales Tax Rebate	19,400	-	-	-	N/A
**** Main Street Steamboat Springs Inc.	50,000	40,000	40,000	-	-100.00%
*** Steamboat Mountain Village Partnership	10,441	9,500	9,500	-	-100.00%
*** Routt County Riders	10,441	500	500	-	-100.00%
*** Bike Town USA Group	49,600	54,000	54,000	-	-100.00%
**** Yampa Valley Regional Airport	25,000	25,000	25,000	-	-100.00%
**** Yampa Valley Partners	5,000	5,000	5,000	-	-100.00%
Tread of Pioneers Museum	-	18,000	18,000	-	-100.00%
COALITIONS:					
Human Resources Coalition	191,000	191,000	191,000	191,000	0.00%
Arts & Culture Coalition	104,000	104,000	104,000	104,000	0.00%
Environmental Coalition	34,975	34,975	34,975	34,975	0.00%
	<u>\$ 1,167,402</u>	<u>\$ 1,214,375</u>	<u>\$ 1,254,375</u>	<u>\$ 1,029,975</u>	<u>-17.89%</u>

- * *Moved to Finance Department Budget in 2012*
- ** *Moved to Police Department Budget for 2012*
- *** *Moved to Parks, Open Space, & Recreation Department Budget in 2013*
- **** *Moved to City Manager Department Budget in 2013*
- ***** *Moved to Police Department Budget in 2013*

**CITY OF STEAMBOAT SPRINGS
GENERAL GOVERNMENT SUMMARY
2013 BUDGET**

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
STAFFING PLAN					
FULL TIME EMPLOYEES					
City Council - Elected Positions	7.00	7.00	7.00	7.00	
City Manager's Office	1.00	1.90	1.90	1.90	
Human Resources	2.05	2.05	-	-	
Deputy City Manager	1.00	1.00	1.00	1.00	
General Services	11.35	12.25	12.50	13.40	
City Clerk's Office	3.70	3.70	2.90	2.90	
Financial Services	9.40	9.40	10.30	10.30	
TOTAL FULL TIME STAFF	<u>35.50</u>	<u>37.30</u>	<u>35.60</u>	<u>36.50</u>	
PART TIME AND SEASONAL STAFF					
General Services	1.25	0.35	0.35	0.35	
Intergovernmental Services	1.60	1.60	1.60	1.60	
City Clerk's Office	-	0.03	0.78	0.78	
TOTAL PART TIME STAFF	<u>2.85</u>	<u>1.98</u>	<u>2.73</u>	<u>2.73</u>	
REVENUE SUMMARY					
Licenses and Permits	\$ 34,309	\$ 27,000	\$ 16,314	\$ 30,800	88.79%
Charges for Services	25,008	33,805	44,212	41,728	-5.62%
Fines & Forfeits	31,784	40,000	53,221	40,000	-24.84%
Other Revenue	8,161	10,000	27,600	15,000	-45.65%
TOTAL REVENUES	<u>99,262</u>	<u>110,805</u>	<u>141,347</u>	<u>127,528</u>	<u>-9.78%</u>
EXPENDITURES BY CATEGORY					
Personnel Costs	2,631,569	3,015,184	2,578,105	2,802,635	8.71%
Operating Expenses	1,734,197	2,096,212	2,155,570	2,072,211	-3.87%
Contingency	35,583	255,877	35,000	219,561	527.32%
Equipment	-	-	-	-	N/A
Capital Outlay	16,896	-	-	-	N/A
Community Support	1,167,402	1,366,375	1,381,375	1,183,975	-14.29%
TOTAL EXPENDITURES	<u>5,585,647</u>	<u>6,733,648</u>	<u>6,150,050</u>	<u>6,278,382</u>	<u>2.09%</u>
NET COST	<u>\$ 5,486,385</u>	<u>\$ 6,622,843</u>	<u>\$ 6,008,703</u>	<u>\$ 6,150,854</u>	<u>2.37%</u>
EXPENDITURES BY DEPARTMENT					
City Council	\$ 192,416	\$ 253,171	\$ 219,765	\$ 264,431	20.32%
Community Support	1,167,402	1,214,375	1,254,375	1,029,975	-17.89%
City Manager's Office	1,093,254	1,407,061	1,016,616	1,242,332	22.20%
Financial Services	884,053	974,662	843,680	972,396	15.26%
General Services	2,250,848	2,637,132	2,815,614	2,769,248	-1.65%
Pay Plan Contingency	(2,326)	247,247	-	-	N/A
TOTAL EXPENDITURES	<u>\$ 5,585,647</u>	<u>\$ 6,733,648</u>	<u>\$ 6,150,050</u>	<u>\$ 6,278,382</u>	<u>2.09%</u>

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

CITY MANAGER SUMMARY

	2011 ACTUAL	2012 ORIG. BUD.	2012 PROJECTED	2013 BUDGET	% INC/(DEC)
STAFFING PLAN					
FULL TIME EMPLOYEES					
City Manager	1.00	1.00	1.00	1.00	
Executive Assistant	-	0.90	0.90	0.90	
Human Resources Manager	1.00	1.00	-	-	
Human Resources Analyst	0.90	0.90	-	-	
Staff Assistant I	0.15	0.15	-	-	
Deputy City Manager	1.00	1.00	1.00	1.00	
City Clerk	1.00	1.00	1.00	1.00	
Records Management Clerk	0.90	0.90	-	-	
Clerk's Office Staff Assistant II	1.80	1.80	0.90	0.90	
TOTAL FULL TIME STAFF	<u>7.75</u>	<u>8.65</u>	<u>5.80</u>	<u>5.80</u>	
PART TIME AND SEASONAL STAFF					
Government Programs Manager	0.80	0.80	0.80	0.80	
Stall Assistant III	0.80	0.80	0.80	0.80	
Staff Assistant II	-	0.03	0.78	0.78	
TOTAL PART TIME STAFF	<u>1.60</u>	<u>1.63</u>	<u>2.38</u>	<u>2.38</u>	

EXPENDITURES BY CATEGORY

Personnel Costs	\$ 917,166	\$ 955,924	\$ 770,532	\$ 804,716	4.44%
Operating Expenses	157,288	105,260	146,084	126,055	-13.71%
Community Support	-	125,000	100,000	127,000	27.00%
Contingency	18,800	220,877	-	184,561	N/A
TOTAL EXPENDITURES	<u>\$ 1,093,254</u>	<u>\$ 1,407,061</u>	<u>\$ 1,016,616</u>	<u>\$ 1,242,332</u>	<u>22.20%</u>

EXPENDITURES BY PROGRAM

City Manager's Office	\$ 408,699	\$ 616,236	\$ 405,000	\$ 598,379	47.75%
Deputy City Manager	74,039	128,652	190,758	177,220	-7.10%
City Clerk's Office	273,341	262,321	235,808	283,243	20.12%
Intergovernmental Services	129,968	152,440	185,050	183,490	-0.84%
Human Resources	207,207	247,412	-	-	N/A
TOTAL EXPENDITURES	<u>\$ 1,093,254</u>	<u>\$ 1,407,061</u>	<u>\$ 1,016,616</u>	<u>\$ 1,242,332</u>	<u>22.20%</u>

Note: Human Resources was moved to General Services in 2013

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: City Manager
 DIVISION: N/A
 SUBDIVISION: N/A
 PROGRAMS: City Manager's Office

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
EXPENDITURES BY TYPE					
Personnel Costs	\$ 320,589	\$ 260,084	\$ 252,651	\$ 264,928	4.86%
Operating Expenses	69,310	10,275	52,349	21,890	-58.18%
Economic Development Incentives	-	125,000	100,000	46,000	-54.00%
Community Support	-	-	-	81,000	N/A
Contingency	18,800	220,877	-	184,561	N/A
TOTAL EXPENDITURES	<u>\$ 408,699</u>	<u>\$ 616,236</u>	<u>\$ 405,000</u>	<u>\$ 598,379</u>	<u>47.75%</u>

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>
STAFFING PLAN				
FULL TIME EMPLOYEES				
City Manager	1.00	1.00	1.00	1.00
Executive Assistant	-	0.90	0.90	0.90
TOTAL FULL TIME STAFF	<u>1.00</u>	<u>1.90</u>	<u>1.90</u>	<u>1.90</u>

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: City Manager
 DIVISION: Deputy City Manager
 SUBDIVISION: N/A
 PROGRAMS: Deputy City Manager

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
EXPENDITURES BY TYPE					
Personnel Costs	\$ 67,974	\$ 128,652	\$ 171,480	\$ 170,400	-0.63%
Operating Expenses	6,065	-	19,278	6,820	-64.62%
TOTAL EXPENDITURES	<u>\$ 74,039</u>	<u>\$ 128,652</u>	<u>\$ 190,758</u>	<u>\$ 177,220</u>	<u>-7.10%</u>

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>
STAFFING PLAN				
FULL TIME EMPLOYEES				
Deputy City Manager	1.00	1.00	1.00	1.00
TOTAL FULL TIME STAFF	1.00	1.00	1.00	1.00

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: City Manager
 DIVISION: Human Resources
 SUBDIVISION: N/A
 PROGRAMS: Human Resource Administration
 Employee Recruitment
 Benefits Administration
 Personnel Regulations Administration

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
EXPENDITURES BY TYPE					
Personnel Costs	\$ 172,338	\$ 204,332	\$ -	\$ -	N/A
Operating Expenses	34,869	43,080	-	-	N/A
TOTAL EXPENDITURES	\$ 207,207	\$ 247,412	\$ -	\$ -	N/A

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>
STAFFING PLAN				
FULL TIME EMPLOYEES				
Human Resources Manager	1.00	1.00	-	-
Human Resources Analyst	0.90	0.90	-	-
Staff Assistant I	0.15	0.15	-	-
TOTAL FULL TIME STAFF	2.05	2.05	-	-

Note: Human Resources moved to General Services in 2012

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: City Manager

DIVISION: City Clerk

SUBDIVISION: N/A

PROGRAMS: City Clerk Administration
Licensing and Permits

Legislation and Meeting Support
Records Management

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
REVENUE SUMMARY					
Licenses and Permits	\$ 34,309	\$ 27,000	\$ 16,314	\$ 30,800	88.79%
TOTAL REVENUE	<u>34,309</u>	<u>27,000</u>	<u>16,314</u>	<u>30,800</u>	<u>88.79%</u>
EXPENDITURES BY TYPE					
Personnel Costs	236,211	229,166	211,197	230,278	9.03%
Operating Expenses	37,130	33,155	24,611	52,965	115.21%
TOTAL EXPENDITURES	<u>273,341</u>	<u>262,321</u>	<u>235,808</u>	<u>283,243</u>	<u>20.12%</u>
NET COST	<u>\$ 239,032</u>	<u>\$ 235,321</u>	<u>\$ 219,494</u>	<u>\$ 252,443</u>	<u>15.01%</u>

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>
STAFFING PLAN				
FULL TIME EMPLOYEES				
City Clerk	1.00	1.00	1.00	1.00
Deputy City Clerk / Staff Assistant III	-	-	1.00	1.00
Records Management Clerk	0.90	0.90	-	-
Staff Assistant II	1.80	1.80	0.90	0.90
TOTAL FULL TIME STAFF	<u>3.70</u>	<u>3.70</u>	<u>2.90</u>	<u>2.90</u>
PART TIME AND SEASONAL STAFF				
Staff Assistant II	-	-	0.75	0.75
Staff Assistant II	-	0.03	0.03	0.03
TOTAL PART TIME STAFF	<u>-</u>	<u>0.03</u>	<u>0.78</u>	<u>0.78</u>

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: City Manager
 DIVISION: Intergovernmental Services
 SUBDIVISION: N/A
 PROGRAMS: Intergovernmental Services

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
EXPENDITURES BY TYPE					
Personnel Costs	\$ 120,054	\$ 133,690	\$ 135,204	\$ 139,110	2.89%
Operating Expenses	9,914	18,750	49,846	44,380	-10.97%
TOTAL EXPENDITURES	<u>\$ 129,968</u>	<u>\$ 152,440</u>	<u>\$ 185,050</u>	<u>\$ 183,490</u>	<u>-0.84%</u>

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>
PART TIME AND SEASONAL STAFF				
Government Programs Manager	0.80	0.80	0.80	0.80
Stall Assistant III	0.80	0.80	0.80	0.80
TOTAL PART TIME STAFF	<u>1.60</u>	<u>1.60</u>	<u>1.60</u>	<u>1.60</u>

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

GENERAL SERVICES SUMMARY	2011 ACTUAL	2012 ORIG. BUD.	2012 PROJECTED	2013 BUDGET	% INC/(DEC)
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STAFFING PLAN

FULL TIME EMPLOYEES

Director of General Services/HR	-	-	1.00	1.00	
Human Resources Specialist	-	-	1.00	1.00	
Purchasing/Risk Manager	1.00	1.00	-	-	
Purchasing & Risk Management Technician	0.90	0.90	-	-	
Contracts/Risk Analyst	-	-	0.90	0.90	
Infosystems Manager	1.00	1.00	1.00	1.00	
Infosystems Engineer	2.00	2.00	2.00	2.00	
Infosystems Specialist I	0.90	1.80	1.80	1.80	
GIS Coordinator	1.00	1.00	1.00	1.00	
Staff Assistant III	-	-	0.90	0.90	
Facilities Maintenance Foreman	-	-	-	0.90	
Facilities Maintenance Manager	1.00	1.00	1.00	1.00	
Crewleader	1.00	1.00	1.00	1.00	
Maintenance Worker II	0.90	0.90	0.90	0.90	
Maintenance Worker I	0.90	0.90	-	-	
Staff Assistant I	0.75	0.75	-	-	
TOTAL FULL TIME STAFF	11.35	12.25	12.50	13.40	

PART TIME AND SEASONAL STAFF

Infosystems Specialist I	0.90	-	-	-	
Maintenance Worker I	0.35	0.35	0.35	0.35	
TOTAL PART TIME STAFF	1.25	0.35	0.35	0.35	

EXPENDITURES BY CATEGORY

Personnel Costs	\$ 895,655	\$ 912,682	\$ 1,037,011	\$ 1,089,760	5.09%
Operating Expenses	1,338,297	1,724,450	1,778,603	1,679,488	-5.57%
Capital Outlay	16,896	-	-	-	N/A
TOTAL EXPENDITURES	\$ 2,250,848	\$ 2,637,132	\$ 2,815,614	\$ 2,769,248	-1.65%

EXPENDITURES BY DIVISION

Risk Management	\$ 456,456	\$ 417,167	\$ 416,624	\$ 391,894	-5.94%
Human Resources	-	-	151,779	255,308	68.21%
Procurement/Contracting	293,533	292,408	326,413	212,918	-34.77%
Communications	(3,975)	-	-	-	N/A
Information Technology	646,755	887,197	901,195	769,067	-14.66%
GIS Services	89,043	88,199	84,731	87,469	3.23%
Facilities Maintenance	769,036	952,161	934,872	1,052,592	12.59%
TOTAL EXPENDITURES	\$ 2,250,848	\$ 2,637,132	\$ 2,815,614	\$ 2,769,248	-1.65%

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: City Manager
 DIVISION: Human Resources
 SUBDIVISION: N/A
 PROGRAMS: Human Resource Administration
 Employee Recruitment
 Benefits Administration
 Personnel Regulations Administration

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
EXPENDITURES BY TYPE					
Personnel Costs	\$ -	\$ -	\$ 98,485	\$ 208,478	111.69%
Operating Expenses	-	-	53,294	46,830	-12.13%
TOTAL EXPENDITURES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 151,779</u>	<u>\$ 255,308</u>	<u>68.21%</u>

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>
STAFFING PLAN				
FULL TIME EMPLOYEES				
Director of General Services/HR	-	-	-	1.00
Human Resources Specialist	-	-	1.00	1.00
Staff Assistant III	-	-	0.15	0.15
TOTAL FULL TIME STAFF	<u>-</u>	<u>-</u>	<u>1.15</u>	<u>2.15</u>

CITY OF STEAMBOAT SPRINGS 2013 BUDGET
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DEPARTMENT: General Services
 DIVISION: N/A
 SUBDIVISION: N/A
 PROGRAMS: Risk Management

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
EXPENDITURES BY TYPE					
Personnel Costs	\$ 76,203	\$ 72,736	\$ 91,849	\$ 32,900	-64.18%
Operating Expenses	380,253	344,431	324,775	358,994	10.54%
TOTAL EXPENDITURES	\$ 456,456	\$ 417,167	\$ 416,624	\$ 391,894	-5.94%

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>
STAFFING PLAN				
FULL TIME EMPLOYEES				
Director of General Services	-	-	0.50	-
Contracts/Risk Analyst	-	-	0.45	0.45
Purchasing/Risk Manager	0.50	0.50	-	-
Purchasing & Risk Management Technician	0.45	0.45	-	-
TOTAL FULL TIME STAFF	0.95	0.95	0.95	0.45

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: General Services
 DIVISION: N/A
 SUBDIVISION: N/A
 PROGRAMS: Communications

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
EXPENDITURES BY TYPE					
Personnel Costs	\$ (3,988)	\$ -	\$ -	\$ -	N/A
Operating Expenses	13	-	-	-	N/A
TOTAL EXPENDITURES	<u>\$ (3,975)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>N/A</u>

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>
STAFFING PLAN				
FULL TIME EMPLOYEES				
Staff Assistant II	-	-	-	-
TOTAL FULL TIME STAFF	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

Note: Moved from Central Services Fund.

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: General Services
 DIVISION: N/A
 SUBDIVISION: N/A
 PROGRAMS: GIS Services

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
EXPENDITURES BY TYPE					
Personnel Costs	\$ 74,277	\$ 78,034	\$ 79,021	\$ 80,354	1.69%
Operating Expenses	14,766	10,165	5,710	7,115	24.61%
TOTAL EXPENDITURES	\$ 89,043	\$ 88,199	\$ 84,731	\$ 87,469	3.23%

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>
STAFFING PLAN				
FULL TIME EMPLOYEES				
GIS Coordinator	1.00	1.00	1.00	1.00
TOTAL FULL TIME STAFF	1.00	1.00	1.00	1.00

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: General Services
 DIVISION: N/A
 SUBDIVISION: N/A
 PROGRAMS: Information Technology

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
EXPENDITURES BY TYPE					
Personnel Costs	\$ 381,414	\$ 382,722	\$ 392,926	\$ 401,898	2.28%
Operating Expenses	265,341	504,475	508,269	367,169	-27.76%
TOTAL EXPENDITURES	\$ 646,755	\$ 887,197	\$ 901,195	\$ 769,067	-14.66%

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>
STAFFING PLAN				
FULL TIME EMPLOYEES				
Infosystem Manager	1.00	1.00	1.00	1.00
Infosystem Engineer	2.00	2.00	2.00	2.00
Infosystems Specialist I	0.90	1.80	1.80	1.80
TOTAL FULL TIME STAFF	3.90	4.80	4.80	4.80
PART TIME AND SEASONAL STAFF				
Infosystems Specialist II	0.90	-	-	-
TOTAL PART TIME STAFF	0.90	-	-	-

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: General Services
 DIVISION: N/A
 SUBDIVISION: N/A
 PROGRAMS: Procurement/Contracting

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
EXPENDITURES BY TYPE					
Personnel Costs	\$ 118,807	\$ 133,772	\$ 143,534	\$ 74,326	-48.22%
Operating Expenses	174,726	158,636	182,879	138,592	-24.22%
TOTAL EXPENDITURES	\$ 293,533	\$ 292,408	\$ 326,413	\$ 212,918	-34.77%

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>
STAFFING PLAN				
FULL TIME EMPLOYEES				
Director of General Services	-	-	0.50	-
Contracts/Risk Analyst	-	-	0.45	0.45
Purchasing/Risk Manager	0.50	0.50	-	-
Purchasing & Risk Management Technician	0.45	0.45	-	-
Staff Assistant III	-	-	0.75	0.75
Staff Assistant I	0.75	0.75	-	-
TOTAL FULL TIME STAFF	1.70	1.70	1.70	1.20

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: General Services
 DIVISION: N/A
 SUBDIVISION: N/A
 PROGRAMS: Facilities Maintenance

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
EXPENDITURES BY TYPE					
Personnel Costs	\$ 248,942	\$ 245,418	\$ 231,196	\$ 291,804	26.21%
Operating Expenses	503,198	706,743	703,676	760,788	8.12%
Capital Outlay	16,896	-	-	-	N/A
TOTAL EXPENDITURES	<u>\$ 769,036</u>	<u>\$ 952,161</u>	<u>\$ 934,872</u>	<u>\$ 1,052,592</u>	<u>12.59%</u>

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>
STAFFING PLAN				
FULL TIME EMPLOYEES				
Facilities Maintenance Foreman	-	-	-	0.90
Facilities Maintenance Manager	1.00	1.00	1.00	1.00
Crewleader	1.00	1.00	1.00	1.00
Maintenance Worker II	0.90	0.90	0.90	0.90
Maintenance Worker I	0.90	0.90	-	-
TOTAL FULL TIME STAFF	<u>3.80</u>	<u>3.80</u>	<u>2.90</u>	<u>3.80</u>
PART TIME AND SEASONAL STAFF				
Maintenance Worker I	0.35	0.35	0.35	0.35
TOTAL PART TIME STAFF	<u>0.35</u>	<u>0.35</u>	<u>0.35</u>	<u>0.35</u>

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

FINANCE DEPARTMENT SUMMARY

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
STAFFING PLAN					
FULL TIME EMPLOYEES					
Director of Financial Services	1.00	1.00	1.00	1.00	
Budget Analyst	-	-	1.00	1.00	
Controller	1.00	1.00	1.00	1.00	
Sales/Use Tax Auditor	1.80	1.80	1.80	1.80	
Grant Accountant	1.00	1.00	1.00	1.00	
Accounting Technician II	1.80	1.80	2.70	2.70	
Accounts Clerk II	0.90	0.90	0.90	0.90	
Manager, Budget and Tax	1.00	1.00	-	-	
Staff Assistant III	0.90	0.90	0.90	0.90	
TOTAL FULL TIME STAFF	<u>9.40</u>	<u>9.40</u>	<u>10.30</u>	<u>10.30</u>	
REVENUE SUMMARY					
Charges for Services	\$ 25,008	\$ 33,805	\$ 44,212	\$ 41,728	-5.62%
Fines & Forfeits	31,784	40,000	53,221	40,000	-24.84%
Other Revenue	8,161	10,000	27,600	15,000	-45.65%
TOTAL REVENUES	<u>64,953</u>	<u>83,805</u>	<u>125,033</u>	<u>96,728</u>	<u>-22.64%</u>
EXPENDITURES BY CATEGORY					
Personnel Costs	682,159	760,732	654,036	761,856	16.49%
Operating Expenses	201,894	186,930	162,644	183,540	12.85%
Community Support	-	27,000	27,000	27,000	0.00%
TOTAL EXPENDITURES	<u>884,053</u>	<u>974,662</u>	<u>843,680</u>	<u>972,396</u>	<u>15.26%</u>
NET COST	<u>\$ 819,100</u>	<u>\$ 890,857</u>	<u>\$ 718,647</u>	<u>\$ 875,668</u>	<u>8.76%</u>
EXPENDITURES BY DIVISION					
Financial Services Administration	\$ 184,990	\$ 229,606	\$ 166,733	\$ 251,508	50.84%
Accounting	428,707	446,742	447,118	503,890	12.70%
Revenue	270,356	298,314	229,829	216,998	-5.58%
TOTAL EXPENDITURES	<u>\$ 884,053</u>	<u>\$ 974,662</u>	<u>\$ 843,680</u>	<u>\$ 972,396</u>	<u>15.26%</u>

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Financial Services
 DIVISION: N/A
 SUBDIVISION: N/A
 PROGRAMS: Financial Services Administration

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
EXPENDITURES BY TYPE					
Personnel Costs	\$ 180,578	\$ 222,826	\$ 160,136	\$ 243,408	52.00%
Operating Expenses	4,412	6,780	6,597	8,100	22.78%
TOTAL EXPENDITURES	<u>\$ 184,990</u>	<u>\$ 229,606</u>	<u>\$ 166,733</u>	<u>\$ 251,508</u>	<u>50.84%</u>
	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	
STAFFING PLAN					
FULL TIME EMPLOYEES					
Director of Financial Services	1.00	1.00	1.00	1.00	
Budget Analyst	-	-	-	1.00	
Staff Assistant III	0.90	0.90	0.90	0.90	
TOTAL FULL TIME STAFF	<u>1.90</u>	<u>1.90</u>	<u>1.90</u>	<u>2.90</u>	

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Financial Services
 DIVISION: Accounting
 SUBDIVISION: N/A
 PROGRAMS: Payroll
 Accounts Payable
 Financial Reporting
 Grant Accounting

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
EXPENDITURES BY TYPE					
Personnel Costs	\$ 255,778	\$ 275,682	\$ 298,526	\$ 336,040	12.57%
Operating Expenses	172,929	171,060	148,592	167,850	12.96%
TOTAL EXPENDITURES	<u>\$ 428,707</u>	<u>\$ 446,742</u>	<u>\$ 447,118</u>	<u>\$ 503,890</u>	<u>12.70%</u>

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>
STAFFING PLAN				
FULL TIME EMPLOYEES				
Controller	1.00	1.00	1.00	1.00
Grant Accountant	1.00	1.00	1.00	1.00
Accounting Technician II	1.80	1.80	2.70	2.70
TOTAL FULL TIME STAFF	<u>3.80</u>	<u>3.80</u>	<u>4.70</u>	<u>4.70</u>

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT Financial Services
 DIVISION: Revenue
 SUBDIVISION: N/A
 PROGRAMS: Audits
 Sales Tax Collection
 Ambulance Billing

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
REVENUE SUMMARY					
Taxes & Assessments (Audit Recovery)	\$ 50,360	\$ 50,000	\$ 30,000	\$ 40,000	33.33%
Charges for Services	25,008	33,805	44,212	41,728	-5.62%
Fines & Forfeits	31,784	40,000	53,221	40,000	-24.84%
Other Revenue	8,161	10,000	27,600	15,000	-45.65%
TOTAL REVENUE	<u>115,313</u>	<u>133,805</u>	<u>155,033</u>	<u>136,728</u>	<u>-11.81%</u>
EXPENDITURES BY TYPE					
Personnel Costs	245,803	262,224	195,374	182,408	-6.64%
Operating Expenses	24,553	9,090	7,455	7,590	1.81%
Community Support	-	27,000	27,000	27,000	0.00%
TOTAL EXPENDITURES	<u>270,356</u>	<u>298,314</u>	<u>229,829</u>	<u>216,998</u>	<u>-5.58%</u>
NET COST	<u>\$ 155,043</u>	<u>\$ 164,509</u>	<u>\$ 74,796</u>	<u>\$ 80,270</u>	<u>7.32%</u>

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>
STAFFING PLAN				
FULL TIME EMPLOYEES				
Manager, Budget and Tax	1.00	1.00	-	-
Budget Analyst	-	-	1.00	-
Account Clerk II	0.90	0.90	0.90	0.90
Sales/Use Tax Auditor	1.80	1.80	1.80	1.80
TOTAL FULL TIME STAFF	<u>3.70</u>	<u>3.70</u>	<u>3.70</u>	<u>2.70</u>

**CITY OF STEAMBOAT SPRINGS
PUBLIC WORKS DEPARTMENT SUMMARY
2013 BUDGET**

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
STAFFING PLAN					
FULL TIME EMPLOYEES					
Public Works Engineering	4.00	4.00	4.00	4.50	
Streets	13.00	13.00	13.00	13.50	
TOTAL FULL TIME STAFF	<u>17.00</u>	<u>17.00</u>	<u>17.00</u>	<u>18.00</u>	
PART TIME AND SEASONAL STAFF					
Streets	3.47	3.47	3.47	2.79	
TOTAL PART TIME STAFF	<u>3.47</u>	<u>3.47</u>	<u>3.47</u>	<u>2.79</u>	
EXPENDITURES BY CATEGORY					
Personnel Costs	\$ 1,552,766	\$ 1,602,518	\$ 1,598,919	\$ 1,608,014	0.57%
Operating Expenses	1,234,338	1,197,519	1,121,739	1,180,456	5.23%
Equipment	24,470	7,500	8,200	2,000	-75.61%
TOTAL EXPENDITURES	<u>\$ 2,811,574</u>	<u>\$ 2,807,537</u>	<u>\$ 2,728,858</u>	<u>\$ 2,790,470</u>	<u>2.26%</u>
EXPENDITURES BY DIVISION					
Public Works Engineering	\$ 439,915	\$ 421,752	\$ 402,927	\$ 444,366	10.28%
Streets	2,371,659	2,385,785	2,325,931	2,346,104	0.87%
TOTAL EXPENDITURES	<u>\$ 2,811,574</u>	<u>\$ 2,807,537</u>	<u>\$ 2,728,858</u>	<u>\$ 2,790,470</u>	<u>2.26%</u>

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Public Works
 DIVISION: N/A
 SUBDIVISION: N/A
 PROGRAMS: Engineering

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
EXPENDITURES BY TYPE					
Personnel Costs	\$ 359,339	\$ 386,052	\$ 370,434	\$ 413,256	11.56%
Operating Expenses	80,576	35,700	32,493	31,110	-4.26%
TOTAL EXPENDITURES	\$ 439,915	\$ 421,752	\$ 402,927	\$ 444,366	-4.13%

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>
STAFFING PLAN				
FULL TIME EMPLOYEES				
Public Works Director	1.00	1.00	1.00	1.00
Assistant PW Director/City Engineer	-	-	1.00	1.00
City Engineer	1.00	1.00	-	-
Staff Assistant II	-	-	-	0.50
Staff Engineer II	1.00	1.00	1.00	1.00
Staff Engineer	1.00	1.00	1.00	1.00
TOTAL FULL TIME STAFF	4.00	4.00	4.00	4.50

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Public Works
 DIVISION: Streets
 SUBDIVISION: General Services
 PROGRAMS: Streets Administration
 Snow Removal
 Pavement Management
 Traffic Control
 Storm Water Management
 General Services

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
STAFFING PLAN					
FULL TIME EMPLOYEES					
Street Superintendent	1.00	1.00	1.00	1.00	
Assistant Street Superintendent	1.00	1.00	1.00	1.00	
Crew Leader	2.00	2.00	2.00	2.00	
Staff Assistant II	-	-	-	0.50	
Equipment Operator	9.00	9.00	9.00	9.00	
TOTAL FULL TIME STAFF	<u>13.00</u>	<u>13.00</u>	<u>13.00</u>	<u>13.50</u>	
PART TIME AND SEASONAL STAFF					
Equipment Operator	2.79	2.79	2.79	2.79	
Staff Assistant II	0.68	0.68	0.68	-	
TOTAL PART TIME STAFF	<u>3.47</u>	<u>3.47</u>	<u>3.47</u>	<u>2.79</u>	
EXPENDITURES BY CATEGORY					
Personnel Costs	\$ 1,193,427	\$ 1,216,466	\$ 1,228,485	\$ 1,194,758	2.75%
Operating Expenses	1,153,762	1,161,819	1,089,246	1,149,346	5.52%
Equipment	24,470	7,500	8,200	2,000	-75.61%
TOTAL EXPENDITURES	<u>\$ 2,371,659</u>	<u>\$ 2,385,785</u>	<u>\$ 2,325,931</u>	<u>\$ 2,346,104</u>	<u>0.87%</u>
EXPENDITURES BY CATEGORY BY DIVISION					
Streets Administration					
Personnel Costs	\$ 138,171	\$ 265,164	\$ 266,840	\$ 239,568	-10.22%
Operating Expenses	85,601	96,082	92,553	80,780	-12.72%
	<u>223,772</u>	<u>361,246</u>	<u>359,393</u>	<u>320,348</u>	<u>-10.86%</u>
Snow Removal					
Personnel Costs	358,141	459,494	467,253	461,396	-1.25%
Operating Expenses	261,136	285,320	285,320	258,226	-9.50%
Equipment	-	7,500	8,200	2,000	-75.61%
	<u>619,277</u>	<u>752,314</u>	<u>760,773</u>	<u>721,622</u>	<u>-5.15%</u>
Pavement Management					
Personnel Costs	243,393	99,000	107,423	102,270	-4.80%
Operating Expenses	116,309	112,663	112,663	99,116	-12.02%
	<u>359,702</u>	<u>211,663</u>	<u>220,086</u>	<u>201,386</u>	<u>-8.50%</u>
Traffic Control					
Personnel Costs	91,885	90,904	98,774	91,656	-7.21%
Operating Expenses	120,357	146,660	126,027	119,613	-5.09%
	<u>212,242</u>	<u>237,564</u>	<u>224,801</u>	<u>211,269</u>	<u>-6.02%</u>
Storm Water Management					
Personnel Costs	22,937	99,368	88,045	102,472	16.39%
Operating Expenses	164,230	168,321	168,320	141,227	-16.10%
	<u>187,167</u>	<u>267,689</u>	<u>256,365</u>	<u>243,699</u>	<u>-4.94%</u>
General Services					
Personnel Costs	338,900	202,536	200,150	197,396	-1.38%
Operating Expenses	406,129	352,773	304,363	450,384	47.98%
Equipment	24,470	-	-	-	N/A
	<u>769,499</u>	<u>555,309</u>	<u>504,513</u>	<u>647,780</u>	<u>28.40%</u>
TOTAL EXPENDITURES	<u>\$ 2,371,659</u>	<u>\$ 2,385,785</u>	<u>\$ 2,325,931</u>	<u>\$ 2,346,104</u>	<u>0.87%</u>

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Public Works
 DIVISION: Streets
 SUBDIVISION: General Services
 PROGRAMS: Street Sweeping
 Special Events
 Street Clean Up
 Other General Services

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
EXPENDITURES BY TYPE					
Personnel Costs	\$ 338,900	\$ 202,536	\$ 200,150	\$ 197,396	-1.38%
Operating Expenses	406,129	352,773	304,363	450,384	47.98%
Equipment	24,470	-	-	-	N/A
TOTAL EXPENDITURES	\$ 769,499	\$ 555,309	\$ 504,513	\$ 647,780	28.40%

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>
STAFFING PLAN				
FULL TIME EMPLOYEES				
Crew Leader	0.83	0.83	0.83	0.83
Equipment Operator	2.81	2.81	2.81	2.81
TOTAL FULL TIME STAFF	3.64	3.64	3.64	3.64

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Public Works
 DIVISION: Streets
 SUBDIVISION: N/A
 PROGRAMS: Streets Administration

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
EXPENDITURES BY TYPE					
Personnel Costs	\$ 138,171	\$ 265,164	\$ 266,840	\$ 239,568	-10.22%
Operating Expenses	85,601	96,082	92,553	80,780	-12.72%
TOTAL EXPENDITURES	\$ 223,772	\$ 361,246	\$ 359,393	\$ 320,348	-10.86%

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>
STAFFING PLAN				
FULL TIME EMPLOYEES				
Street Superintendent	1.00	1.00	1.00	1.00
Assistant Street Superintendent	1.00	1.00	1.00	1.00
Crew Leader	0.23	0.23	0.23	0.23
Equipment Operator	0.82	0.82	0.82	0.82
Staff Assistant II	-	-	-	0.50
TOTAL FULL TIME STAFF	3.05	3.05	3.05	3.55
PART TIME AND SEASONAL STAFF				
Staff Assistant II	0.68	0.68	0.68	-
TOTAL PART TIME STAFF	0.68	0.68	0.68	-

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Public Works
 DIVISION: Streets
 SUBDIVISION: Snow Removal
 PROGRAMS: Snow Maintenance
 Parking Lot Snow Removal
 Downtown Snow Removal

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
EXPENDITURES BY TYPE					
Personnel Costs	\$ 358,141	\$ 459,494	\$ 467,253	\$ 461,396	-1.25%
Operating Expenses	261,136	285,320	285,320	258,226	-9.50%
Equipment		7,500	8,200	2,000	-75.61%
TOTAL EXPENDITURES	<u>\$ 619,277</u>	<u>\$ 752,314</u>	<u>\$ 760,773</u>	<u>\$ 721,622</u>	<u>-5.15%</u>

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>
STAFFING PLAN				
FULL TIME EMPLOYEES				
Crew Leader	0.36	0.36	0.36	0.36
Equipment Operator	1.40	1.40	1.40	1.40
TOTAL FULL TIME STAFF	<u>1.76</u>	<u>1.76</u>	<u>1.76</u>	<u>1.76</u>
PART TIME AND SEASONAL STAFF				
Equipment Operator	2.79	2.79	2.79	2.79
TOTAL PART TIME STAFF	<u>2.79</u>	<u>2.79</u>	<u>2.79</u>	<u>2.79</u>

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Public Works
 DIVISION: Streets
 SUBDIVISION: N/A
 PROGRAMS: Pavement Management

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
EXPENDITURES BY TYPE					
Personnel Costs	\$ 243,393	\$ 99,000	\$ 107,423	\$ 102,270	-4.80%
Operating Expenses	116,309	112,663	112,663	99,116	-12.02%
TOTAL EXPENDITURES	<u>\$ 359,702</u>	<u>\$ 211,663</u>	<u>\$ 220,086</u>	<u>\$ 201,386</u>	<u>-8.50%</u>

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>
STAFFING PLAN				
FULL TIME EMPLOYEES				
Crew Leader	0.20	0.20	0.20	0.20
Equipment Operator	2.07	2.07	2.07	2.07
TOTAL FULL TIME STAFF	<u>2.27</u>	<u>2.27</u>	<u>2.27</u>	<u>2.27</u>

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Public Works
 DIVISION: Streets
 SUBDIVISION: Traffic Control
 PROGRAMS: Signage
 Striping
 Other Traffic Control

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
EXPENDITURES BY TYPE					
Personnel Costs	\$ 91,885	\$ 90,904	\$ 98,774	\$ 91,656	-7.21%
Operating Expenses	120,357	146,660	126,027	119,613	-5.09%
TOTAL EXPENDITURES	<u>\$ 212,242</u>	<u>\$ 237,564</u>	<u>\$ 224,801</u>	<u>\$ 211,269</u>	<u>-6.02%</u>

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>
STAFFING PLAN				
FULL TIME EMPLOYEES				
Crew Leader	0.19	0.19	0.19	0.19
Equipment Operator	1.55	1.55	1.55	1.55
TOTAL FULL TIME STAFF	<u>1.74</u>	<u>1.74</u>	<u>1.74</u>	<u>1.74</u>

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Public Works
 DIVISION: Streets
 SUBDIVISION: Storm Water Management
 PROGRAMS: Ditch Maintenance
 Catch Basin Maintenance

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
EXPENDITURES BY TYPE					
Personnel Costs	\$ 22,937	\$ 99,368	\$ 88,045	\$ 102,472	16.39%
Operating Expenses	<u>164,230</u>	<u>168,321</u>	<u>168,320</u>	<u>141,227</u>	<u>-16.10%</u>
TOTAL EXPENDITURES	<u>\$ 187,167</u>	<u>\$ 267,689</u>	<u>\$ 256,365</u>	<u>\$ 243,699</u>	<u>-4.94%</u>

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>
STAFFING PLAN				
FULL TIME EMPLOYEES				
Crew Leader	0.19	0.19	0.19	0.19
Equipment Operator	<u>0.35</u>	<u>0.35</u>	<u>0.35</u>	<u>0.35</u>
TOTAL FULL TIME STAFF	<u>0.54</u>	<u>0.54</u>	<u>0.54</u>	<u>0.54</u>

**CITY OF STEAMBOAT SPRINGS
TRANSPORTATION SERVICES
2013 BUDGET**

DEPARTMENT: Transportation Services
 DIVISION: Transit
 SUBDIVISION: N/A
 PROGRAMS: Transportation Administration
 Regional Bus Service
 Local Bus Service

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
STAFFING PLAN					
FULL TIME EMPLOYEES					
Operations Mgr/Asst Transit Mgr	1.00	1.00	1.00	1.00	
Transit Fleet Foreman	0.90	1.00	1.00	1.00	
Mechanic II	2.70	3.00	3.00	3.00	
Transit Supervisor/Dispatcher	3.00	3.00	3.00	3.00	
Safety/Training Specialist	1.00	1.00	1.00	1.00	
Dispatch/Driver	-	1.00	1.00	1.00	
Bus Driver I	19.00	17.00	17.00	12.00	
Staff Assistant III	0.90	0.90	0.90	0.90	
TOTAL FULL TIME STAFF	<u>28.50</u>	<u>27.90</u>	<u>27.90</u>	<u>22.90</u>	
PART TIME AND SEASONAL STAFF					
Bus Driver I	6.52	7.61	7.61	9.46	
Bus Detailer	0.27	0.27	0.27	0.27	
TOTAL PART TIME STAFF	<u>6.79</u>	<u>7.88</u>	<u>7.88</u>	<u>9.73</u>	
REVENUE SUMMARY					
Charges for Services	\$ 74,734	\$ 78,050	\$ 78,680	\$ 79,600	1.17%
Intergovernmental	459,080	565,912	565,912	527,912	-6.71%
Contributions	65,254	54,000	54,000	54,000	0.00%
TOTAL REVENUES	<u>599,068</u>	<u>697,962</u>	<u>698,592</u>	<u>661,512</u>	<u>-5.31%</u>
EXPENDITURES BY CATEGORY					
Personnel Costs	1,985,951	1,958,486	1,982,286	1,827,853	-7.79%
Operating Expenses	645,588	864,604	825,151	714,779	-13.38%
TOTAL EXPENDITURES	<u>2,631,539</u>	<u>2,823,090</u>	<u>2,807,437</u>	<u>2,542,632</u>	<u>-9.43%</u>
NET COSTS	<u>\$ 2,032,471</u>	<u>\$ 2,125,128</u>	<u>\$ 2,108,845</u>	<u>\$ 1,881,120</u>	<u>-10.80%</u>
EXPENDITURES BY PROGRAM					
Transportation Administration					
Personnel Costs	\$ 109,100	\$ 130,198	\$ 131,482	\$ 138,078	5.02%
Operating Expenses	5,203	25,409	15,259	12,906	-15.42%
	<u>114,303</u>	<u>155,607</u>	<u>146,741</u>	<u>150,984</u>	<u>2.89%</u>
Regional Bus Service					
Personnel Costs	130,279	139,450	139,612	141,264	1.18%
Operating Expenses	95,849	100,086	108,790	84,516	-22.31%
	<u>226,128</u>	<u>239,536</u>	<u>248,402</u>	<u>225,780</u>	<u>-9.11%</u>
Local Bus Service					
Personnel Costs	1,746,572	1,688,838	1,711,192	1,548,511	-9.51%
Operating Expenses	544,536	739,109	701,102	617,357	-11.94%
	<u>2,291,108</u>	<u>2,427,947</u>	<u>2,412,294</u>	<u>2,165,868</u>	<u>-10.22%</u>
TOTAL EXPENDITURES	<u>\$ 2,631,539</u>	<u>\$ 2,823,090</u>	<u>\$ 2,807,437</u>	<u>\$ 2,542,632</u>	<u>-9.43%</u>

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Transportation Services
 DIVISION: N/A
 SUBDIVISION: N/A
 PROGRAMS: Transit Administration

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
EXPENDITURES BY TYPE					
Personnel Costs	\$ 109,100	\$ 130,198	\$ 131,482	\$ 138,078	5.02%
Operating Expenses	5,203	25,409	15,259	12,906	-15.42%
TOTAL EXPENDITURES	\$ 114,303	\$ 155,607	\$ 146,741	\$ 150,984	2.89%

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>
STAFFING PLAN				
FULL TIME EMPLOYEES				
Operations Mgr/Asst Transit Mgr	0.59	0.59	0.59	0.59
Transit Supervisor/Dispatcher	0.30	0.30	0.30	0.30
Safety/Training Specialist	0.10	0.10	0.10	0.10
Mechanic II	0.06	0.06	0.06	0.06
Transit Fleet Foreman	0.11	0.12	0.12	0.12
Staff Assistant III	0.70	0.70	0.70	0.70
TOTAL FULL TIME STAFF	1.86	1.87	1.87	1.87
PART TIME AND SEASONAL STAFF				
None	-	-	-	-
TOTAL PART TIME STAFF	-	-	-	-

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Transportation Services
 DIVISION: N/A
 SUBDIVISION: N/A
 PROGRAMS: Regional Bus Service

	2011 ACTUAL	2012 ORIG. BUD.	2012 PROJECTED	2013 BUDGET	%
					INC/(DEC)
REVENUE SUMMARY					
Contributions	\$ 65,254	\$ 54,000	\$ 54,000	\$ 54,000	0.00%
Charges for Services	74,734	78,050	78,680	79,600	1.17%
TOTAL REVENUES	139,988	132,050	132,680	133,600	0.69%
EXPENDITURES BY TYPE					
Personnel Costs	130,279	139,450	139,612	141,264	1.18%
Operating Expenses	95,849	100,086	108,790	84,516	-22.31%
TOTAL EXPENDITURES	226,128	239,536	248,402	225,780	-9.11%
NET COSTS	\$ 86,140	\$ 107,486	\$ 115,722	\$ 92,180	-20.34%

	2011 ACTUAL	2012 ORIG. BUD.	2012 PROJECTED	2013 BUDGET
STAFFING PLAN				
FULL TIME EMPLOYEES				
Operations Mgr/Asst Transit Mgr	0.01	0.01	0.01	0.01
Transit Fleet Foreman	0.05	0.05	0.05	0.05
Transit Supervisor/Dispatcher	0.18	0.18	0.18	0.18
Safety/Training Specialist	0.06	0.06	0.06	0.06
Bus Driver I	1.70	1.70	1.70	1.70
Mechanic II	0.19	0.20	0.20	0.20
Staff Assistant III	0.04	0.04	0.04	0.04
TOTAL FULL TIME STAFF	2.23	2.24	2.24	2.24
PART TIME AND SEASONAL STAFF				
Bus Driver I	0.26	0.30	0.30	0.30
Bus Detailer	0.02	0.02	0.02	0.02
TOTAL PART TIME STAFF	0.28	0.32	0.32	0.32

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Transportation Services

DIVISION: Local Bus Service

SUBDIVISION: N/A

PROGRAMS: Main Line

Yellow Line

PARA Transit

Purple Line

Hilltop Connector Route

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
REVENUE SUMMARY					
Charges for Services	\$ 6,620	\$ 10,000	\$ 10,000	\$ 10,000	0.00%
Intergovernmental	459,080	565,912	565,912	527,912	-6.71%
TOTAL REVENUES	465,700	575,912	575,912	537,912	-6.60%
EXPENDITURES BY TYPE					
Personnel Costs	1,746,572	1,688,838	1,711,192	1,548,511	-9.51%
Operating Expenses	544,536	739,109	701,102	617,357	-11.94%
TOTAL EXPENDITURES	2,291,108	2,427,947	2,412,294	2,165,868	-10.22%
NET COSTS	\$ 1,825,408	\$ 1,852,035	\$ 1,836,382	\$ 1,627,956	-11.35%

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>
STAFFING PLAN				
FULL TIME EMPLOYEES				
Operations Mgr/Asst Transit Mgr	0.40	0.40	0.40	0.40
Transit Fleet Foreman	0.74	0.83	0.83	0.83
Transit Supervisor/Dispatcher	2.52	2.52	2.52	2.52
Safety/Training Specialist	0.84	0.84	0.84	0.84
Bus Driver I	17.30	15.30	15.30	10.30
Dispatch/Driver	-	1.00	1.00	1.00
Mechanic II	2.45	2.74	2.74	2.74
Staff Assistant III	0.16	0.16	0.16	0.16
TOTAL FULL TIME STAFF	24.41	23.79	23.79	18.79
PART TIME AND SEASONAL STAFF				
Bus Driver I	6.26	7.31	7.31	9.16
Bus Detailer	0.25	0.25	0.25	0.25
TOTAL PART TIME STAFF	6.51	7.56	7.56	9.41

**CITY OF STEAMBOAT SPRINGS
PUBLIC SAFETY SERVICES
2013 BUDGET**

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
STAFFING PLAN					
FULL TIME EMPLOYEES					
Police Administration	4.00	4.00	4.00	4.00	
Records Management	4.60	4.37	4.37	4.37	
Police Patrol	18.00	18.00	18.00	18.00	
Investigations	3.90	4.13	4.13	4.13	
Animal Control	1.80	1.80	2.70	2.70	
Community Services/Parking Management	2.70	2.70	2.70	2.70	
Fire Administration	2.00	2.00	1.00	1.00	
Fire Prevention and Inspection	2.80	2.80	2.80	1.90	
Fire Suppression and EMS	24.00	24.00	25.00	25.00	
TOTAL FULL TIME STAFF	<u>63.80</u>	<u>63.80</u>	<u>64.70</u>	<u>63.80</u>	
PART TIME AND SEASONAL STAFF					
Animal Control	1.36	1.36	0.50	0.50	
Community Services/Parking Management	0.77	0.77	0.77	0.77	
Fire Prevention and Inspection	0.50	0.50	0.50	-	
Fire Suppression and EMS	2.50	2.50	2.50	4.00	
TOTAL PART TIME STAFF	<u>5.13</u>	<u>5.13</u>	<u>4.27</u>	<u>5.27</u>	
REVENUE SUMMARY					
Intergovernmental	\$ 379,611	\$ 239,508	\$ 320,408	\$ 68,202	-78.71%
Charges for Services	1,124,479	1,353,380	1,502,948	1,237,011	-17.69%
Licenses & Permits	151,318	159,800	139,183	132,300	-4.95%
Fines & Forfeits	25,923	42,400	29,000	44,500	53.45%
Other Revenue	2,050	2,500	2,500	2,500	0.00%
TOTAL REVENUES	<u>1,683,381</u>	<u>1,797,588</u>	<u>1,994,039</u>	<u>1,484,513</u>	<u>-25.55%</u>
EXPENDITURES BY CATEGORY					
Personnel Costs	5,097,459	5,332,039	5,267,276	5,610,762	6.52%
Operating Expenses	667,168	759,345	848,214	782,068	-7.80%
Equipment	5,715	49,500	74,553	47,000	-36.96%
Community Support	-	20,350	20,350	28,414	39.63%
Fire Department Overhead	342,014	314,223	314,223	256,255	-18.45%
TOTAL EXPENDITURES	<u>6,112,356</u>	<u>6,475,457</u>	<u>6,524,616</u>	<u>6,724,499</u>	<u>3.06%</u>
NET COSTS	<u>\$ 4,428,975</u>	<u>\$ 4,677,869</u>	<u>\$ 4,530,577</u>	<u>\$ 5,239,986</u>	<u>15.66%</u>
EXPENDITURES BY Division					
Police Department	\$ 3,167,777	\$ 3,241,026	\$ 3,307,054	\$ 3,418,306	3.36%
Fire Department	2,944,579	3,234,431	3,217,562	3,306,193	2.75%
TOTAL EXPENDITURES	<u>\$ 6,112,356</u>	<u>\$ 6,475,457</u>	<u>\$ 6,524,616</u>	<u>\$ 6,724,499</u>	<u>3.06%</u>

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

POLICE SERVICES SUMMARY

	2011 ACTUAL	2012 ORIG. BUD.	2012 PROJECTED	2013 BUDGET	% INC/(DEC)
STAFFING PLAN					
FULL TIME EMPLOYEES					
Public Safety Director	1.00	1.00	1.00	1.00	
Assistant to Police Chief	1.00	1.00	1.00	1.00	
Deputy Police Chief	-	-	1.00	1.00	
Police Captain	2.00	2.00	1.00	1.00	
Records Supervisor	1.00	1.00	1.00	1.00	
Records Technician I	3.60	3.60	3.60	3.60	
Sergeant	4.00	4.00	4.00	4.00	
Police Officer	12.00	12.00	12.00	12.00	
Training Coordinator	1.00	1.00	1.00	1.00	
School Res/Comm Pol Coord	1.00	1.00	1.00	1.00	
Detective	3.00	3.00	3.00	3.00	
Evidence Specialist	0.90	0.90	0.90	0.90	
Animal Control Officer	1.80	1.80	1.80	1.80	
Animal Shelter Technician	-	-	0.90	0.90	
Community Services Supervisor	0.90	0.90	0.90	0.90	
Community Services Officer	0.90	0.90	0.90	0.90	
Code Enforcement Officer	0.90	0.90	0.90	0.90	
TOTAL FULL TIME STAFF	35.00	35.00	35.90	35.90	
PART TIME AND SEASONAL STAFF					
Maintenance Worker I	1.36	1.36	-	-	
Animal Shelter Technician	-	-	0.50	0.50	
Community Services Officer	0.77	0.77	0.77	0.77	
TOTAL PART TIME STAFF	2.13	2.13	1.27	1.27	
REVENUE SUMMARY					
Intergovernmental	\$ 109,994	\$ 149,508	\$ 164,988	\$ 35,000	-78.79%
Charges for Services	42,019	38,000	38,185	38,000	-0.48%
Licenses & Permits	151,318	159,800	139,183	132,300	-4.95%
Fines & Forfeits	25,923	42,400	29,000	44,500	53.45%
TOTAL REVENUES	329,254	389,708	371,356	249,800	-32.73%
EXPENDITURES BY CATEGORY					
Personnel Costs	2,746,316	2,817,085	2,795,591	2,946,436	5.40%
Operating Expenses	421,461	403,591	491,113	443,456	-9.70%
Community Support	-	20,350	20,350	28,414	39.63%
TOTAL EXPENDITURES	3,167,777	3,241,026	3,307,054	3,418,306	3.36%
NET COSTS	\$ 2,838,523	\$ 2,851,318	\$ 2,935,698	\$ 3,168,506	7.93%

EXPENDITURES BY DIVISION

Police Administration	\$ 528,456	\$ 549,430	\$ 532,475	\$ 581,216	9.15%
Records Management	266,013	248,095	275,418	277,191	0.64%
Police Patrol	1,564,393	1,621,260	1,689,935	1,716,451	1.57%
Investigations	373,717	384,252	366,704	387,556	5.69%
Animal Control	213,919	201,161	196,492	207,631	5.67%
Community Services/Parking Enforcement	221,279	216,828	226,030	228,261	0.99%
** Municipal Violation Surcharge-Police	-	20,000	20,000	20,000	0.00%
TOTAL EXPENDITURES	\$ 3,167,777	\$ 3,241,026	\$ 3,307,054	\$ 3,418,306	3.36%

** Moved from Municipal Violation Surcharge Fund in 2012

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Police Services
 DIVISION: Police Department
 SUBDIVISION: N/A
 PROGRAMS: Police Administration

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
EXPENDITURES BY TYPE					
Personnel Costs	\$ 434,321	\$ 431,338	\$ 414,887	\$ 449,818	8.42%
Operating Expenses	94,135	97,742	97,238	102,984	5.91%
Community Support	-	20,350	20,350	28,414	39.63%
TOTAL EXPENDITURES	<u>\$ 528,456</u>	<u>\$ 549,430</u>	<u>\$ 532,475</u>	<u>\$ 581,216</u>	<u>9.15%</u>

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>
STAFFING PLAN				
FULL TIME EMPLOYEES				
Director of Public Safety	1.00	1.00	1.00	1.00
Assistant to Police Chief	1.00	1.00	1.00	1.00
Deputy Police Chief	-	-	1.00	1.00
Police Captain	2.00	2.00	1.00	1.00
TOTAL FULL TIME STAFF	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Police Services
 DIVISION: Police Department
 SUBDIVISION: N/A
 PROGRAMS: Records Management

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
EXPENDITURES BY TYPE					
Personnel Costs	\$ 260,899	\$ 244,420	\$ 269,689	\$ 271,016	0.49%
Operating Expenses	5,114	3,675	5,729	6,175	7.78%
TOTAL EXPENDITURES	\$ 266,013	\$ 248,095	\$ 275,418	\$ 277,191	0.64%

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>
STAFFING PLAN				
FULL TIME EMPLOYEES				
Records Supervisor	1.00	1.00	1.00	1.00
Records Technician I	3.60	3.37	3.37	3.37
TOTAL FULL TIME STAFF	4.60	4.37	4.37	4.37

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Police Services
 DIVISION: Police Department
 SUBDIVISION: Police Patrol
 PROGRAMS: School Resource Officer
 Other Patrol

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
REVENUE SUMMARY					
Intergovernmental	\$ 77,812	\$ 114,508	\$ 129,988	\$ -	-100.00%
Charges for Service	24,938	29,980	23,169	25,500	10.06%
Fines & Forfeits	143,950	153,500	132,883	126,000	-5.18%
TOTAL REVENUES	<u>246,700</u>	<u>297,988</u>	<u>286,040</u>	<u>151,500</u>	<u>-47.04%</u>
EXPENDITURES BY TYPE					
Personnel Costs	1,324,247	1,409,993	1,395,640	1,487,706	6.60%
Operating Expenses	240,146	211,267	294,295	228,745	-22.27%
TOTAL EXPENDITURES	<u>1,564,393</u>	<u>1,621,260</u>	<u>1,689,935</u>	<u>1,716,451</u>	<u>1.57%</u>
NET COSTS	<u>\$ 1,317,693</u>	<u>\$ 1,323,272</u>	<u>\$ 1,403,895</u>	<u>\$ 1,564,951</u>	<u>11.47%</u>

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>
STAFFING PLAN				
FULL TIME EMPLOYEES				
Sergeant	4.00	4.00	4.00	4.00
Training Coordinator	1.00	1.00	1.00	1.00
Police Officer	12.00	12.00	12.00	12.00
School Res/Comm Pol Coord	1.00	1.00	1.00	1.00
	<u>18.00</u>	<u>18.00</u>	<u>18.00</u>	<u>18.00</u>

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Police Services
 DIVISION: Police Department
 SUBDIVISION: N/A
 PROGRAMS: Investigations

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
EXPENDITURES BY TYPE					
Personnel Costs	\$ 345,653	\$ 361,116	\$ 340,568	\$ 358,718	5.33%
Operating Expenses	28,064	23,136	26,136	28,838	10.34%
TOTAL EXPENDITURES	\$ 373,717	\$ 384,252	\$ 366,704	\$ 387,556	5.69%

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>
STAFFING PLAN				
FULL TIME EMPLOYEES				
Evidence Specialist	0.90	0.90	0.90	0.90
Police Records Technician	-	0.23	0.23	0.23
Detective	3.00	3.00	3.00	3.00
TOTAL FULL TIME STAFF	3.90	4.13	4.13	4.13

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Police Services
 DIVISION: Police Department
 SUBDIVISION: Animal Control
 PROGRAMS: Animal Control Center Operations
 Field Services
 Crematorium Operations

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
REVENUE SUMMARY					
Intergovernmental	\$ 32,182	\$ 35,000	\$ 35,000	\$ 35,000	0.00%
Charges for Services	42,019	38,000	38,185	38,000	-0.48%
Licenses & Permits	7,368	6,300	6,300	6,300	0.00%
Fines & Forfeits	24,428	25,000	20,000	25,000	25.00%
TOTAL REVENUES	<u>105,997</u>	<u>104,300</u>	<u>99,485</u>	<u>104,300</u>	<u>4.84%</u>
EXPENDITURES BY TYPE					
Personnel Costs	168,185	166,636	160,423	168,150	4.82%
Operating Expenses	45,734	34,525	36,069	39,481	9.46%
TOTAL EXPENDITURES	<u>213,919</u>	<u>201,161</u>	<u>196,492</u>	<u>207,631</u>	<u>5.67%</u>
NET COSTS	<u>\$ 107,922</u>	<u>\$ 96,861</u>	<u>\$ 97,007</u>	<u>\$ 103,331</u>	<u>6.52%</u>

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>
STAFFING PLAN				
FULL TIME EMPLOYEES				
Animal Shelter Technician	-	-	0.90	0.90
Animal Control Officer	1.80	1.80	1.80	1.80
TOTAL FULL TIME STAFF	<u>1.80</u>	<u>1.80</u>	<u>2.70</u>	<u>2.70</u>
PART TIME AND SEASONAL STAFF				
Maintenance Worker I	1.36	1.36	-	-
Animal Shelter Technician	-	-	0.50	0.50
TOTAL PART TIME STAFF	<u>1.36</u>	<u>1.36</u>	<u>0.50</u>	<u>0.50</u>

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Police Services
 DIVISION: Police Department
 SUBDIVISION: Community Services/Code Enforcement
 PROGRAMS: Special Events
 Other Community Services

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
EXPENDITURES BY TYPE					
Personnel Costs	\$ 213,011	\$ 203,582	\$ 214,384	\$ 211,028	-1.57%
Operating Expenses	8,268	13,246	11,646	17,233	47.97%
TOTAL EXPENDITURES	<u>\$ 221,279</u>	<u>\$ 216,828</u>	<u>\$ 226,030</u>	<u>\$ 228,261</u>	<u>0.99%</u>

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>
STAFFING PLAN				
FULL TIME EMPLOYEES				
Community Services Supervisor	0.90	0.90	0.90	0.90
Community Services Officer	0.90	0.90	0.90	0.90
Code Enforcement Officer	0.90	0.90	0.90	0.90
TOTAL FULL TIME STAFF	<u>2.70</u>	<u>2.70</u>	<u>2.70</u>	<u>2.70</u>
PART TIME AND SEASONAL STAFF				
Community Services Officer	0.77	0.77	0.77	0.77
TOTAL PART TIME STAFF	<u>0.77</u>	<u>0.77</u>	<u>0.77</u>	<u>0.77</u>

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Police Services
 DIVISION: Police Department
 SUBDIVISION: Municipal Violation Surcharge-Police
 PROGRAMS: Training

	2011 ACTUAL	2012 ORIG. BUD.	2012 PROJECTED	2013 BUDGET	% INC/(DEC)
REVENUE SUMMARY					
Fines & Forfeits	\$ 1,495	\$ 17,400	\$ 9,000	\$ 19,500	116.67%
TOTAL REVENUES	1,495	17,400	9,000	19,500	116.67%
EXPENDITURES BY TYPE					
Operating Expenses	-	20,000	20,000	20,000	0.00%
TOTAL EXPENDITURES	-	20,000	20,000	20,000	0.00%
NET COSTS	\$ (1,495)	\$ 2,600	\$ 11,000	\$ 500	-95.45%

Note: This was moved from the Municipal Violation Surcharge Fund

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

FIRE SERVICES SUMMARY

	2011 ACTUAL	2012 ORIG. BUD.	2012 PROJECTED	2013 BUDGET	% INC/(DEC)
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STAFFING PLAN

FULL TIME EMPLOYEES

Fire Chief	1.00	1.00	1.00	1.00	
Assistant Fire Chief	1.00	1.00	-	-	
Fire Marshal	1.00	1.00	1.00	1.00	
Fire Inspector	1.80	1.80	1.80	-	
Fire Technician	-	-	-	0.90	
Firefighter Training Captain	-	-	1.00	1.00	
Firefighter Captain	-	-	3.00	3.00	
Firefighter Lieutenant	3.00	3.00	-	-	
Firefighter/EMT-P	6.00	6.00	6.00	6.00	
Firefighter/EMT-I	3.00	3.00	3.00	2.00	
Firefighter/EMT-B	12.00	12.00	12.00	11.00	
Firefighter II/EMT-Plan Reviewer	-	-	-	2.00	
TOTAL FULL TIME STAFF	28.80	28.80	28.80	27.90	

PART TIME AND SEASONAL STAFF

Fire Technician	0.50	0.50	0.50	-	
Firefighter II/EMT-B	1.00	1.00	1.00	1.00	
Firefighter/EMT-P	0.50	0.50	0.50	0.50	
Firefighter/EMT-B	1.00	1.00	1.00	1.00	
Firefighter Reserves	-	-	-	1.50	
TOTAL PART TIME STAFF	3.00	3.00	3.00	4.00	

REVENUE SUMMARY

Intergovernmental	\$ 269,617	\$ 90,000	\$ 155,420	\$ 33,202	-78.64%
Charges for Services	1,082,460	1,315,380	1,464,763	1,199,011	-18.14%
Other Revenue	2,050	2,500	2,500	2,500	0.00%
TOTAL REVENUES	1,354,127	1,407,880	1,622,683	1,234,713	-23.91%

EXPENDITURES BY CATEGORY

Personnel Costs	2,351,143	2,514,954	2,471,685	2,664,326	7.79%
Operating Expenses	245,707	355,754	357,101	338,612	-5.18%
Equipment	5,715	49,500	74,553	47,000	-36.96%
Overhead	342,014	314,223	314,223	256,255	-18.45%
TOTAL EXPENDITURES	2,944,579	3,234,431	3,217,562	3,306,193	2.75%
NET COSTS	\$ 1,590,452	\$ 1,826,551	\$ 1,594,879	\$ 2,071,480	29.88%

EXPENDITURES BY PROGRAM

Fire Services Administration	\$ 254,519	\$ 250,650	\$ 164,334	\$ 131,014	-20.28%
Fire Prevention	272,304	258,421	263,061	168,918	-35.79%
Fire Safety & Education	965	3,200	3,198	3,200	0.06%
Fire Suppression and EMS	2,416,791	2,722,160	2,786,969	3,003,061	7.75%
TOTAL EXPENDITURES	\$ 2,944,579	\$ 3,234,431	\$ 3,217,562	\$ 3,306,193	2.75%

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Fire Services
 DIVISION: Fire Department
 SUBDIVISION: N/A
 PROGRAMS: Fire Services Administration

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
EXPENDITURES BY TYPE					
Personnel Costs	\$ 240,726	\$ 240,150	\$ 155,405	\$ 122,344	-21.27%
Operating Expenses	13,793	10,500	8,929	8,670	-2.90%
TOTAL EXPENDITURES	<u>\$ 254,519</u>	<u>\$ 250,650</u>	<u>\$ 164,334</u>	<u>\$ 131,014</u>	<u>-20.28%</u>

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>
STAFFING PLAN				
FULL TIME EMPLOYEES				
Fire Chief	1.00	1.00	1.00	1.00
Assistant Fire Chief	1.00	1.00	-	-
TOTAL FULL TIME STAFF	<u>2.00</u>	<u>2.00</u>	<u>1.00</u>	<u>1.00</u>

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Fire Services
 DIVISION: Fire Department
 SUBDIVISION: Fire Prevention
 PROGRAMS: New Construction Review Uniform Fire Code & Standards
 Existing Building Inspections Arson/Fire Investigations
 Development Permit Reviews Computer/Education Division
 Wildland/Urban Interface Program Suppression Services Support

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
EXPENDITURES BY TYPE					
Personnel Costs	\$ 245,738	\$ 233,398	\$ 239,974	\$ 144,360	-39.84%
Operating Expenses	26,566	25,023	23,087	24,558	6.37%
TOTAL EXPENDITURES	<u>\$ 272,304</u>	<u>\$ 258,421</u>	<u>\$ 263,061</u>	<u>\$ 168,918</u>	<u>-35.79%</u>

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>
STAFFING PLAN				
FULL TIME EMPLOYEES				
Fire Marshal	1.00	1.00	1.00	1.00
Fire Inspector	1.80	1.80	1.80	-
Fire Technician	-	-	-	0.90
TOTAL FULL TIME STAFF	<u>2.80</u>	<u>2.80</u>	<u>2.80</u>	<u>1.90</u>
PART TIME AND SEASONAL STAFF				
Fire Technician	0.50	0.50	0.50	-
TOTAL PART TIME STAFF	<u>0.50</u>	<u>0.50</u>	<u>0.50</u>	<u>-</u>

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Fire Services
 DIVISION: Fire Department
 SUBDIVISION: Fire Safety & Education
 PROGRAMS: Reserves Support
 Community Education

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
EXPENDITURES BY TYPE					
Operating Expenses	\$ 965	\$ 3,200	\$ 3,198	\$ 3,200	0.06%
TOTAL EXPENDITURES	<u>\$ 965</u>	<u>\$ 3,200</u>	<u>\$ 3,198</u>	<u>\$ 3,200</u>	<u>0.06%</u>

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>
STAFFING PLAN				
FULL TIME EMPLOYEES				
NONE	-	-	-	-
TOTAL FULL TIME STAFF	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Fire Services
 DIVISION: Fire Department
 SUBDIVISION: N/A
 PROGRAMS: Fire Suppression and Emergency Medical Services

	2011 ACTUAL	2012 ORIG. BUD.	2012 PROJECTED	2013 BUDGET	%
					INC/(DEC)
EXPENDITURES BY TYPE					
Personnel Costs	\$ 1,864,679	\$ 2,041,406	\$ 2,076,306	\$ 2,397,622	15.48%
Operating Expenses	204,383	317,031	321,887	302,184	-6.12%
Equipment	5,715	49,500	74,553	47,000	-36.96%
Overhead	342,014	314,223	314,223	256,255	-18.45%
TOTAL EXPENDITURES	\$ 2,416,791	\$ 2,722,160	\$ 2,786,969	\$ 3,003,061	7.75%

	2011 ACTUAL	2012 ORIG. BUD.	2012 PROJECTED	2013 BUDGET
STAFFING PLAN				
FULL TIME EMPLOYEES				
Firefighter Training Captain	-	-	1.00	1.00
Firefighter Lieutenant	3.00	3.00	-	-
Firefighter Captain	-	-	3.00	3.00
Firefighter/EMT-P	6.00	6.00	6.00	6.00
Firefighter/EMT-I	3.00	3.00	3.00	2.00
Firefighter/EMT-B	12.00	12.00	12.00	11.00
Firefighter II/EMT-Plan Reviewer	-	-	-	2.00
TOTAL FULL TIME STAFF	24.00	24.00	25.00	25.00
PART TIME AND SEASONAL STAFF				
Firefighter II/EMT-B	1.00	1.00	1.00	1.00
Firefighter/EMT-P	0.50	0.50	0.50	0.50
Firefighter/EMT-B	1.00	1.00	1.00	1.00
Firefighter Reserves	-	-	-	1.50
TOTAL PART TIME STAFF	2.50	2.50	2.50	4.00

**CITY OF STEAMBOAT SPRINGS
LEGAL AND MUNICIPAL COURT
2013 BUDGET**

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
STAFFING PLAN					
FULL TIME EMPLOYEES					
Staff Attorney	1.00	1.00	1.00	1.00	
Staff Assistant III	0.90	0.90	0.90	0.90	
Municipal Court Administrator	0.90	0.90	0.90	0.90	
TOTAL FULL TIME STAFF	<u>2.80</u>	<u>2.80</u>	<u>2.80</u>	<u>2.80</u>	
PART TIME AND SEASONAL STAFF					
Staff Assistant II	0.25	0.25	0.25	0.25	
TOTAL PART TIME STAFF	<u>0.25</u>	<u>0.25</u>	<u>0.25</u>	<u>0.25</u>	
EXPENDITURES BY CATEGORY					
Personnel Costs	\$ 227,816	\$ 222,036	\$ 219,706	\$ 231,422	5.33%
Operating Expenses	<u>274,027</u>	<u>294,706</u>	<u>295,174</u>	<u>284,176</u>	<u>-3.73%</u>
TOTAL EXPENDITURES	<u>\$ 501,843</u>	<u>\$ 516,742</u>	<u>\$ 514,880</u>	<u>\$ 515,598</u>	<u>0.14%</u>
EXPENDITURES BY PROGRAM					
Legal Services	\$ 386,234	\$ 379,108	\$ 392,187	\$ 390,246	-0.49%
Municipal Court	<u>115,609</u>	<u>137,634</u>	<u>122,693</u>	<u>125,352</u>	<u>2.17%</u>
TOTAL EXPENDITURES	<u>\$ 501,843</u>	<u>\$ 516,742</u>	<u>\$ 514,880</u>	<u>\$ 515,598</u>	<u>0.14%</u>

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Legal and Municipal Court
 DIVISION: N/A
 SUBDIVISION: N/A
 PROGRAMS: Municipal Court

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
EXPENDITURES BY TYPE					
Personnel Costs	\$ 62,318	\$ 60,384	\$ 55,875	\$ 58,632	4.93%
Operating Expenses	53,291	77,250	66,818	66,720	-0.15%
TOTAL EXPENDITURES	\$ 115,609	\$ 137,634	\$ 122,693	\$ 125,352	2.17%

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>
STAFFING PLAN				
FULL TIME EMPLOYEES				
Municipal Court Administrator	0.90	0.90	0.90	0.90
TOTAL FULL TIME STAFF	0.90	0.90	0.90	0.90
PART TIME AND SEASONAL STAFF				
Staff Assistant II	0.25	0.25	0.25	0.25
TOTAL PART TIME STAFF	0.25	0.25	0.25	0.25

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Legal and Municipal Court
 DIVISION: Legal Services
 SUBDIVISION: N/A
 PROGRAMS: Departmental Support
 Council Support
 Litigation

	2011 ACTUAL	2012 ORIG. BUD.	2012 PROJECTED	2013 BUDGET	% INC/(DEC)
EXPENDITURES BY TYPE					
Personnel Costs	\$ 165,498	\$ 161,652	\$ 163,831	\$ 172,790	5.47%
Operating Expenses	220,736	217,456	228,356	217,456	-4.77%
TOTAL EXPENDITURES	\$ 386,234	\$ 379,108	\$ 392,187	\$ 390,246	-0.49%

	2011 ACTUAL	2012 ORIG. BUD.	2012 PROJECTED	2013 BUDGET
STAFFING PLAN				
FULL TIME EMPLOYEES				
Staff Attorney	1.00	1.00	1.00	1.00
Staff Assistant III	0.90	0.90	0.90	0.90
TOTAL FULL TIME STAFF	1.90	1.90	1.90	1.90

**CITY OF STEAMBOAT SPRINGS
PARKS, OPEN SPACE AND RECREATIONAL SERVICES
2013 BUDGET**

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
STAFFING PLAN					
FULL TIME EMPLOYEES					
Director of Parks, Open Space and Recreation	1.00	1.00	1.00	1.00	
Recreation Supervisor	1.00	1.00	1.00	1.00	
Recreation Coordinator	1.80	1.80	1.80	1.80	
Recreation Worker V	-	-	-	0.90	
Parks Supervisor	0.90	0.90	0.90	0.90	
Crew Leader	2.57	2.57	2.57	2.57	
Maintenance Worker III	0.81	0.81	0.81	0.81	
Maintenance Worker II	1.28	1.28	1.28	1.27	
Parks Mechanic/Welder	0.64	0.64	0.64	0.64	
Open Space / HH Supervisor	0.50	0.50	0.50	0.50	
Open Space/HH Foreman	0.50	0.50	0.50	0.45	
Staff Assistant III	0.90	0.90	0.90	0.90	
Staff Assistant II	2.25	2.25	2.25	1.85	
TOTAL FULL TIME STAFF	<u>14.15</u>	<u>14.15</u>	<u>14.15</u>	<u>14.59</u>	
PART TIME AND SEASONAL STAFF					
Recreation Coordinator	0.50	0.50	0.50	0.50	
Recreation Worker VI	-	-	-	0.19	
Recreation Worker V	2.80	2.53	2.53	1.25	
Recreation Worker IV	1.15	1.06	1.06	0.75	
Recreation Worker III	2.64	3.05	3.05	3.55	
Recreation Worker I	1.43	1.00	1.00	1.00	
Crew Leader	0.62	0.62	0.62	0.62	
Maintenance Worker II	0.31	0.31	0.31	0.31	
Maintenance Worker I	0.33	0.33	0.33	0.33	
Parks Worker II	3.71	3.71	3.71	3.71	
Parks Worker I	3.34	3.34	3.34	3.34	
TOTAL PART TIME STAFF	<u>16.83</u>	<u>17.10</u>	<u>17.10</u>	<u>15.60</u>	
REVENUE SUMMARY					
Intergovernmental	\$ 25,512	\$ 25,000	\$ 36,140	\$ 39,857	10.29%
Charges for Services	446,271	443,310	476,864	473,420	-0.72%
Contributions	11,087	29,694	37,340	5,200	-86.07%
Fines & Forfeits	-	3,600	3,600	3,600	0.00%
TOTAL REVENUES	<u>481,577</u>	<u>501,604</u>	<u>553,944</u>	<u>522,077</u>	<u>-5.75%</u>
EXPENDITURES BY CATEGORY					
Personnel Costs	1,461,167	1,460,182	1,475,236	1,460,988	-0.97%
Operating Expenses	766,229	771,626	743,537	804,699	8.23%
Community Support	-	-	-	54,500	N/A
Equipment	493	700	700	700	0.00%
TOTAL EXPENDITURES	<u>2,227,889</u>	<u>2,232,508</u>	<u>2,219,473</u>	<u>2,320,887</u>	<u>4.57%</u>
NET COSTS	<u>\$ 1,746,312</u>	<u>\$ 1,730,904</u>	<u>\$ 1,665,529</u>	<u>\$ 1,798,810</u>	<u>8.00%</u>
EXPENDITURES BY PROGRAM					
Parks, Open Space and Rec. Administration	\$ 262,035	\$ 234,869	\$ 237,261	\$ 295,587	24.58%
Recreation Programs	626,228	655,934	619,381	669,994	8.17%
Parks	1,077,040	1,058,745	1,064,140	1,053,798	-0.97%
Botanic Park	98,422	107,300	126,886	132,823	4.68%
Trails & Open Space	164,164	175,660	171,805	168,685	-1.82%
TOTAL EXPENDITURES	<u>\$ 2,227,889</u>	<u>\$ 2,232,508</u>	<u>\$ 2,219,473</u>	<u>\$ 2,320,887</u>	<u>4.57%</u>

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Parks, Open Space & Recreation
 DIVISION: N/A
 SUBDIVISION: N/A
 PROGRAMS: Parks, Open Space & Recreation Administration

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
EXPENDITURES BY TYPE					
Personnel Costs	\$ 243,563	\$ 212,174	\$ 215,106	\$ 218,212	1.44%
Operating Expenses	17,979	21,995	21,455	22,175	3.36%
Community Support	-	-	-	54,500	N/A
Equipment	493	700	700	700	0.00%
TOTAL EXPENDITURES	<u>\$ 262,035</u>	<u>\$ 234,869</u>	<u>\$ 237,261</u>	<u>\$ 295,587</u>	<u>24.58%</u>

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>
STAFFING PLAN				
FULL TIME EMPLOYEES				
Director of Parks, Open Space and Recreation	1.00	1.00	1.00	1.00
Staff Assistant II	0.45	0.45	0.45	0.45
Staff Assistant III	0.90	0.90	0.90	0.90
TOTAL FULL TIME STAFF	<u>2.35</u>	<u>2.35</u>	<u>2.35</u>	<u>2.35</u>

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Parks, Open Space & Recreation
 DIVISION: Recreation Programs
 SUBDIVISION: N/A
 PROGRAMS: See Below

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
REVENUE SUMMARY					
Intergovernmental	\$ 25,512	\$ 25,000	\$ 36,140	\$ 39,857	10.29%
Charges for Services	422,133	422,010	441,552	449,020	1.69%
Contributions	10,975	29,694	37,340	5,200	-86.07%
Other Revenue	(1,293)	-	-	-	N/A
TOTAL REVENUES	<u>457,327</u>	<u>476,704</u>	<u>515,032</u>	<u>494,077</u>	<u>-4.07%</u>
EXPENDITURES BY TYPE					
Personnel Costs	460,401	473,852	478,967	473,048	-1.24%
Operating Expenses	165,827	182,082	140,414	196,946	40.26%
TOTAL EXPENDITURES	<u>626,228</u>	<u>655,934</u>	<u>619,381</u>	<u>669,994</u>	<u>8.17%</u>
NET COSTS	<u>\$ 168,901</u>	<u>\$ 179,230</u>	<u>\$ 104,349</u>	<u>\$ 175,917</u>	<u>68.59%</u>

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>
STAFFING PLAN				
FULL TIME EMPLOYEES				
Recreation Supervisor	1.00	1.00	1.00	1.00
Recreation Coordinator	1.80	1.80	1.80	1.64
Recreation Worker V	-	-	-	0.90
Staff Assistant II	0.90	0.90	0.90	0.90
TOTAL FULL TIME STAFF	<u>3.70</u>	<u>3.70</u>	<u>3.70</u>	<u>4.44</u>
PART TIME AND SEASONAL STAFF				
Recreation Coordinator	0.50	0.50	0.50	0.50
Recreation Worker VI	-	-	-	0.19
Recreation Worker V	2.80	2.53	2.53	1.25
Recreation Worker IV	1.15	1.06	1.06	0.75
Recreation Worker III	2.64	3.05	3.05	3.55
Recreation Worker II	-	0.65	0.65	0.05
Recreation Worker I	1.43	1.00	1.00	1.00
TOTAL PART TIME STAFF	<u>8.52</u>	<u>8.79</u>	<u>8.79</u>	<u>7.29</u>

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Parks, Open Space & Recreation
 DIVISION: Recreation Programs
 SUBDIVISION: N/A
 PROGRAMS: See Below

	2011 ACTUAL	2012 ORIG. BUD.	2012 PROJECTED	2013 BUDGET	% INC/(DEC)
BY PROGRAM					
YOUTH:					
Revenue:					
Therapeutic Recreation	\$ 11,956	\$ 5,504	\$ 13,700	\$ 5,000	-63.50%
Youth Sports	-	-	-	35,450	N/A
Youth School Year	125,466	116,400	117,000	-	-100.00%
School Year	-	-	-	129,700	N/A
Summer Camps	106,965	113,800	145,321	135,515	-6.75%
Tee Ball/Coach Pitch	8,895	9,000	10,645	-	-100.00%
Youth Football	10,860	11,310	12,955	-	-100.00%
Youth Basketball	13,278	13,500	15,145	-	-100.00%
Egg Hunt	-	-	-	-	N/A
Total Youth Revenues:	<u>277,420</u>	<u>269,514</u>	<u>314,766</u>	<u>305,665</u>	<u>-2.89%</u>
Expenditures:					
Therapeutic Recreation	38,629	29,384	29,313	21,630	-26.21%
Youth Sports	-	-	-	38,622	N/A
Youth School Year	145,944	148,425	142,332	-	-100.00%
School Year	-	-	-	208,690	N/A
Summer Camps	114,982	131,927	137,494	142,560	3.68%
Tee Ball/Coach Pitch	9,440	9,906	9,906	-	-100.00%
Youth Football	12,518	12,323	12,323	-	-100.00%
Youth Basketball	11,139	13,732	12,550	-	-100.00%
Egg Hunt	2,259	-	-	-	N/A
Total Youth Expenditures:	<u>334,911</u>	<u>345,697</u>	<u>343,918</u>	<u>411,502</u>	<u>19.65%</u>
NET YOUTH COSTS	\$ 57,491	\$ 76,183	\$ 29,152	\$ 105,837	263.05%
TEEN:					
Revenue:					
Teen Programs	\$ 5,160	\$ 12,550	\$ 5,182	\$ -	-100.00%
Community Youth Corps	29,293	43,760	52,735	29,650	-43.78%
Total Teen Revenues:	<u>34,453</u>	<u>56,310</u>	<u>57,917</u>	<u>29,650</u>	<u>-48.81%</u>
Expenditures:					
Teen Programs	38,682	51,866	36,797	-	-100.00%
Community Youth Corps	56,170	72,238	74,127	65,821	-11.21%
Total Teen Expenditures:	<u>94,852</u>	<u>124,104</u>	<u>110,924</u>	<u>65,821</u>	<u>-40.66%</u>
NET TEEN COSTS	\$ 60,399	\$ 67,794	\$ 53,007	\$ 36,171	-31.76%
SPORTS:					
Revenue:					
Adult Sports	\$ -	\$ -	\$ -	\$ 82,205	N/A
Events	-	-	-	36,700	N/A
Adult Softball	45,300	45,300	43,200	-	-100.00%
Adult Basketball	7,150	8,050	6,075	-	-100.00%
Volleyball League	10,635	11,200	12,400	-	-100.00%
Soccer League	24,245	25,080	18,505	-	-100.00%
Bike Race Series	18,157	19,150	20,795	-	-100.00%
Pentathlon	14,889	15,600	15,260	-	-100.00%
Total Sports Revenues:	<u>120,376</u>	<u>124,380</u>	<u>116,235</u>	<u>118,905</u>	<u>2.30%</u>
Expenditures:					
Adult Sports	-	-	-	76,672	N/A
Events	-	-	-	36,455	N/A
Adult Softball	30,563	34,102	34,102	-	-100.00%
Adult Basketball	7,986	7,997	6,075	-	-100.00%
Volleyball League	6,408	11,142	12,400	-	-100.00%
Soccer League	20,276	24,887	18,505	-	-100.00%
Bike Race Series	18,698	22,709	20,795	-	-100.00%
Pentathlon	20,434	18,299	15,260	-	-100.00%
Running Events	-	497	-	-	N/A
Total Sports Expenditures:	<u>104,365</u>	<u>119,633</u>	<u>107,137</u>	<u>113,127</u>	<u>5.59%</u>
NET SPORTS COSTS	\$ (16,011)	\$ (4,747)	\$ (9,098)	\$ (5,778)	-36.49%

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Parks, Open Space & Recreation
 DIVISION: Recreation Programs
 SUBDIVISION: N/A
 PROGRAMS: See Below

MISCELLANEOUS:

Revenues:

Administration	\$ -	\$ 1,500	\$ 1,114	\$ -	N/A
Holiday Party	-	-	-	-	N/A
PDD Grant	24,435	25,000	25,000	39,857	59.43%
Senior Programs	1,310	-	-	-	N/A
Total Misc Revenues:	<u>25,745</u>	<u>26,500</u>	<u>26,114</u>	<u>39,857</u>	<u>52.63%</u>

Expenditures:

Administration	\$ 52,931	\$ 32,420	\$ 32,402	\$ 39,687	22.48%
Holiday Party	2,762	-	-	-	N/A
PDD Grant	24,435	25,000	25,000	39,857	59.43%
Senior Programs	4,139	-	-	-	N/A
Howelsen Ballfields	8,500	9,080	-	-	N/A
Total Misc Expenditures:	<u>92,767</u>	<u>66,500</u>	<u>57,402</u>	<u>79,544</u>	<u>38.57%</u>

NET MISC COSTS \$ 67,022 \$ 40,000 \$ 31,288 \$ 39,687 26.84%

TOTAL DEPARTMENT NET COSTS \$ 168,901 \$ 179,230 \$ 104,349 \$ 175,917 68.59%

Note: There has been a consolidation of activity codes in an effort to group program budgets to increase efficiencies in purchasing, marketing, staffing and revenue collections.

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Parks, Open Space & Recreation

DIVISION: Parks

SUBDIVISION: N/A

PROGRAMS: Parks Administration
Ball Fields

Soccer Fields
Parks

Medians

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
REVENUE SUMMARY					
Charges for Services	\$ 18,213	\$ 15,900	\$ 29,312	\$ 19,000	-35.18%
TOTAL REVENUES	<u>18,213</u>	<u>15,900</u>	<u>29,312</u>	<u>19,000</u>	<u>-35.18%</u>
EXPENDITURES BY TYPE					
Personnel Costs	610,945	589,752	594,786	586,878	-1.33%
Operating Expenses	466,095	468,993	469,354	466,920	-0.52%
TOTAL EXPENDITURES	<u>1,077,040</u>	<u>1,058,745</u>	<u>1,064,140</u>	<u>1,053,798</u>	<u>-0.97%</u>
	<u>\$ 1,058,827</u>	<u>\$ 1,042,845</u>	<u>\$ 1,034,828</u>	<u>\$ 1,034,798</u>	<u>0.00%</u>

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>
STAFFING PLAN				
FULL TIME EMPLOYEES				
Parks Supervisor	0.90	0.90	0.90	0.90
Recreation Coordinator	-	-	-	0.16
Crew Leader	2.57	2.57	2.57	2.57
Maintenance Worker III	0.81	0.81	0.81	0.81
Maintenance Worker II	1.28	1.28	1.28	1.27
Parks Mechanic/Welder	0.64	0.64	0.64	0.64
Staff Assistant II	0.90	0.90	0.90	0.40
TOTAL FULL TIME STAFF	<u>7.10</u>	<u>7.10</u>	<u>7.10</u>	<u>6.75</u>
PART TIME AND SEASONAL STAFF				
Parks Worker II	2.71	2.71	2.71	2.71
Parks Worker I	2.04	2.04	2.04	2.04
Maint Worker II	0.31	0.31	0.31	0.31
TOTAL PART TIME STAFF	<u>5.06</u>	<u>5.06</u>	<u>5.06</u>	<u>5.06</u>

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Parks, Open Space & Recreation
 DIVISION: N/A
 SUBDIVISION: N/A
 PROGRAMS: Trails & Open Space

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
EXPENDITURES BY TYPE					
Personnel Costs	\$ 76,422	\$ 98,914	\$ 99,402	\$ 94,340	-5.09%
Operating Expenses	87,742	76,746	72,403	74,345	2.68%
TOTAL EXPENDITURES	\$ 164,164	\$ 175,660	\$ 171,805	\$ 168,685	-1.82%

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>
STAFFING PLAN				
FULL TIME EMPLOYEES				
Staff Assistant II	-	-	-	0.10
Open Space / HH Supervisor	0.50	0.50	0.50	0.50
Open Space / HH Foreman	0.50	0.50	0.50	0.45
TOTAL FULL TIME STAFF	1.00	1.00	1.00	1.05
PART TIME AND SEASONAL STAFF				
Maintenance Worker I	0.33	0.33	0.33	0.33
Parks Worker I	0.25	0.25	0.25	0.25
TOTAL PART TIME STAFF	0.58	0.58	0.58	0.58

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT Parks, Open Space & Recreation
 DIVISION: Botanic Park
 SUBDIVISION: N/A
 PROGRAMS: Botanic Park

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
REVENUE SUMMARY					
Charges for Services	\$ 5,925	\$ 5,400	\$ 6,000	\$ 5,400	-10.00%
Contributions - Botanic Park	91,447	101,000	101,000	127,527	26.26%
Other Income	112	-	-	-	N/A
TOTAL REVENUES	<u>97,484</u>	<u>106,400</u>	<u>107,000</u>	<u>132,927</u>	<u>24.23%</u>
EXPENDITURES BY TYPE					
Personnel Costs	69,836	85,490	86,975	88,510	1.76%
Operating Expenses	28,586	21,810	39,911	44,313	11.03%
TOTAL EXPENDITURES	<u>98,422</u>	<u>107,300</u>	<u>126,886</u>	<u>132,823</u>	<u>4.68%</u>
	<u>\$ 938</u>	<u>\$ 900</u>	<u>\$ 19,886</u>	<u>\$ (104)</u>	<u>-100.52%</u>

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>
STAFFING PLAN				
PART TIME AND SEASONAL STAFF				
Crew Leader	0.62	0.62	0.62	0.62
Parks Worker II	1.00	1.00	1.00	1.00
Parks Worker I	1.05	1.05	1.05	1.05
TOTAL PART TIME STAFF	<u>2.67</u>	<u>2.67</u>	<u>2.67</u>	<u>2.67</u>

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT Parks, Open Space & Recreation
 DIVISION: Municipal Violation Surcharge
 SUBDIVISION: N/A
 PROGRAMS: Fenced Dog Park

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
REVENUE SUMMARY					
Fines & Forfeits	\$ -	\$ 3,600	\$ 3,600	\$ 3,600	N/A
TOTAL REVENUES	<u>-</u>	<u>3,600</u>	<u>3,600</u>	<u>3,600</u>	<u>N/A</u>
EXPENDITURES BY TYPE					
Capital Projects	-	-	-	-	N/A
TOTAL EXPENDITURES	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>N/A</u>
	<u>\$ -</u>	<u>\$ (3,600)</u>	<u>\$ (3,600)</u>	<u>\$ (3,600)</u>	<u>N/A</u>

**CITY OF STEAMBOAT SPRINGS
COMMUNITY DEVELOPMENT
2013 BUDGET**

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
STAFFING PLAN					
FULL TIME EMPLOYEES					
Director of Comm Dev Services	1.00	1.00	1.00	1.00	
Planner III	1.00	1.00	1.00	1.00	
Planner II	1.00	1.00	1.00	1.00	
Planner I	1.00	1.00	1.00	1.00	
Preservation Planner	1.00	1.00	1.00	1.00	
Code Enforcement Officer	0.90	0.90	0.90	0.90	
Staff Assistant II	0.90	0.90	0.90	0.90	
TOTAL FULL TIME STAFF	<u>6.80</u>	<u>6.80</u>	<u>6.80</u>	<u>6.80</u>	
PART TIME AND SEASONAL STAFF					
Staff Assistant I	0.25	0.25	0.25	0.25	
TOTAL PART TIME STAFF	<u>0.25</u>	<u>0.25</u>	<u>0.25</u>	<u>0.25</u>	
REVENUE SUMMARY					
Charges for Services	\$ 115,403	\$ 90,860	\$ 128,742	\$ 109,260	-15.13%
Licenses and Permits	4,250	3,000	3,325	3,300	-0.75%
TOTAL REVENUES	<u>119,653</u>	<u>93,860</u>	<u>132,067</u>	<u>112,560</u>	<u>-14.77%</u>
EXPENDITURES BY CATEGORY					
Personnel Costs	537,749	498,880	488,140	535,894	9.78%
Operating Expenses	46,320	78,430	77,196	63,664	-17.53%
TOTAL EXPENDITURES	<u>584,069</u>	<u>577,310</u>	<u>565,336</u>	<u>599,558</u>	<u>6.05%</u>
NET COSTS	<u>\$ 464,416</u>	<u>\$ 483,450</u>	<u>\$ 433,269</u>	<u>\$ 486,998</u>	<u>12.40%</u>
EXPENDITURES BY PROGRAM					
Planning services	\$ 511,495	\$ 531,507	\$ 513,802	\$ 550,693	7.18%
Historic Preservation	72,574	45,803	51,534	48,865	-5.18%
TOTAL EXPENDITURES	<u>\$ 584,069</u>	<u>\$ 577,310</u>	<u>\$ 565,336</u>	<u>\$ 599,558</u>	<u>6.05%</u>

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Community Development

DIVISION: Planning

SUBDIVISION: N/A

PROGRAMS: Planning Administration
Development Review/Current Planning
Future Planning

Building Permits & Code Enforcement
Planner of the Day
Affordable Housing

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
REVENUE SUMMARY					
Charges for Services	\$ 115,403	\$ 90,860	\$ 128,742	\$ 109,260	-15.13%
Licenses and Permits	4,250	3,000	3,325	3,300	-0.75%
TOTAL REVENUES	<u>119,653</u>	<u>93,860</u>	<u>132,067</u>	<u>112,560</u>	<u>-14.77%</u>
EXPENDITURES BY TYPE					
Personnel Costs	469,212	469,502	458,396	503,454	9.83%
Operating Expenses	42,283	62,005	55,406	47,239	-14.74%
TOTAL EXPENDITURES	<u>511,495</u>	<u>531,507</u>	<u>513,802</u>	<u>550,693</u>	<u>7.18%</u>
NET COSTS	<u>\$ 391,842</u>	<u>\$ 437,647</u>	<u>\$ 381,735</u>	<u>\$ 438,133</u>	<u>14.77%</u>

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>
STAFFING PLAN				
FULL TIME EMPLOYEES				
Director of Comm Dev Services	1.00	1.00	1.00	1.00
Planner III	1.00	1.00	1.00	1.00
Planner II	1.00	1.00	1.00	1.00
Planner I	1.00	1.00	1.00	1.00
Code Enforcement Officer	0.90	0.90	0.90	0.90
Staff Assistant II	0.90	0.90	0.90	0.90
TOTAL FULL TIME STAFF	<u>5.80</u>	<u>5.80</u>	<u>5.80</u>	<u>5.80</u>
PART TIME AND SEASONAL STAFF				
Staff Assistant I	0.25	0.25	0.25	0.25
TOTAL PART TIME STAFF	<u>0.25</u>	<u>0.25</u>	<u>0.25</u>	<u>0.25</u>

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Community Development
 DIVISION: Historic Preservation
 SUBDIVISION: N/A
 PROGRAMS: N/A

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
EXPENDITURES BY TYPE					
Personnel Costs	\$ 68,537	\$ 29,378	\$ 29,744	\$ 32,440	9.06%
Operating Expenses	4,037	16,425	21,790	16,425	-24.62%
TOTAL EXPENDITURES	\$ 72,574	\$ 45,803	\$ 51,534	\$ 48,865	-5.18%
<hr/>					
	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	
FULL TIME STAFF					
Preservation Planner	1.00	1.00	1.00	1.00	
TOTAL FULL TIME STAFF	1.00	1.00	1.00	1.00	

**CITY OF STEAMBOAT SPRINGS
HOWELSEN HILL SKI AREA
2013 BUDGET**

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
STAFFING PLAN					
FULL TIME EMPLOYEES					
Open Space/HH Supervisor	-	-	0.30	0.30	
Open Space/HH Foreman	-	-	0.30	0.30	
Staff Assistant II	-	-	-	0.30	
Crew Leader	-	-	0.52	0.52	
Mechanic II	-	-	0.80	0.80	
Maintenance Worker II	-	-	1.87	1.87	
Parks Mechanic/Welder	-	-	0.17	0.17	
TOTAL FULL TIME STAFF	<u>-</u>	<u>-</u>	<u>3.96</u>	<u>4.26</u>	
PART TIME AND SEASONAL STAFF					
Lift operators	-	-	0.67	0.67	
Crew leader/Safety Coordinator	-	-	0.35	0.35	
Maint. Worker II/Thiokol Operator	-	-	0.29	0.29	
Ski Patrol II	-	-	0.12	0.12	
Ski Patrol I	-	-	0.27	0.27	
Snowmaker	-	-	0.55	0.55	
TOTAL PART TIME STAFF	<u>-</u>	<u>-</u>	<u>2.25</u>	<u>2.25</u>	
REVENUE SUMMARY					
Intergovernmental	\$ -	\$ -	\$ 1,077,000	\$ -	-100.00%
Charges for Services	-	-	219,563	193,900	-11.69%
Investment Income	-	-	99	-	-100.00%
Transfers	-	-	998,503	-	-100.00%
Contributions	-	-	286,580	-	-100.00%
TOTAL REVENUES	<u>-</u>	<u>-</u>	<u>2,581,745</u>	<u>193,900</u>	<u>-92.49%</u>
EXPENDITURES BY CATEGORY					
Personnel Costs	-	-	333,261	350,492	5.17%
Operating Expenses	-	-	393,941	428,722	8.83%
Equipment	-	-	-	6,800	N/A
Capital Outlay	-	-	2,261,862	-	-100.00%
Overhead	-	-	99,757	159,802	60.19%
TOTAL EXPENDITURES	<u>-</u>	<u>-</u>	<u>3,088,821</u>	<u>945,816</u>	<u>-69.38%</u>
NET COSTS	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 507,076</u>	<u>\$ 751,916</u>	<u>48.28%</u>

Note: Moved from Ski Area Enterprise Fund to General Fund

**CITY OF STEAMBOAT SPRINGS
RODEO
2013 BUDGET**

	2011 <u>ACTUAL</u>	2012 <u>ORIG. BUD.</u>	2012 <u>PROJECTED</u>	2013 <u>BUDGET</u>	% <u>INC/(DEC)</u>
STAFFING PLAN					
FULL TIME EMPLOYEES					
Open Space/HH Supervisor	-	-	0.20	0.20	
Open Space/HH Foreman	-	-	0.20	0.20	
Staff Assistant II	-	-	-	0.10	
Crew Leader	-	-	0.38	0.38	
Mechanic II	-	-	0.10	0.10	
Maintenance Worker II	-	-	0.38	0.38	
Parks Mechanic/Welder	-	-	0.05	0.05	
TOTAL FULL TIME STAFF	<u>-</u>	<u>-</u>	<u>1.31</u>	<u>1.41</u>	
PART TIME AND SEASONAL STAFF					
Maintenance Worker II	-	-	0.33	0.33	
TOTAL PART TIME STAFF	<u>-</u>	<u>-</u>	<u>0.33</u>	<u>0.33</u>	
REVENUE SUMMARY					
Charges for Services	\$ -	\$ -	\$ 26,300	\$ 23,000	-12.55%
Intergovernmental	-	-	35,000	-	N/A
Transfers	-	-	172,328	-	N/A
TOTAL REVENUES	<u>-</u>	<u>-</u>	<u>233,628</u>	<u>23,000</u>	<u>N/A</u>
EXPENDITURES BY CATEGORY					
Personnel Costs	-	-	102,175	102,830	0.64%
Operating Expenses	-	-	57,310	68,850	20.14%
Equipment	-	-	10,000	-	-100.00%
Overhead	-	-	15,728	29,220	85.78%
TOTAL EXPENDITURES	<u>-</u>	<u>-</u>	<u>185,213</u>	<u>200,900</u>	<u>8.47%</u>
NET COSTS	<u>\$ -</u>	<u>\$ -</u>	<u>\$ (48,415)</u>	<u>\$ 177,900</u>	<u>467.45%</u>

Note: Moved from Rodeo Enterprise Fund to General Fund

**CITY OF STEAMBOAT SPRINGS
HOWELSEN HILL ICE ARENA
2013 BUDGET**

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
STAFFING PLAN					
FULL TIME EMPLOYEES					
Recreation Supervisor	-	-	1.00	1.00	
Recreation Coordinator	-	-	0.90	0.90	
Crew Leader	-	-	0.90	0.90	
Staff Assistant II	-	-	0.45	0.45	
Maintenance Worker II	-	-	-	-	
TOTAL FULL TIME STAFF	<u>-</u>	<u>-</u>	<u>3.25</u>	<u>3.25</u>	
PART TIME AND SEASONAL STAFF					
Recreation Instructor	-	-	0.12	0.12	
Recreation Worker V	-	-	1.25	1.25	
Recreation Worker III	-	-	0.50	0.50	
TOTAL PART TIME STAFF	<u>-</u>	<u>-</u>	<u>1.87</u>	<u>1.87</u>	
REVENUE SUMMARY					
Charges for Services	\$ -	\$ -	\$ 610,790	\$ 618,725	1.30%
Transfers	-	-	193,185	-	-100.00%
TOTAL REVENUES	<u>-</u>	<u>-</u>	<u>803,975</u>	<u>618,725</u>	<u>-23.04%</u>
EXPENDITURES BY CATEGORY					
Personnel Costs	-	-	263,501	274,572	4.20%
Operating Expenses	-	-	400,299	347,377	-13.22%
Overhead	-	-	84,744	86,359	1.91%
TOTAL EXPENDITURES	<u>-</u>	<u>-</u>	<u>748,544</u>	<u>708,308</u>	<u>-5.38%</u>
NET COSTS	<u>\$ -</u>	<u>\$ -</u>	<u>\$ (55,431)</u>	<u>\$ 89,583</u>	<u>-261.61%</u>

Note: Moved from Ice Arena Enterprise Fund to General Fund

**CITY OF STEAMBOAT SPRINGS
TENNIS CENTER
2013 BUDGET**

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
STAFFING PLAN					
FULL TIME EMPLOYEES					
Maintenance Worker II	-	-	0.08	0.08	
Maintenance Worker III	-	-	0.09	0.09	
Mechanic/Welder	-	-	0.04	0.04	
Supervisor, Parks	-	-	0.10	0.10	
Crew Leader	-	-	0.13	0.13	
TOTAL FULL TIME STAFF	<u>-</u>	<u>-</u>	<u>0.44</u>	<u>0.44</u>	
PART TIME AND SEASONAL STAFF					
Parks Worker II	-	-	0.14	0.14	
TOTAL PART TIME STAFF	<u>-</u>	<u>-</u>	<u>0.14</u>	<u>0.14</u>	
REVENUE SUMMARY					
Charges for Services	\$ -	\$ -	\$ 34,000	\$ 57,864	70.19%
Transfers	-	-	118,885	-	-100.00%
TOTAL REVENUES	<u>-</u>	<u>-</u>	<u>152,885</u>	<u>57,864</u>	<u>-62.15%</u>
EXPENDITURES BY CATEGORY					
Personnel Costs	-	-	32,657	33,708	3.22%
Operating Expenses	-	-	84,374	125,832	49.14%
Overhead	-	-	34,558	30,037	-13.08%
TOTAL EXPENDITURES	<u>-</u>	<u>-</u>	<u>151,589</u>	<u>189,577</u>	<u>25.06%</u>
NET COSTS	<u>\$ -</u>	<u>\$ -</u>	<u>\$ (1,296)</u>	<u>\$ 131,713</u>	<u>-10263.04%</u>

Note: Moved from Tennis Enterprise Fund to General Fund

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Debt Service
 DIVISION: N/A
 SUBDIVISION: N/A
 PROGRAMS: N/A

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
EXPENDITURES BY TYPE					
Other Outside Services	\$ (1,414)	\$ -	\$ 2,000	\$ -	-100.00%
Principal	347,483	348,602	373,293	393,340	5.37%
Interest	141,715	135,774	145,920	137,360	-5.87%
TOTAL EXPENDITURES	<u>487,784</u>	<u>484,376</u>	<u>521,213</u>	<u>530,700</u>	<u>1.82%</u>

BUDGET COMMENTARY:

Scheduled payments of interest and principal are as follows:

	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2010 Certificates of Participation	\$ 270,000	\$ 109,525	\$ 379,525
Centennial Hall Lease/Purchase Agreement	48,356	1,967	50,323
Energy Improvement Lease (Ice Arena)	20,874	7,201	28,075
Energy Improvement Lease (Howelsen Hill)	1,156	399	1,555
Energy Improvement Lease (Tennis Center)	14,035	4,842	18,877
Energy Improvement Lease	38,919	13,426	52,345
	<u>\$ 393,340</u>	<u>\$ 137,360</u>	<u>\$ 530,700</u>

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Transfers
 DIVISION: N/A
 SUBDIVISION: N/A
 PROGRAMS: N/A

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
EXPENDITURES BY TYPE					
Transfers to other funds	\$ 1,865,410	\$ 2,064,401	\$ 2,089,404	\$ 832,952	-60.13%
TOTAL EXPENDITURES	<u>\$ 1,865,410</u>	<u>\$ 2,064,401</u>	<u>\$ 2,089,404</u>	<u>\$ 832,952</u>	<u>-60.13%</u>

TRANSFERS BY FUND

Transfers to other funds are as follows:

OPERATING TRANSFERS

Transfer to Capital Projects Fund
 Transfer to Iron Horse Fund
 Transfer to Airport Fund
Total Operating Transfers

Total
\$ 213,536
466,993
152,423
<u>\$ 832,952</u>

NOV 19 1994
U.S. DEPARTMENT OF
ENERGY

NO.	DESCRIPTION	AMOUNT	CYCLE	STATUS	DATE
1
2
3
4
5

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**CITY OF STEAMBOAT SPRINGS
STAFFING PLAN
2013 BUDGET**

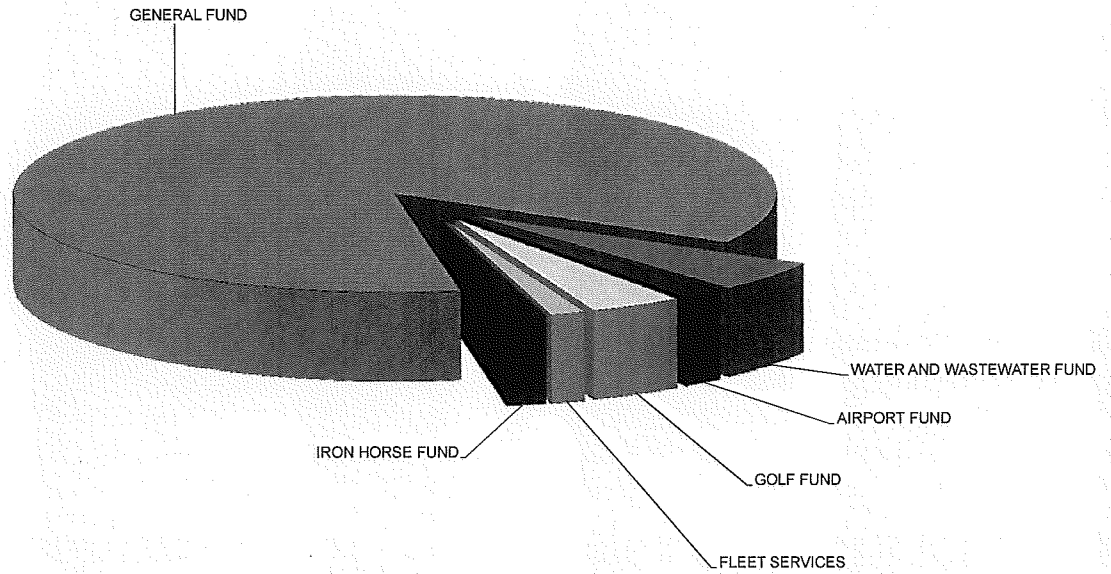
	2011 ACTUAL	2012 ORIG. BDGT.	2012 PROJECTED	2013 BUDGET	PROPOSED 2013 CHANGES
FULL TIME EMPLOYEES					
General Government					
City Council	7.00	7.00	7.00	7.00	-
City Manager's Office	1.00	1.90	1.90	1.90	-
Human Resources	2.05	2.05	-	-	-
Deputy City Manager	1.00	1.00	1.00	1.00	-
General Services	11.35	12.25	12.50	13.40	0.90
City Clerk	3.70	3.70	2.90	2.90	-
Financial Services	9.40	9.40	10.30	10.30	-
	<u>35.50</u>	<u>37.30</u>	<u>35.60</u>	<u>36.50</u>	<u>0.90</u>
Transportation Services					
Transportation Administration	1.86	1.87	1.87	1.87	0.00
Regional Bus Service	2.23	2.24	2.24	2.24	(0.00)
Transit Operations	24.41	23.79	23.79	18.79	(5.00)
	<u>28.50</u>	<u>27.90</u>	<u>27.90</u>	<u>22.90</u>	<u>(5.00)</u>
Public Works					
Public Works Administration	4.00	4.00	4.00	4.50	0.50
Streets	13.00	13.00	13.00	13.50	0.50
	<u>17.00</u>	<u>17.00</u>	<u>17.00</u>	<u>18.00</u>	<u>1.00</u>
Public Safety Services					
Police Department	35.00	35.00	35.90	35.90	(0.01)
Fire Department	28.80	28.80	28.80	27.90	(0.90)
	<u>63.80</u>	<u>63.80</u>	<u>64.70</u>	<u>63.80</u>	<u>(0.91)</u>
Legal and Municipal Court					
Legal Services	1.90	1.90	1.90	1.90	-
Municipal Court	0.90	0.90	0.90	0.90	-
	<u>2.80</u>	<u>2.80</u>	<u>2.80</u>	<u>2.80</u>	<u>-</u>
Parks and Recreation					
Parks, Open Space and Rec. Admin.	2.35	2.35	2.35	2.35	-
Recreation Programs	3.70	3.70	3.70	4.44	0.74
Parks	7.10	7.10	7.10	6.75	(0.35)
Trails/Open Space	1.00	1.00	1.00	1.05	0.05
Howelsen Hill Ski Area	-	-	3.96	4.26	0.30
Howelsen Hill Rodeo	-	-	1.31	1.41	0.10
Tennis Center	-	-	0.44	0.44	-
Ice Arena	-	-	3.25	3.25	-
	<u>14.15</u>	<u>14.15</u>	<u>23.11</u>	<u>23.95</u>	<u>0.84</u>
Community Development					
Planning	5.80	5.80	5.80	5.80	-
Historic Preservation	1.00	1.00	1.00	1.00	-
	<u>6.80</u>	<u>6.80</u>	<u>6.80</u>	<u>6.80</u>	<u>-</u>
Water and Wastewater Utilities					
Airport	12.00	12.00	12.00	12.00	-
Golf Course	2.80	2.80	2.80	2.80	(0.00)
Howelsen Hill Ski Area	3.70	3.70	3.70	3.70	-
Rodeo	4.16	3.96	-	-	-
Howelsen Hill Ice Arena	-	1.31	-	-	-
Tennis Center	3.25	3.25	-	-	-
Employee Housing	0.44	0.44	-	-	-
Fleet Services	3.00	3.00	3.00	3.00	-
	<u>3.76</u>	<u>3.76</u>	<u>3.76</u>	<u>3.76</u>	<u>-</u>
TOTAL FULL TIME STAFF	<u>201.66</u>	<u>203.97</u>	<u>203.17</u>	<u>200.00</u>	<u>(3.17)</u>

**CITY OF STEAMBOAT SPRINGS
STAFFING PLAN
2013 BUDGET**

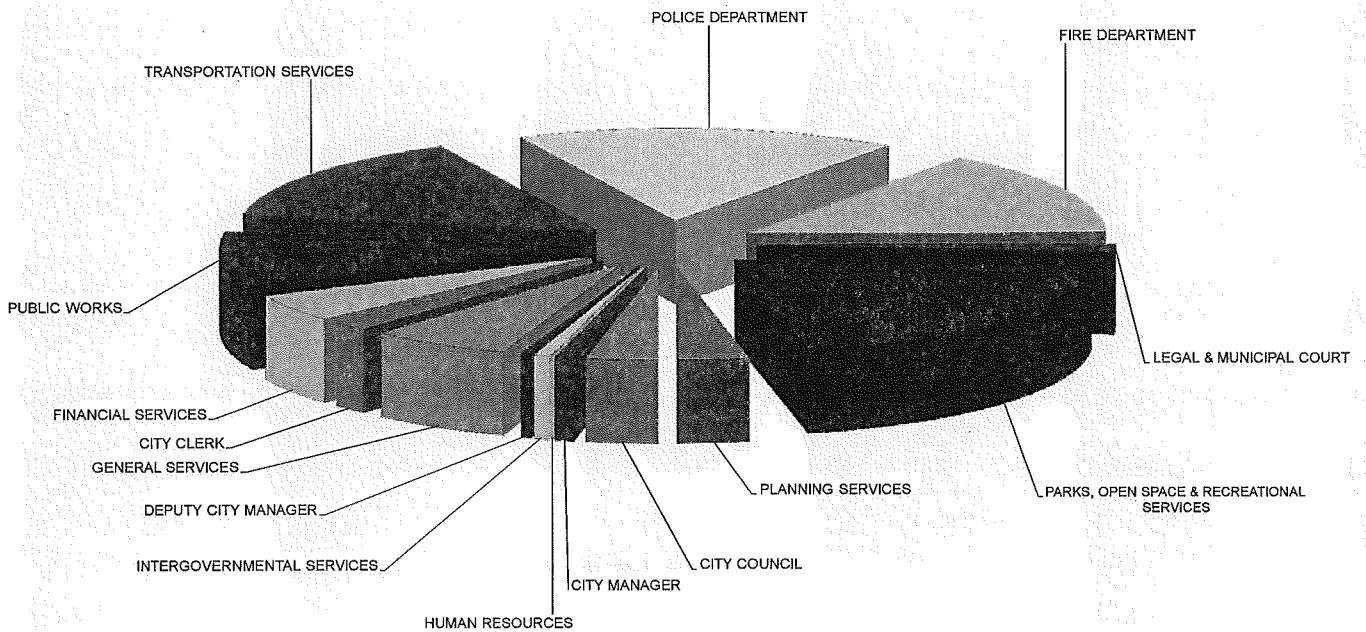
	2011 ACTUAL	2012 ORIG. BDGT.	2012 PROJECTED	2013 BUDGET	PROPOSED 2013 CHANGES
PART TIME AND SEASONAL STAFF					
General Government					
General Services	1.25	0.35	0.35	0.35	-
City Clerk	-	0.03	0.78	0.78	-
Intergovernmental Services	1.60	1.60	1.60	1.60	-
	<u>2.85</u>	<u>1.98</u>	<u>2.73</u>	<u>2.73</u>	<u>-</u>
Transportation Services					
Regional Bus Service	0.28	0.32	0.32	0.32	0.00
Transit Operations	6.51	7.56	7.56	9.41	1.85
	<u>6.79</u>	<u>7.88</u>	<u>7.88</u>	<u>9.73</u>	<u>1.85</u>
Public Works					
Public Works Administration	-	-	-	-	-
Streets	3.47	3.47	3.47	2.79	(0.68)
	<u>3.47</u>	<u>3.47</u>	<u>3.47</u>	<u>2.79</u>	<u>(0.68)</u>
Public Safety Services					
Police Department	2.13	2.13	1.27	1.27	-
Fire Department	3.00	3.00	3.00	4.00	1.00
	<u>5.13</u>	<u>5.13</u>	<u>4.27</u>	<u>5.27</u>	<u>1.00</u>
Legal and Municipal Court					
Municipal Court	0.25	0.25	0.25	0.25	-
	<u>0.25</u>	<u>0.25</u>	<u>0.25</u>	<u>0.25</u>	<u>-</u>
Parks and Recreation					
Recreation Programs	8.52	8.79	8.79	7.29	(1.50)
Parks	5.06	5.06	5.06	5.06	-
Botanic Park	2.67	2.67	2.67	2.67	-
Trails/Open Space	0.58	0.58	0.58	0.58	-
Howelsen Hill Ski Area	-	-	2.25	2.25	-
Howelsen Hill Rodeo	-	-	0.33	0.33	-
Tennis Center	-	-	0.14	0.14	-
Ice Arena	-	-	1.87	1.87	-
	<u>16.83</u>	<u>17.10</u>	<u>21.69</u>	<u>20.19</u>	<u>(1.50)</u>
Community Development					
Planning	0.25	0.25	0.25	0.25	-
Historic Preservation	-	-	-	-	-
	<u>0.25</u>	<u>0.25</u>	<u>0.25</u>	<u>0.25</u>	<u>-</u>
Water and Wastewater Utilities					
Airport	1.50	1.75	1.75	1.75	-
Golf Course	8.77	6.20	6.20	6.20	-
Howelsen Hill Ski Area	2.67	2.25	-	-	-
Rodeo	-	0.33	-	-	-
Howelsen Hill Ice Arena	1.62	1.87	-	-	-
Iron Horse	0.63	1.13	1.13	1.13	-
Tennis Center	0.14	0.14	-	-	-
TOTAL PART TIME STAFF	<u>51.50</u>	<u>50.33</u>	<u>50.22</u>	<u>50.89</u>	<u>0.67</u>
 GRAND TOTAL FTE'S	 <u>253.16</u>	 <u>254.30</u>	 <u>253.39</u>	 <u>250.89</u>	 <u>(2.49)</u>

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET SUMMARY**

FTEs BY FUND



FTE BY DEPARTMENT (GENERAL FUND)



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Steamboat Springs Transit

2013 Transit Service Plan

October 2, 2012



Proposal to meet \$350,000 budget reduction

Changes:

- ➔ Elimination of the Yellow Line; the College, Old Town, Hilltop Area, Howelsen Complex and Fairview.
- ➔ Staff reduction of 9 Full Time Benefited Drivers.
- ➔ Changes in operation of the Winter service with minimal changes to service area and hours of operation.
- ➔ Changes in operation of the Summer service including changes in service area and hours of operation.

Cost Factors used to determine Service Adjustments:



Winter Blue	Passengers	Cost	Cost per Passenger
January	68,311	\$127,791.92	\$1.87
February	60,168	\$115,424.96	\$1.92
March	62,513	\$127,791.92	\$2.04
April	11,824	\$37,100.88	\$3.14
December	30,514	\$62,760.96	\$2.06
	233,330	\$470,870.64	\$2.02

Winter Red	Passengers	Cost	Cost per Passenger
January	71,927	\$127,791.92	\$1.78
February	66,991	\$115,424.96	\$1.72
March	72,167	\$127,791.92	\$1.77
April	16,706	\$41,223.20	\$2.47
December	40,630	\$75,509.28	\$1.86
	268,426	\$487,741.28	\$1.82

Winter Night	Passengers	Cost	Cost per Passenger
January	24,997	\$63,614.48	\$2.54
February	20,108	\$57,458.24	\$2.86
March	23,118	\$63,614.48	\$2.75
April	6,492	\$20,520.80	\$3.16
December	16,407	\$33,995.52	\$2.07
	91,122	\$239,203.52	\$2.63

Winter Yellow	Passengers	Cost	Cost per Passenger
January	2,962	\$24,207.28	\$8.17
February	3,134	\$21,864.64	\$6.98
March	3,235	\$24,207.23	\$7.48
April	933	\$7,808.80	\$8.37
December	1,019	\$13,728.96	\$13.47
	11,283	\$91,816.91	\$8.14

Winter Purple	Passengers	Cost	Cost per Passenger
January	5,848	\$23,081.36	\$3.95
February	5,501	\$20,847.68	\$3.79
March	6,962	\$23,081.36	\$3.32
April	1,267	\$7,445.60	\$5.88
December	3,340	\$12,748.35	\$3.82
	22,918	\$87,204.32	\$3.81

Summer Main Line	Passengers	Cost	Cost per Passenger
April	25,125	\$105,909.20	\$4.22
May	36,446	\$164,159.26	\$4.50
June	48,636	\$158,863.80	\$3.27
July	69,717	\$164,159.26	\$2.35
August	61,148	\$164,159.26	\$2.68
September	45,192	\$158,863.80	\$3.52
October	40,038	\$164,159.26	\$4.10
November	48,534	\$158,863.80	\$3.27
December	31,823	\$68,840.98	\$2.16
	406,660	\$1,307,978.62	\$3.22

Summer Yellow Line	Passengers	Cost	Cost per Passenger
April	1,366	\$15,980.80	\$11.70
May	1,475	\$24,770.24	\$16.79
June	2,145	\$23,971.20	\$11.18
July	2,027	\$24,770.24	\$12.22
August	1,946	\$24,770.24	\$12.73
September	2,163	\$23,971.20	\$11.08
October	2,380	\$24,770.24	\$10.41
November	2,621	\$23,971.20	\$9.15
December	1,324	\$10,387.52	\$7.85
	17,447	\$197,362.88	\$11.31

Cumulative Yellow Line	Passengers	Cost	Cost per Passenger
	28,730	\$289,179.79	\$10.07

Overall SST Cost per Passenger - \$2.74
Average National Cost per Passenger - \$4.50

Cost determination made using fully allocated costs.
 Fully allocated costs include operating, personnel and overhead.



Yellow Line Cost Spreadsheet

Assumptions:

Seasonal FTE: \$38,000 Annual or \$18.27 Hourly

Full Time FTE: \$61,000 Annual or \$29.33 Hourly

Operating Cost: \$25.81 per hour

Assumptions:

Operating Budget for Yellow Line

\$25.81 (x) 11 hours per day (x) 365 days per year = \$103,627.15

Summer Personnel

\$29.33 (x) 12 hours per day (x) 223 days per summer = \$78,487.08

Winter Personnel

\$29.33 (x) 6 hours per day (x) 142 days per winter = \$24,988.16

\$18.27 (x) 6 hours per day (x) 142 days per winter = \$15,566.04

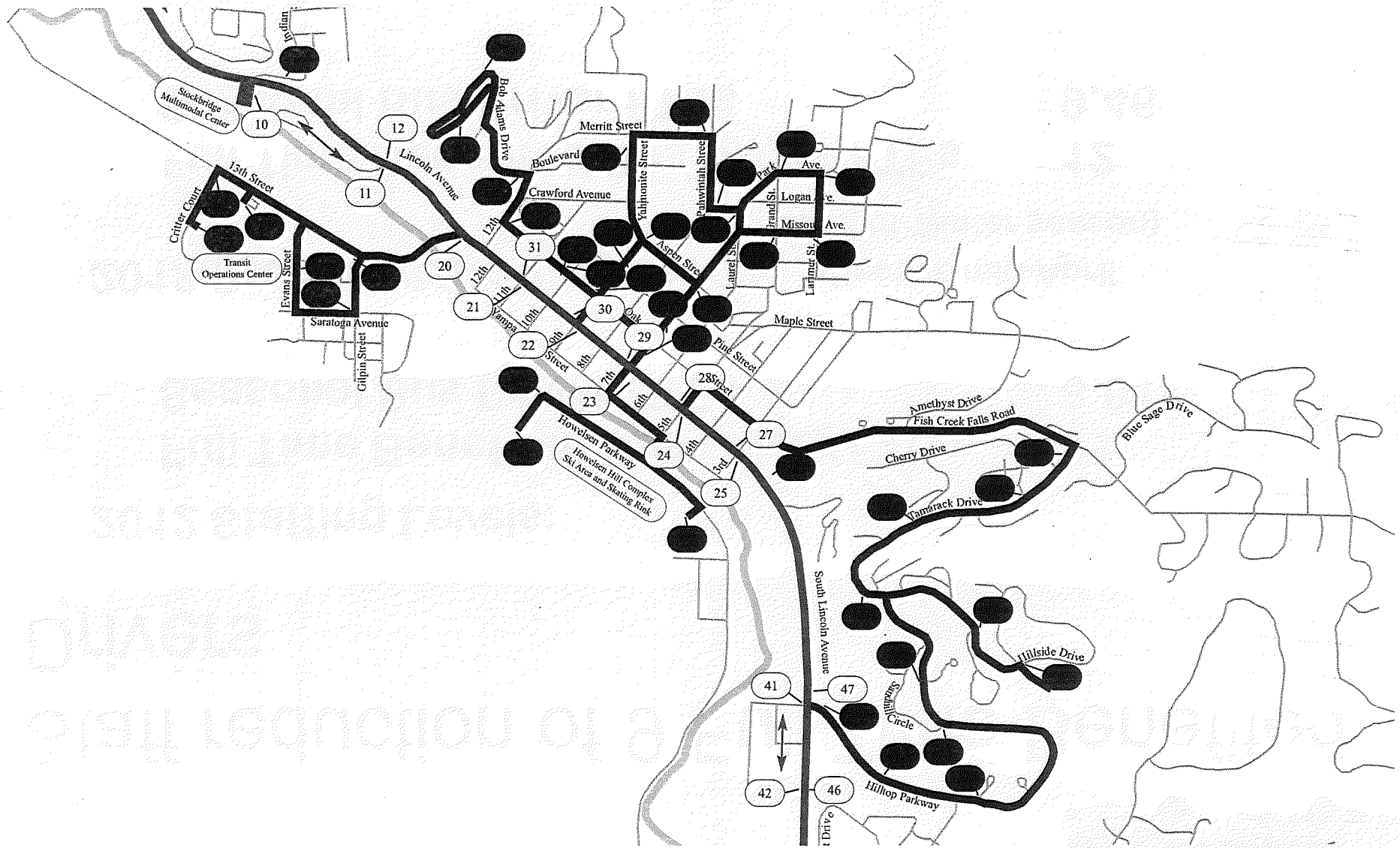
2.11 FTEs

Total - \$222,669.43

(Component cost - not fully allocated)



Yellow Line Elimination





Staff reduction of 9 Full Time Benefited Drivers

2012 Staffing Levels:

Full Time Benefited Bus Driver FTEs	21
Seasonal Bus Driver FTEs	3.61

2013 Proposed Staffing Levels: effective mid-April (end of winter season)

Full Time Benefited Bus Driver FTEs	12
Seasonal Bus Driver FTEs	9.46

Staff redistribution done to meet target while maintaining as much Winter Service as possible.



Bus Stops that will be eliminated

(not including Yellow Line stops)

Year Round Stops

Old Town Hot Springs
Mustang Run
Highpoint Drive
Timothy Drive
Selbe Apartments
Meadow Lane
Copper Mountain

Summer Season Stops

Whistler Park
Meadowlark
Trappeur's Crossing
Ski Time Square
Sunburst
Bear Drive
Creekside
Highmark

Additional stop: Village
Drive and Walton Creek
Road



Outline of Winter Service:

Service split to Pre-Peak and Peak Seasons

Pre-Peak Service: (November 24, 2013 - December 14, 2013)

- Elimination of Red Line, Yellow Line and Purple Line.
- Main Line begins service at 5:50 am (same as 2012) providing 20 minute service to the Mountain and Condo Loop.
- Orange Line begins 20 minute service at 6:00 am (:15 earlier than 2012). Service now requires transfer at GTC to interlink with Downtown.
- West End service operates every 20 minutes requiring a transfer at the Stockbridge to Mountain bound buses.
- An extra bus operates when the Ski Area opens and closes to assist with heavy loads and late buses.
- Main line service ends at 7:00 pm (8:00 pm in 2012) with Night Line service operating between 7:20 pm and 2:20 am (same route and end time as 2012)

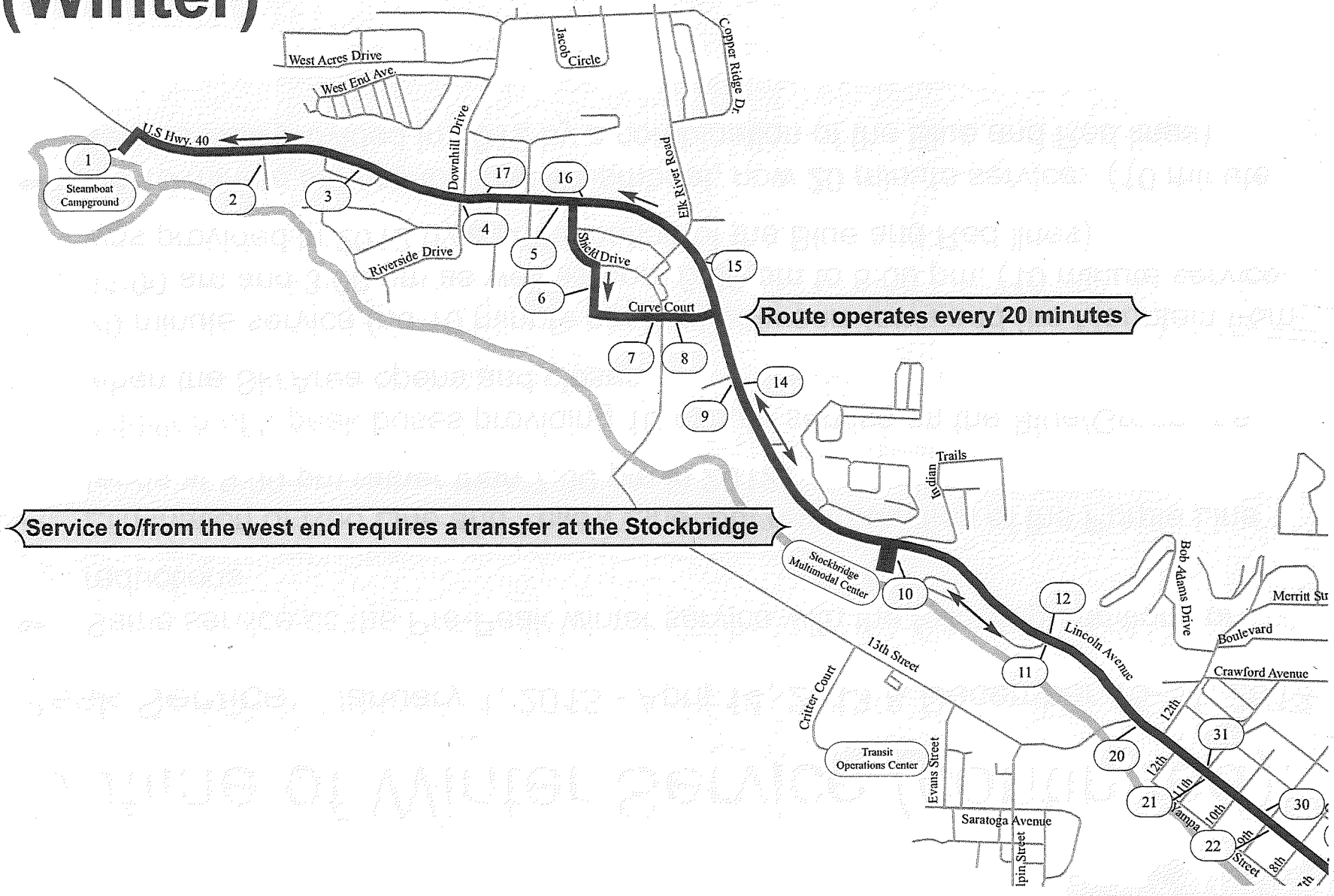


Outline of Winter Service (continued):

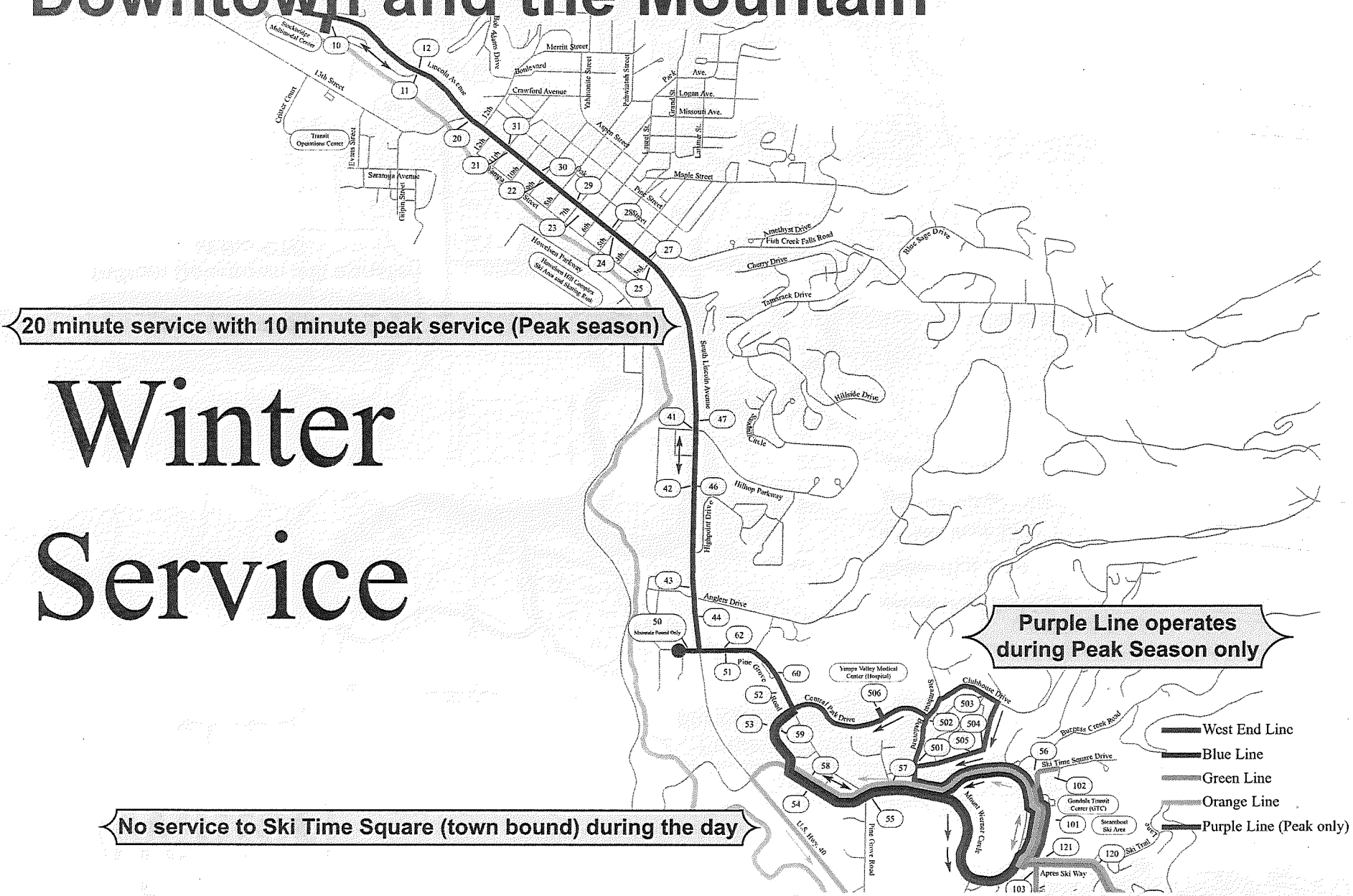
Peak Service: (January 1, 2013 - April 14, 2013 & December 15-31, 2013)

- Same service as the Pre-Peak winter service with the following additions or reductions
- Elimination of Red Line and Yellow Line, but reintroduction of the Purple Line (ends at 6:00 pm rather than 7:00 pm in 2012)
- Addition of 3 peak buses providing 10 minute service on the Blue/Green line when the Ski Area opens and closes.
- 20 minute service (no 10 minute service) between Town and the Mountain from 11:00 am and 3:00 pm as well as from 6:00 pm to 8:00 pm. (10 minute service was provided in 2012 by a combination of the Blue and Red lines)
- No 10 minute service to West Steamboat, now 20 minute service. (10 minute service was provided in 2012 by a combination of the Blue and Red lines)

Proposed West End Service (Winter)



Proposed Service between Downtown and the Mountain



20 minute service with 10 minute peak service (Peak season)

Winter Service

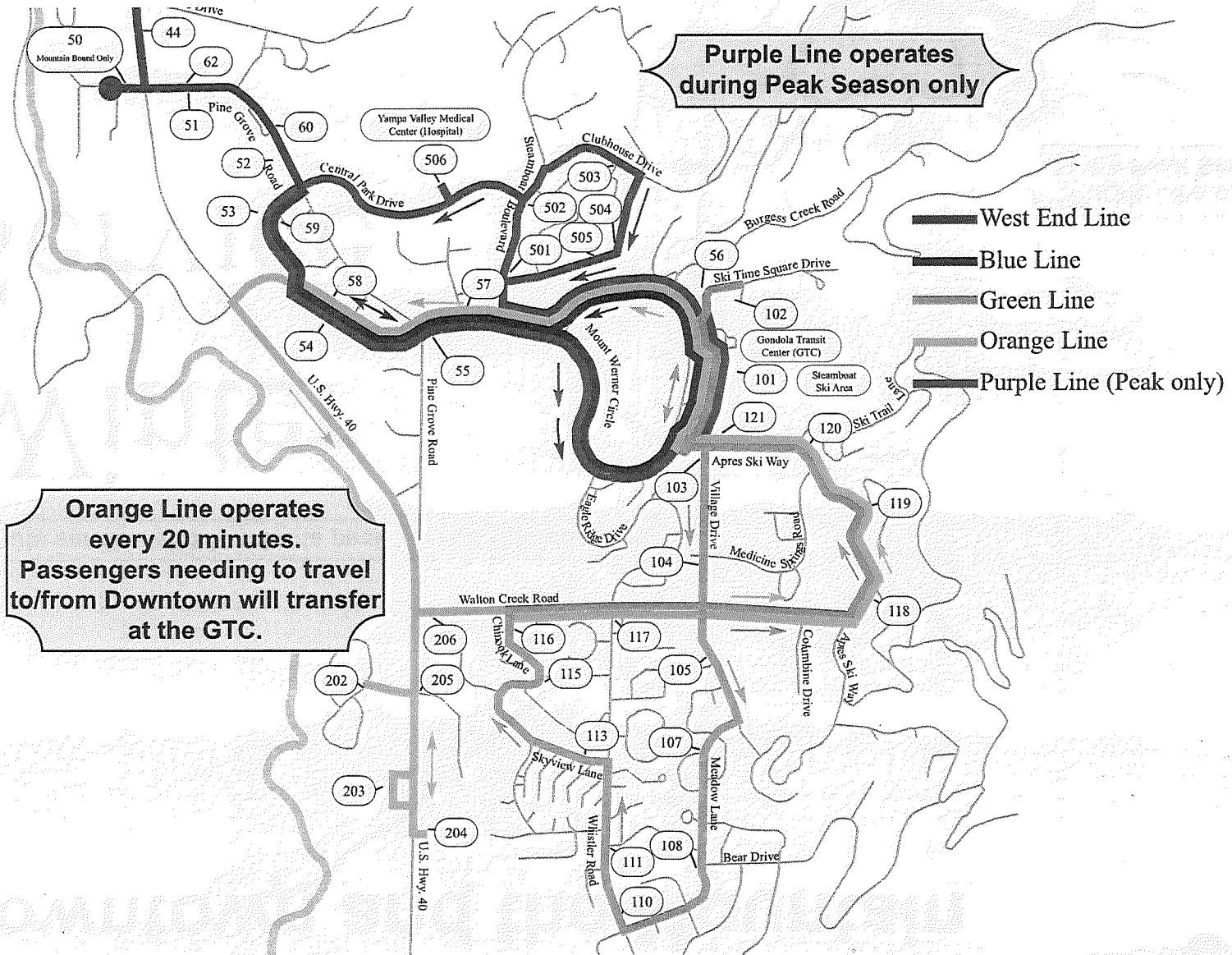
Purple Line operates during Peak Season only

No service to Ski Time Square (town bound) during the day

- West End Line
- Blue Line
- Green Line
- Orange Line
- Purple Line (Peak only)



Proposed Condo Service (Winter)

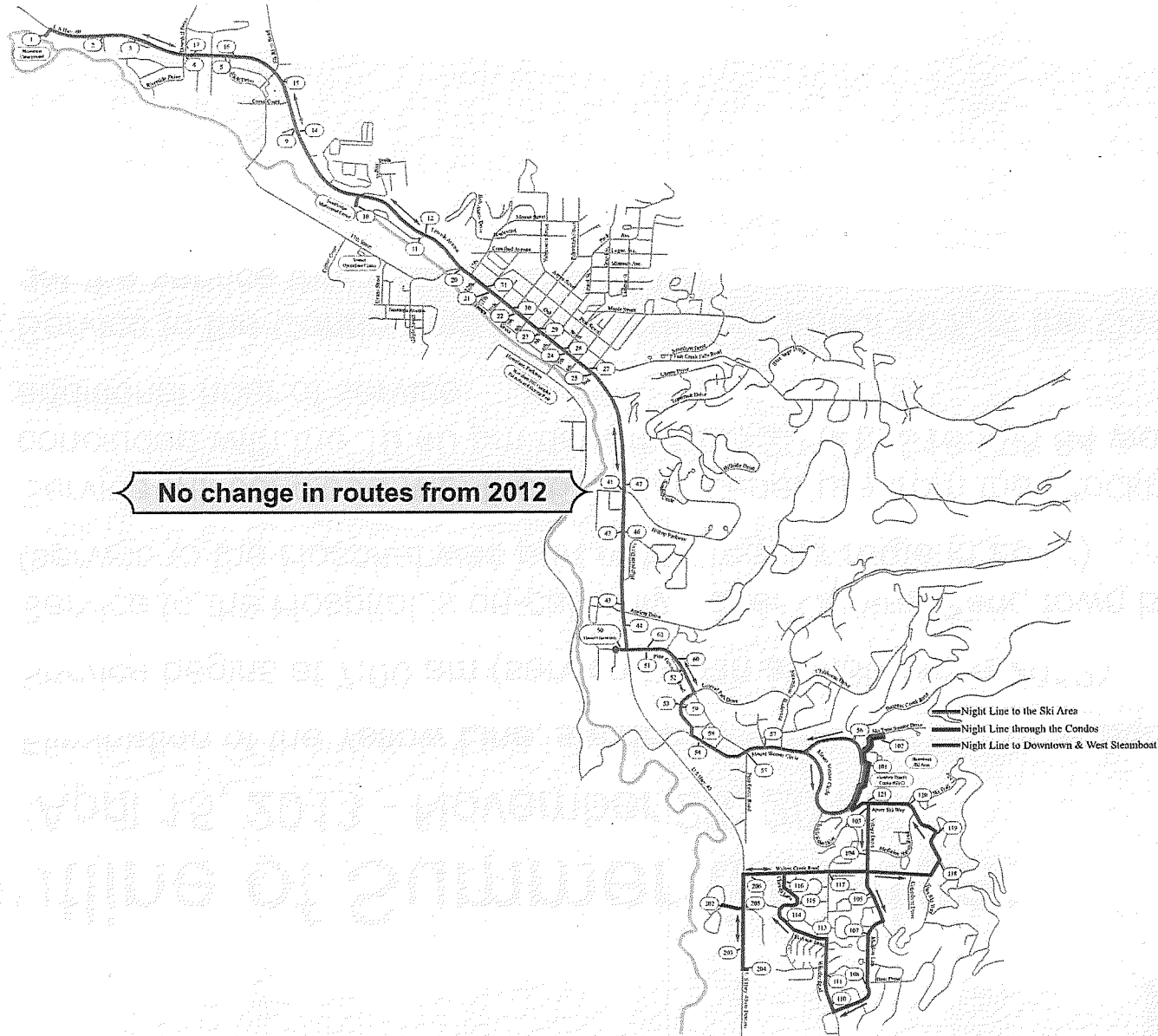
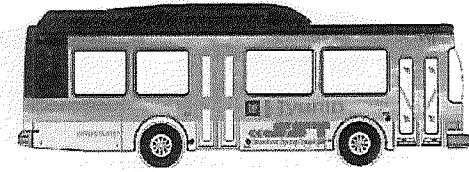


Orange Line operates every 20 minutes. Passengers needing to travel to/from Downtown will transfer at the GTC.

Purple Line operates during Peak Season only

- West End Line
- Blue Line
- Green Line
- Orange Line
- Purple Line (Peak only)

Proposed Night Line Service (Winter)



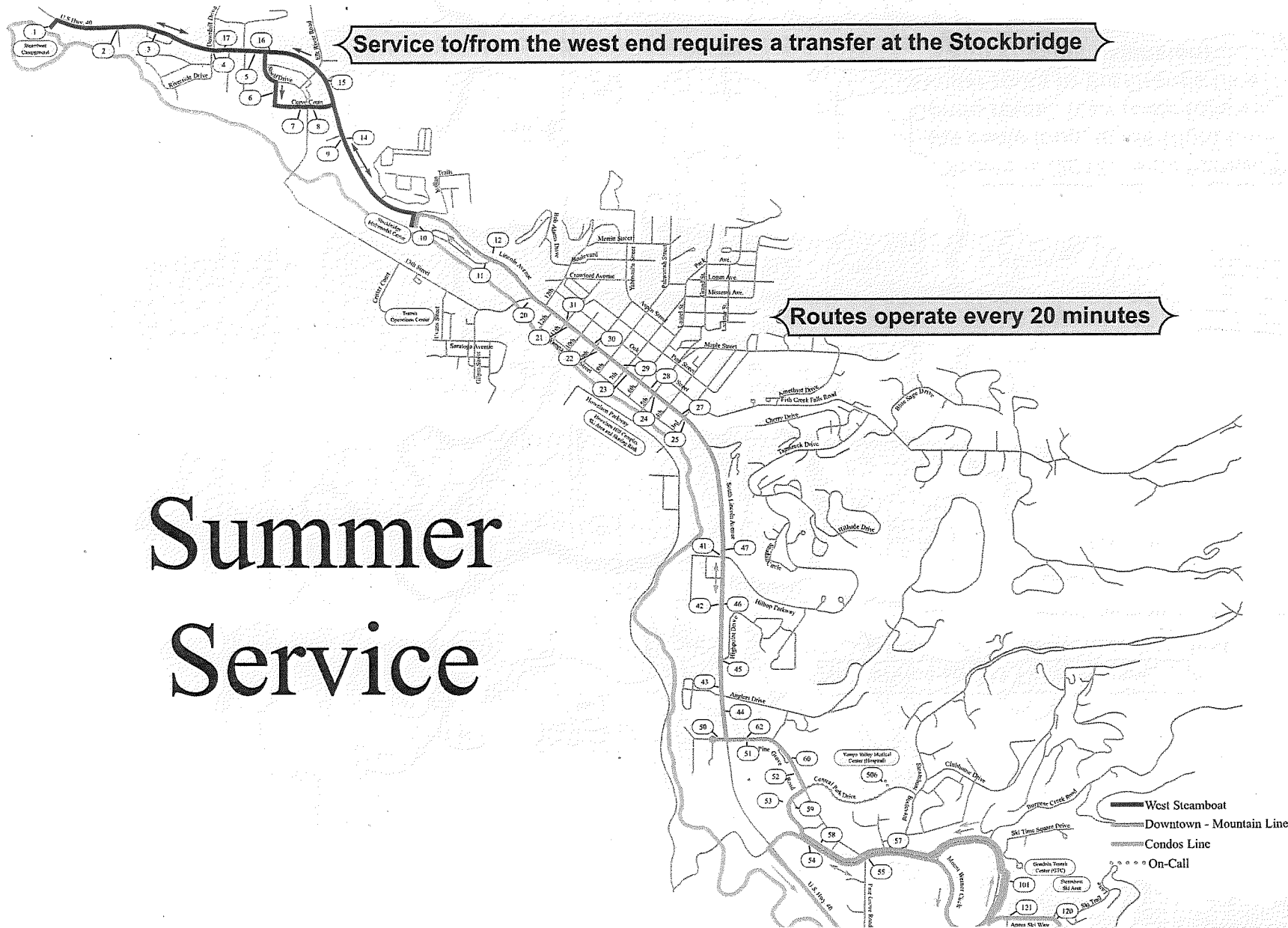


Outline of Summer Service:

(April 15, 2013 - November 23, 2013)

- Elimination of the Yellow Line, service to Selbe and Ski Time Square
- Service begins at 7:00 am (service began at 6:30 am in 2012)
- Service to the Hospital is on-call only - after Central Park, town bound only (service to the Hospital was part of the regular route in 2012)
- Service will conclude with the 6:00 pm departure from the Stockbridge (service concluded with the 10:40 pm departure in 2012). \$16,296.84 would add an additional hour of service.
- Service to the Condo area will be reduced (about 40% of the Condo loop will not get the service that it received in 2012)

Proposed West End and Town/Mountain Service (Summer)



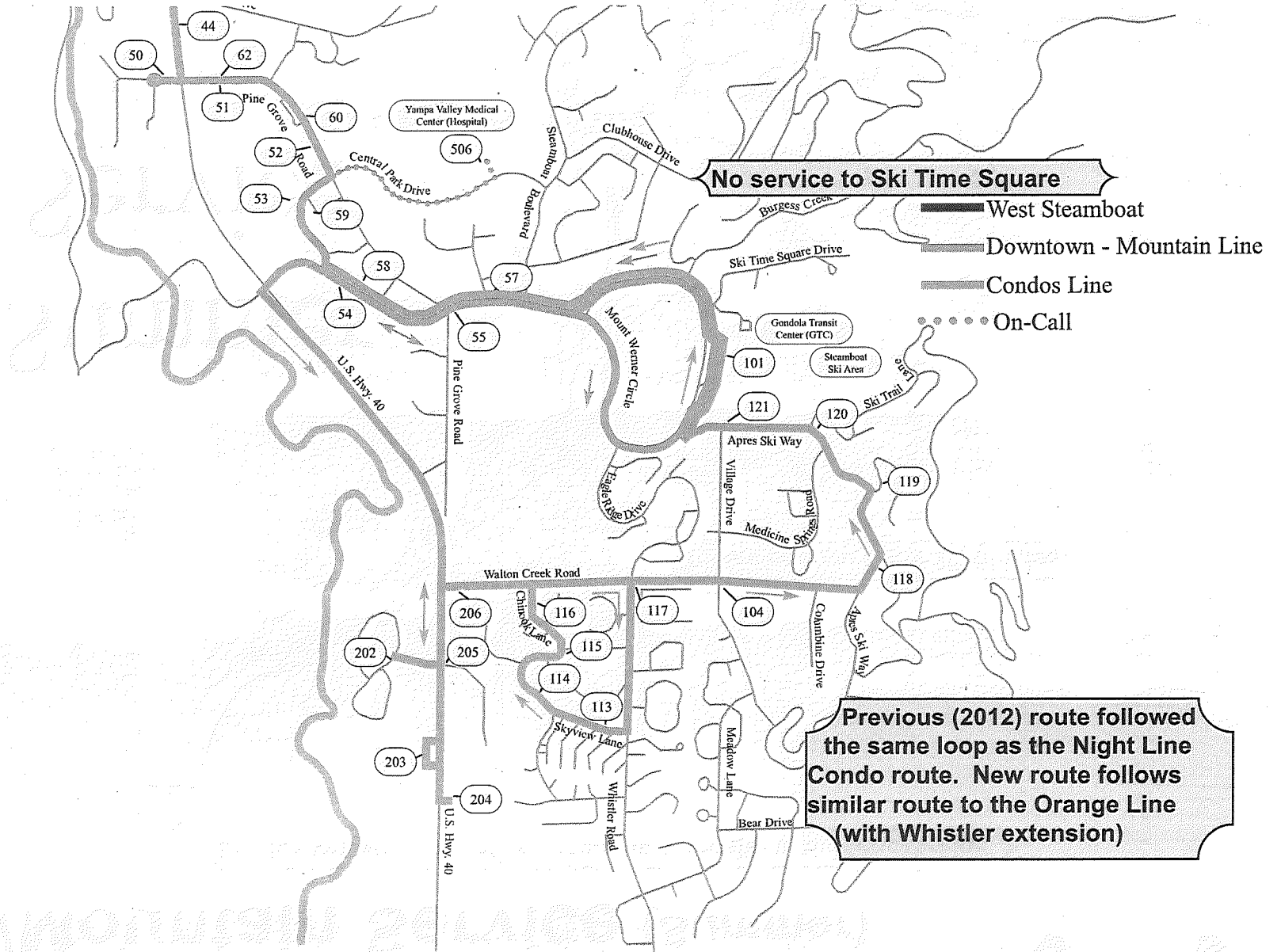
Service to/from the west end requires a transfer at the Stockbridge

Routes operate every 20 minutes

Summer Service



Proposed Condo Service (Summer)





Proposed Regional Service

The Regional bus will continue to operate 7 days a week but will offer one trip daily in each direction on the weekends and 2 trips each direction on the week days. (2012 service operates 2 trips per day, 7 days a week in the winter and 2 week day trips and 1 weekend trip in the summer.)



Office Memorandum

TO: [Name]

FROM: [Name]

SUBJECT: [Subject]

[Main body of text, containing the details of the memorandum.]

[Main body of text, containing the details of the memorandum.]

**CITY OF STEAMBOAT SPRINGS
CAPITAL PROJECTS FUND
2013 BUDGET**

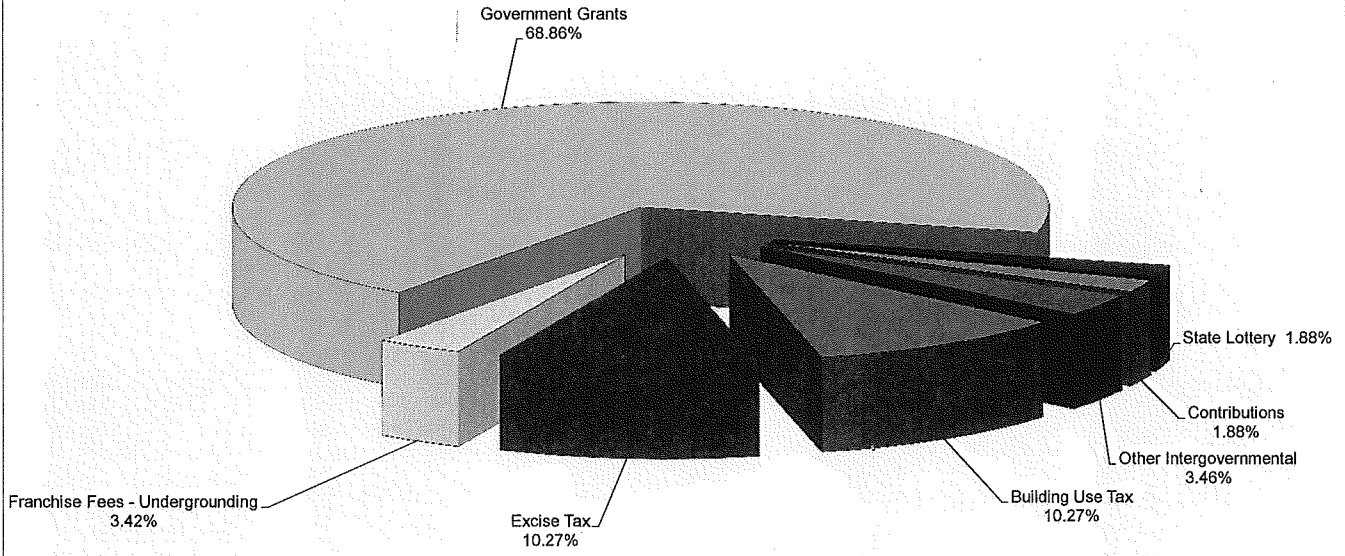
	2011 ACTUAL	2012 ORIG. BUD.	2012 PROJECTED	2013 BUDGET	% INC/(DEC)
FUND BALANCE, JANUARY 1	\$ 6,887,314	\$ 5,061,454	\$ 5,061,454	\$ 2,626,857	-48.10%
REVENUES					
Building Use Tax	518,731	500,000	600,000	630,000	5.00%
Excise Tax	343,637	270,000	600,000	335,400	-44.10%
Franchise Fees - Undergrounding	198,949	200,000	200,000	202,000	1.00%
Government Grants	1,482,253	2,264,285	4,020,030	1,219,328	-69.67%
State Lottery Apportionment	108,199	110,000	110,000	110,000	0.00%
Other Intergovernmental Revenue	-	156,780	202,362	206,759	2.17%
Contributions	79,063	160,000	110,000	-	-100.00%
Other	3,247	-	543	-	-100.00%
Transfers	-	-	10,000	213,536	2035.36%
TOTAL REVENUES	2,734,079	3,661,065	5,852,935	2,917,023	-50.16%
TOTAL AVAILABLE	9,621,393	8,722,519	10,914,389	5,543,880	-49.21%
EXPENDITURES					
Accounting/Finance Software	155,503	50,000	157,877	-	-100.00%
Alternative Fuels Planning-Transit	-	37,500	37,500	-	-100.00%
Alternate Mode & Safety Enhancements	50,526	50,000	57,500	10,000	-82.61%
Amethyst Maple Pedestrian Crossing Imp.	1,120	-	-	-	N/A
Ball Field Improvements	43,932	215,000	215,000	-	-100.00%
Barn Village	-	-	56,663	-	-100.00%
Bus Shelter Improvements	25,436	-	-	-	N/A
Butcherknife Creek Floodplain Mitigation	44,073	-	-	-	N/A
Casey's Pond & Fish Creek Trail	10,824	277,500	42,491	85,009	100.06%
Casey's Pond Trail Construction	-	-	-	277,500	N/A
Centennial Hall Server & AV Room Climate	-	-	-	87,100	N/A
City Facility Fiber Connectivity	-	-	-	155,000	N/A
Citizens Hall AV Equipment Upgrades	-	-	-	50,000	N/A
Central Park Drive Reconstruction	-	90,000	80,954	-	-100.00%
City Parking Lot Pavement Maintenance	150,151	100,000	100,000	75,000	-25.00%
Clay Court Resurfacing	-	-	-	68,600	N/A
Community Entryways (medians)	-	-	-	268,077	N/A
Computer Equipment Upgrades	-	-	-	150,000	N/A
Computer, Copiers & Printer Replacement	96,805	-	144,816	-	-100.00%
Documents Management System	26,945	130,000	147,830	-	-100.00%
Depot Rehab and Restoration	-	110,000	-	-	N/A
Downtown Improvements	41,780	-	2,804	-	-100.00%
Drainage Culvert - 6th & Pine	-	-	-	170,000	N/A
Emerald Mountain Trail Linkage	-	50,000	-	-	N/A
Facilities Upgrade	13,878	-	21,361	-	-100.00%
Fire Fuels Mitigation	16,489	-	-	-	N/A
Fire/EMS Equipment	147,932	-	-	-	N/A
Fire Trucks	1,908	-	-	-	N/A
Fire Fleet Replacement	-	384,370	527,815	1,212,597	129.74%
Fire-Records Management Software	18,526	-	414,446	-	-100.00%
Fire-Sprinkler System-Mt. Fire Station	-	-	-	-	N/A
Fire - Hwy 40 Access for Mt. Fire Station	105,016	79,275	122,490	-	-100.00%
Fire/Police Facility	-	-	10,000	-	-100.00%
Fish Creek Falls Road underpass	89,549	-	-	-	N/A
Fish Creek Trail	-	-	-	212,500	N/A
General Paving Program	720,448	700,000	725,810	700,000	-3.56%
Howelsen Hill Capital Repairs	355,307	-	-	-	N/A
Howelsen Hill Multi-Season Rec Plan	-	-	-	70,000	N/A
Howelsen Hill Rehomologation	-	-	-	50,000	N/A
Master Transportation Plan	-	-	-	150,000	N/A
Mesa Schoolhouse	34,780	-	-	-	N/A
New Victory Highway-Gossard Parkway	200,984	-	320,000	-	-100.00%
Orton Property Acquisition	1,336,671	-	-	-	N/A
Pamela Lane Engineering	-	-	-	200,000	N/A
Pedestrian/Bicycle Base Area Connections	113,989	110,000	110,000	-	-100.00%
Production Mowers for Parks	52,553	-	-	-	N/A
Raw Water Irrigation Systems for Parks	-	50,000	-	-	N/A
Retaining Wall - 5th & Yampa	-	-	-	50,000	N/A
River Restoration	26,912	-	-	-	N/A
Skate Park Access (Lagoon Court)	-	1,800,000	200,000	100,000	-50.00%
Soda Creek Bank Stabilization	60,591	-	17,206	-	-100.00%

**CITY OF STEAMBOAT SPRINGS
CAPITAL PROJECTS FUND
2013 BUDGET**

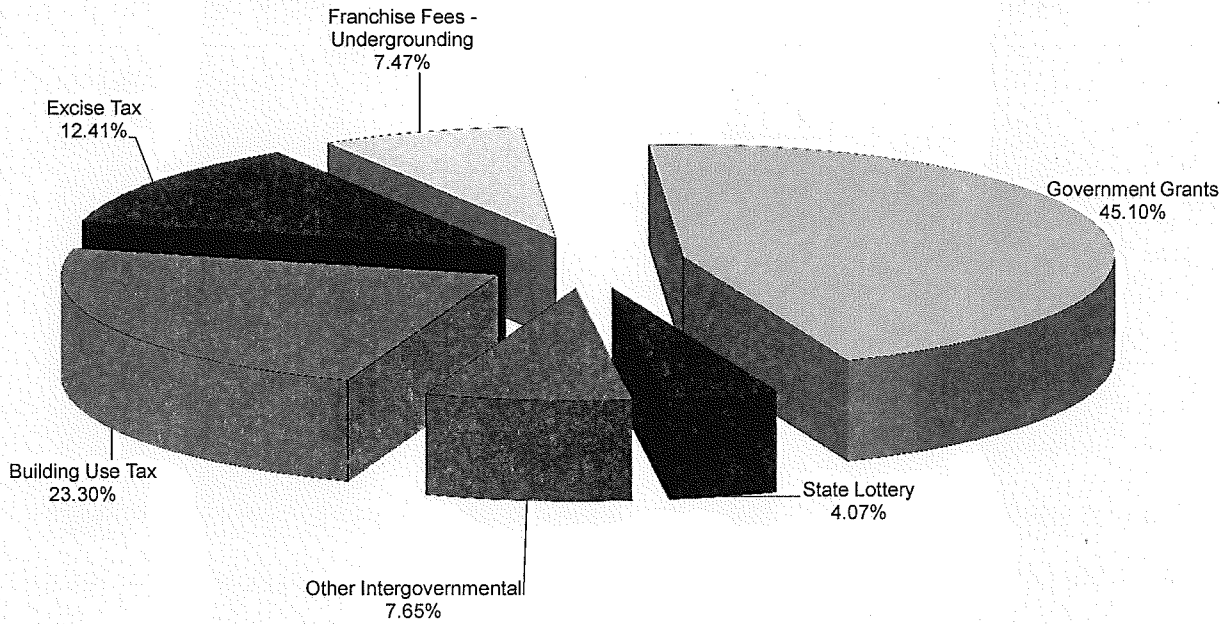
	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
Storm Water System Improvements	-	200,000	179,177	-	-100.00%
Street Crack filling	-	70,000	70,000	-	-100.00%
Third & Lincoln Intersection	-	-	-	75,000	N/A
Transit Radio GPS System in Busses	-	82,104	-	-	N/A
Transit Coach Replacement	-	604,000	2,797,388	-	-100.00%
Transit Concrete Replacement-SST Lot	-	75,000	75,000	-	-100.00%
Utility Undergrounding	8,902	-	21,723	-	-100.00%
Walton Creek Park & Ride Pavement	7,171	66,000	231,220	-	-100.00%
Walton Creek Park & Ride Restroom	28,780	-	367,838	-	-100.00%
West Lincoln Park Bridge	572,458	-	217,623	-	-100.00%
Yampa Valley Land & Cattle Road	-	-	-	-	N/A
Yampa River Restoration	-	-	465,000	-	-100.00%
Transfers	-	-	350,000	-	-100.00%
TOTAL EXPENDITURES	4,559,939	5,330,749	8,287,532	4,216,383	-49.12%
FUND BALANCE, DECEMBER 31	\$ 5,061,454	\$ 3,391,770	\$ 2,626,857	\$ 1,327,497	-49.46%

CAPITAL PROJECTS FUND

REVENUES PER 2012 PROJECTED

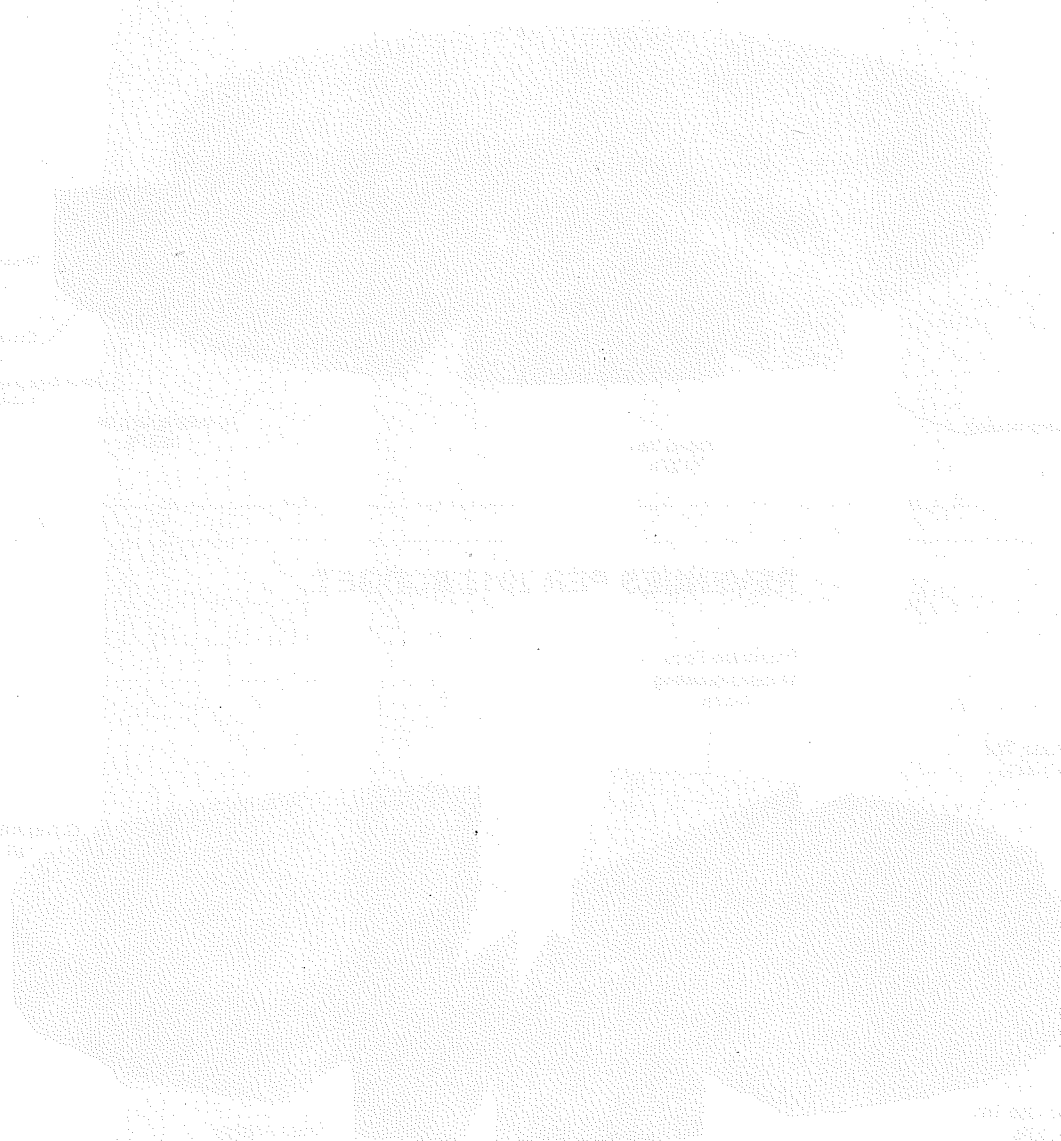


REVENUES PER 2013 BUDGET



REVENUE AND EXPENDITURES

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**CITY OF STEAMBOAT SPRINGS
COMMUNITY HOUSING FUND
2013 BUDGET**

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
FUND BALANCE, JANUARY 1	\$ 638,160	\$ 1,096,850	\$ 1,096,850	\$ 1,037,184	-5.44%
REVENUES					
Commercial Linkage	86,913	-	-	-	N/A
Inclusionary Zoning	45,957	-	26,261	-	-100.00%
Administration fee	3,900	-	-	-	N/A
Other revenue	80,852	700	508	-	-100.00%
Transfer from General Fund	469,213	-	-	-	N/A
TOTAL REVENUES	<u>686,835</u>	<u>700</u>	<u>26,769</u>	<u>-</u>	<u>-100.00%</u>
TOTAL AVAILABLE	<u>1,324,995</u>	<u>1,097,550</u>	<u>1,123,619</u>	<u>1,037,184</u>	<u>-7.69%</u>
EXPENDITURES					
Community Support	207,045	80,000	86,435	80,000	-7.44%
Transfer to Utility Fund	10,000	-	-	-	N/A
Transfer to General Fund	1,100	-	-	-	N/A
Transfer to Water Fund	10,000	-	-	-	N/A
TOTAL EXPENDITURES	<u>228,145</u>	<u>80,000</u>	<u>86,435</u>	<u>80,000</u>	<u>-7.44%</u>
FUND BALANCE, DECEMBER 31	<u>\$ 1,096,850</u>	<u>\$ 1,017,550</u>	<u>\$ 1,037,184</u>	<u>\$ 957,184</u>	<u>-7.71%</u>

CITY OF STEAMBOAT SPRINGS
MUNICIPAL VIOLATION SURCHARGE FUND
2013 BUDGET

	2011 ACTUAL	2012 ORIG. BUD.	2012 PROJECTED	2013 BUDGET	% INC/(DEC)
FUND BALANCE, JANUARY 1	\$ 13,651	\$ -	\$ -	\$ -	N/A
REVENUES					
Fines & Forfeits	21,122	-	-	-	N/A
TOTAL REVENUES	21,122	-	-	-	N/A
TOTAL AVAILABLE	34,773	-	-	-	N/A
EXPENDITURES					
Operating Expenses	14,601	-	-	-	N/A
Transfers to General Fund	20,172	-	-	-	N/A
TOTAL EXPENDITURES	34,773	-	-	-	N/A
FUND BALANCE, DECEMBER 31	\$ -	\$ -	\$ -	\$ -	N/A

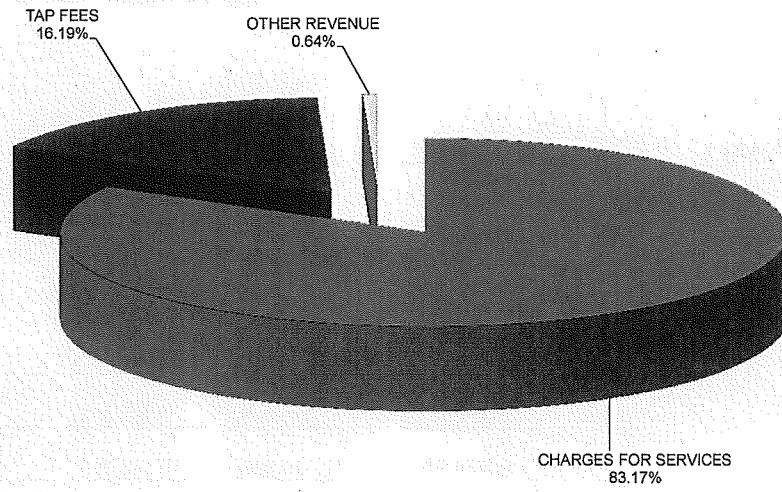
Note: Moved to the General Fund

**CITY OF STEAMBOAT SPRINGS
WASTEWATER FUND
2013 BUDGET**

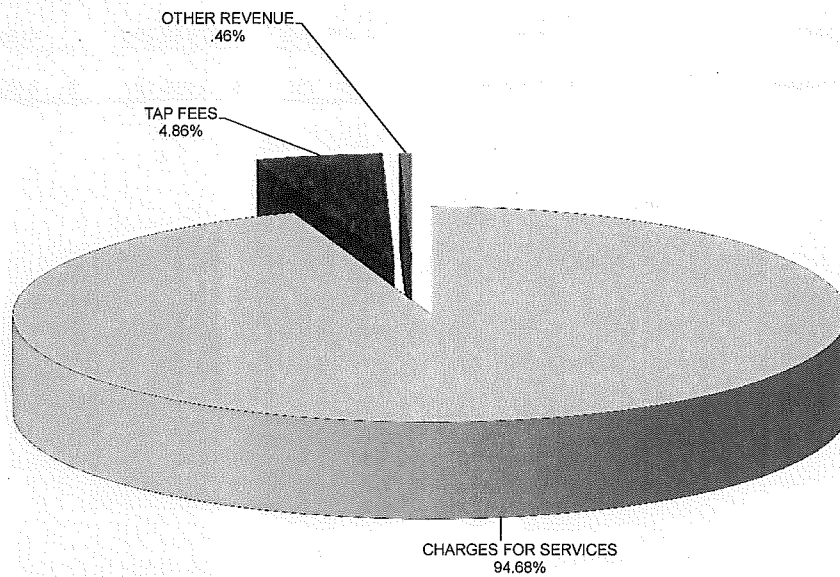
	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
FUND RESERVES, JANUARY 1	<u>\$ 3,870,907</u>	<u>\$ 7,105,986</u>	<u>\$ 7,105,986</u>	<u>\$ 3,935,997</u>	<u>-44.61%</u>
REVENUES					
Charges for Services	2,706,790	2,765,000	2,729,872	2,785,000	2.02%
Tap Fees	500,620	143,000	531,281	143,000	-73.08%
Intergovernmental revenue	52,916	-	-	-	N/A
Proceeds From Debt	4,405,784	-	-	-	N/A
Other	9,962	13,000	21,154	13,500	-36.18%
Transfers	10,000	-	-	-	N/A
TOTAL REVENUES	<u>7,686,072</u>	<u>2,921,000</u>	<u>3,282,307</u>	<u>2,941,500</u>	<u>-10.38%</u>
TOTAL AVAILABLE	<u>11,556,979</u>	<u>10,026,986</u>	<u>10,388,293</u>	<u>6,877,497</u>	<u>-33.80%</u>
EXPENDITURES					
Personnel Costs	581,555	668,548	678,270	689,152	1.60%
Operating Expenses	588,261	692,089	664,974	671,632	1.00%
Capital Outlay	1,984,623	1,667,521	3,661,361	1,677,718	-54.18%
Overhead	426,426	374,109	374,109	246,153	-34.20%
Debt Service	870,128	1,073,582	1,073,582	1,082,958	0.87%
TOTAL EXPENDITURES	<u>4,450,993</u>	<u>4,475,849</u>	<u>6,452,296</u>	<u>4,367,613</u>	<u>-32.31%</u>
FUND RESERVES, DECEMBER 31	<u>\$ 7,105,986</u>	<u>\$ 5,551,137</u>	<u>\$ 3,935,997</u>	<u>\$ 2,509,884</u>	<u>-36.23%</u>

WASTEWATER FUND

REVENUES PER 2012 PROJECTED

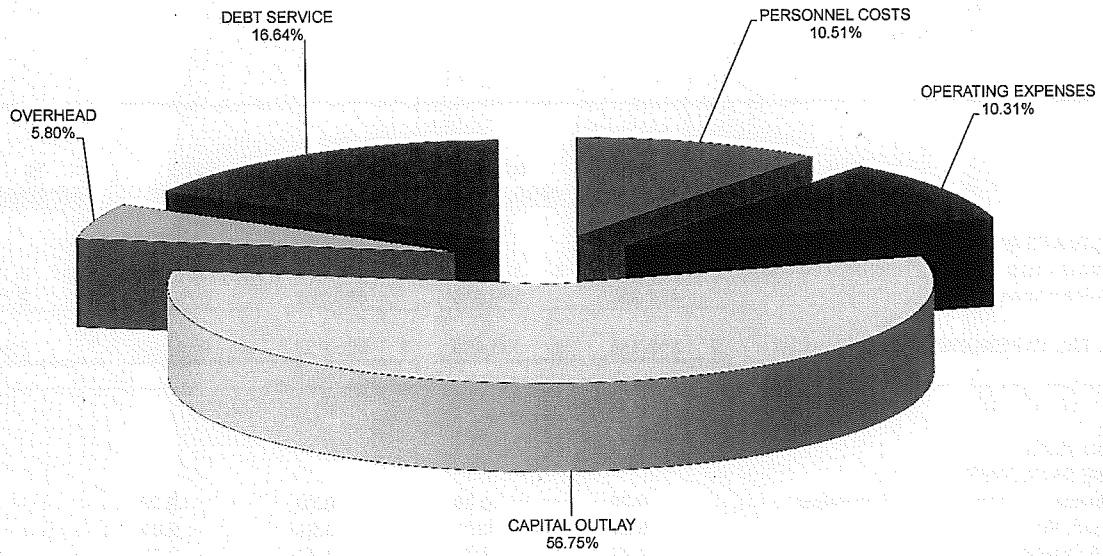


REVENUES PER 2013 BUDGET

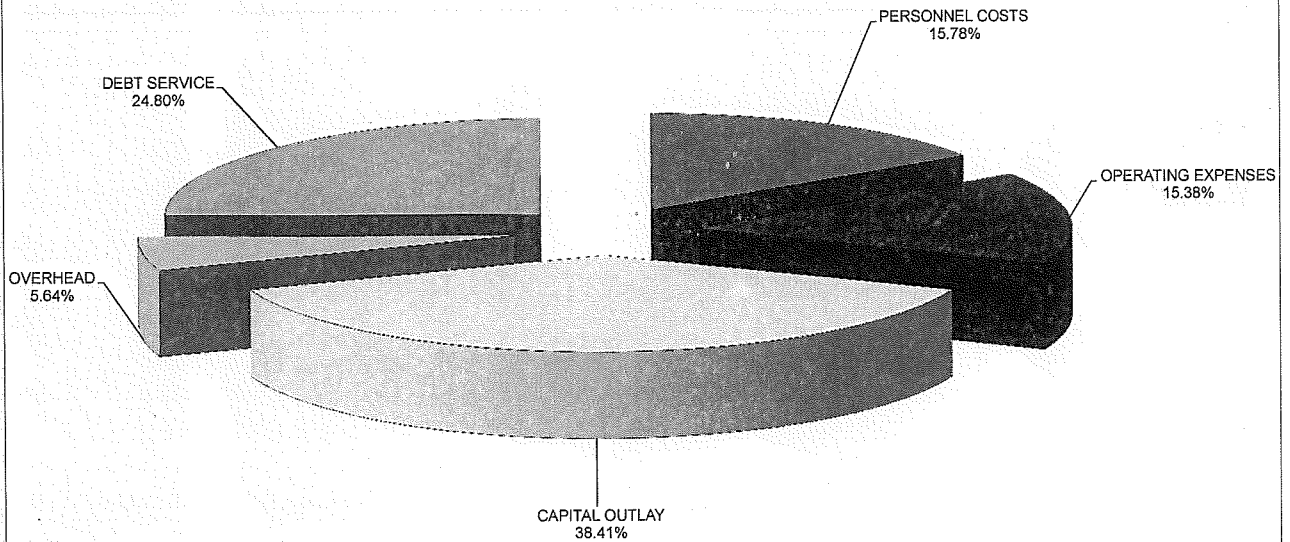


WASTEWATER FUND

EXPENDITURES PER 2012 PROJECTED



EXPENDITURES PER 2013 BUDGET



**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Public Works
 DIVISION: Wastewater Fund
 SUBDIVISION: Wastewater Treatment
 PROGRAMS: Biosolids Treatment & Handling
 Lab Operations
 Plant Operations

	2011 ACTUAL	2012 ORIG. BUD.	2012 PROJECTED	2013 BUDGET	% INC/(DEC)
EXPENDITURES BY TYPE					
Personnel Costs	\$ 346,243	\$ 323,890	\$ 338,885	\$ 349,712	3.19%
Operating Expenses	471,952	569,510	556,168	571,275	2.72%
TOTAL EXPENDITURES	\$ 818,195	\$ 893,400	\$ 895,053	\$ 920,987	2.90%

STAFFING PLAN

FULL TIME EMPLOYEES

Wastewater Treatment Plant Supervisor	0.20	0.20	0.20	0.20
Foreman, Water	0.01	0.01	0.01	0.01
Plant A Operator	2.70	2.70	2.70	2.70
Plant Operator	0.90	0.90	0.90	0.90
TOTAL FULL TIME STAFF	3.81	3.81	3.81	3.81

PART TIME AND SEASONAL STAFF

Lab Manager	0.60	0.60	0.60	0.60
TOTAL PART TIME STAFF	0.60	0.60	0.60	0.60

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Public Works
 DIVISION: Wastewater Fund
 SUBDIVISION: Wastewater Collection
 PROGRAMS: System Maintenance
 I & I Detection & Elimination

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
EXPENDITURES BY TYPE					
Personnel Costs	\$ 72,786	\$ 131,052	\$ 131,931	\$ 127,688	-3.22%
Operating Expenses	80,428	71,078	61,709	64,856	5.10%
TOTAL EXPENDITURES	<u>\$ 153,214</u>	<u>\$ 202,130</u>	<u>\$ 193,640</u>	<u>\$ 192,544</u>	<u>-0.57%</u>

STAFFING PLAN

FULL TIME EMPLOYEES

Supervisor - Distribution/Collection	0.05	0.05	0.05	0.05
Foreman - Water	0.35	0.35	0.35	0.35
Utility Operator II	0.90	0.90	0.90	0.90
Maintenance Worker III	0.72	0.72	0.72	0.72
Meter Technician	0.01	0.01	0.01	0.01
TOTAL FULL TIME STAFF	<u>2.03</u>	<u>2.03</u>	<u>2.03</u>	<u>2.03</u>

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Public Works
 DIVISION: Wastewater Fund
 SUBDIVISION: N/A
 PROGRAMS: Meter Reading/Billing

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
EXPENDITURES BY TYPE					
Personnel Costs	\$ 47,501	\$ 48,612	\$ 49,183	\$ 49,356	0.35%
Operating Expenses	22,988	27,163	24,999	19,307	-22.77%
TOTAL EXPENDITURES	<u>\$ 70,489</u>	<u>\$ 75,775</u>	<u>\$ 74,182</u>	<u>\$ 68,663</u>	<u>-7.44%</u>

	<u>2011 PROJECTED</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>
STAFFING PLAN				
FULL TIME EMPLOYEES				
Supervisor - Distribution/Collection	0.03	0.03	0.03	0.03
Meter Technician	0.44	0.44	0.44	0.44
Utility Billing Clerk	0.45	0.45	0.45	0.45
TOTAL FULL TIME STAFF	<u>0.92</u>	<u>0.92</u>	<u>0.92</u>	<u>0.92</u>

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Public Works
 DIVISION: Wastewater Fund
 SUBDIVISION: N/A
 PROGRAMS: Wastewater Administration

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
EXPENDITURES BY TYPE					
Personnel Costs	\$ 115,025	\$ 156,782	\$ 158,271	\$ 162,396	2.61%
Operating Expenses	12,893	24,338	22,098	16,194	-26.72%
Overhead	426,426	374,109	374,109	246,153	-34.20%
TOTAL EXPENDITURES	<u>\$ 554,344</u>	<u>\$ 555,229</u>	<u>\$ 554,478</u>	<u>\$ 424,743</u>	<u>-23.40%</u>

	<u>2011 PROJECTED</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>
STAFFING PLAN				
FULL TIME EMPLOYEES				
Supervisor - Distribution/Collection	0.42	0.42	0.42	0.42
Supervisor, WWTP	0.80	0.80	0.80	0.80
Utility Engineer II	0.50	0.50	0.50	0.50
TOTAL FULL TIME STAFF	<u>1.72</u>	<u>1.72</u>	<u>1.72</u>	<u>1.72</u>

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Public Works
 DIVISION: Wastewater Fund
 SUBDIVISION: Capital Outlay
 PROGRAMS: Capacity Enhancements
 Capital Replacements

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
EXPENDITURES BY TYPE					
Capital Outlay	\$ 1,984,623	\$ 1,667,521	\$ 3,661,361	\$ 1,677,718	-54.18%
TOTAL EXPENDITURES	<u>\$ 1,984,623</u>	<u>\$ 1,667,521</u>	<u>\$ 3,661,361</u>	<u>\$ 1,677,718</u>	<u>-54.18%</u>

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
EXPENDITURES BY PROJECT					
Lagoon Reclamation	\$ 74,598	\$ -	\$ 44,402	\$ -	-100.00%
CMC Sewer Maintenance Replacement	20,968	-	-	-	N/A
Sewer Interceptor Improvements	1,800	-	-	-	N/A
Bar Screen Replacement	91,909	-	-	-	N/A
Treatment Plant Expansion	12,648	-	-	-	N/A
Lower Field Improvements	245	-	217,714	-	-100.00%
Major Capital Maintenance Project	185,069	205,171	421,100	209,154	-50.33%
Dream Island Interceptor Replacement	25,727	250,000	1,424,580	-	-100.00%
I & I Reduction Program	64,980	60,000	60,000	60,000	0.00%
Wastewater Main Replacement	-	1,008,350	1,025,340	1,336,564	30.35%
Meter Reading Conversion	-	144,000	468,225	72,000	-84.62%
Oak Lincoln Alley Sewer Replacement	1,297,280	-	-	-	N/A
Treatment Plant Pavement Maintenance	209,399	-	-	-	N/A
TOTAL EXPENDITURES	<u>\$ 1,984,623</u>	<u>\$ 1,667,521</u>	<u>\$ 3,661,361</u>	<u>\$ 1,677,718</u>	<u>-54.18%</u>

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Public Works
 DIVISION: Wastewater Fund
 SUBDIVISION: N/A
 PROGRAMS: Debt Service

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
EXPENDITURES BY TYPE					
Debt Service	\$ 870,128	\$ 1,073,582	\$ 1,073,582	\$ 1,082,958	0.87%
TOTAL EXPENDITURES	<u>\$ 870,128</u>	<u>\$ 1,073,582</u>	<u>\$ 1,073,582</u>	<u>\$ 1,082,958</u>	<u>0.87%</u>

EXPENDITURE DETAIL

Scheduled payments of interest and principal are as follows:

	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
1995 CWPA Loan for Biosolids Improvements	\$ 96,054	\$ 12,508	\$ 108,562
1999 CWPA Loan for Treatment Plant expansion	160,710	56,324	217,034
2001 CWPA Loan for Treatment Plant expansion	298,034	131,586	429,620
2011 CWRPDA Loan	147,900	177,495	325,395
Energy Improvement Lease	1,746	601	2,347
	<u>\$ 704,444</u>	<u>\$ 378,514</u>	<u>\$ 1,082,958</u>

**CITY OF STEAMBOAT SPRINGS
WASTEWATER FUND
2013 BUDGET**

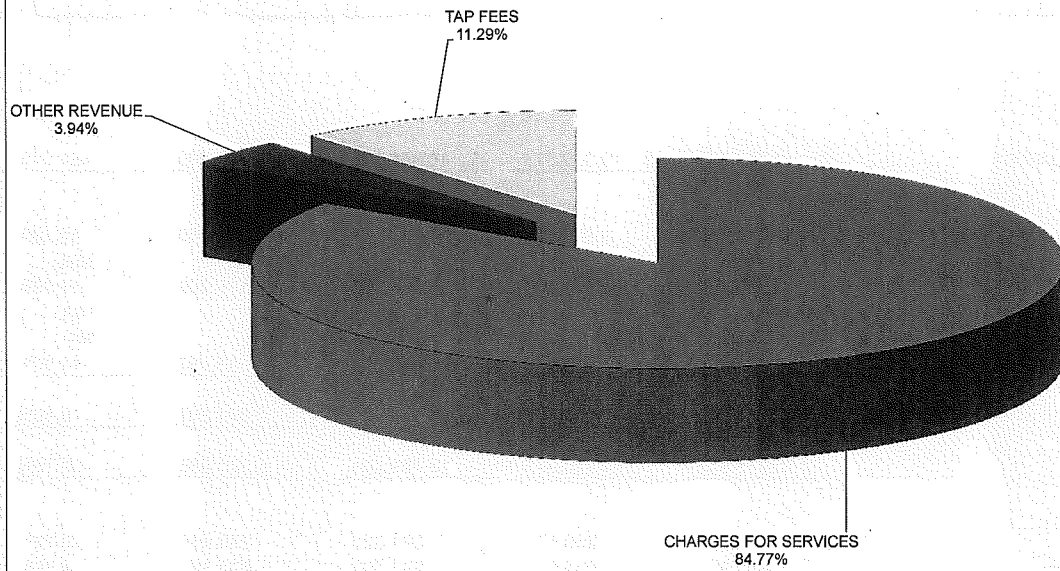
	2011 ACTUAL	2012 ORIG. BUD.	2012 PROJECTED	2013 BUDGET	% INC/(DEC)
STAFFING PLAN					
FULL TIME EMPLOYEES					
Supervisor - Distribution/Collection	0.50	0.50	0.50	0.50	
Supervisor, WWTP	1.00	1.00	1.00	1.00	
Plant A Operator	2.70	2.70	2.70	2.70	
Plant Operator	0.90	0.90	0.90	0.90	
Foreman - Water	0.36	0.36	0.36	0.36	
Maintenance Worker III	0.72	0.72	0.72	0.72	
Meter Technician	0.45	0.45	0.45	0.45	
Utility Engineer II	0.50	0.50	0.50	0.50	
Utility Operator II	0.90	0.90	0.90	0.90	
Utility Billing Clerk	0.45	0.45	0.45	0.45	
TOTAL FULL TIME STAFF	8.48	8.48	8.48	8.48	
PART TIME AND SEASONAL STAFF					
Lab Manager	0.60	0.60	0.60	0.60	
TOTAL PART TIME STAFF	0.60	0.60	0.60	0.60	
REVENUE SUMMARY					
Charges for Services	\$ 2,706,790	\$ 2,765,000	\$ 2,729,872	\$ 2,785,000	2.02%
Tap Fees	500,620	143,000	531,281	143,000	-73.08%
Intergovernmental revenue	52,916	-	-	-	N/A
Proceeds From Debt	4,405,784	-	-	-	N/A
Other	9,962	13,000	21,154	13,500	-36.18%
Transfers	10,000	-	-	-	N/A
TOTAL REVENUES	7,686,072	2,921,000	3,282,307	2,941,500	-10.38%
EXPENDITURES BY CATEGORY					
Personnel Costs	581,555	668,548	678,270	689,152	1.60%
Operating Expenses	588,261	692,089	664,974	671,632	1.00%
Capital Outlay	1,984,623	1,667,521	3,661,361	1,677,718	-54.18%
Overhead	426,426	374,109	374,109	246,153	-34.20%
Debt Service	870,128	1,073,582	1,073,582	1,082,958	0.87%
TOTAL EXPENDITURES	4,450,993	4,475,849	6,452,296	4,367,613	-32.31%
NET COSTS (REVENUE)	\$ (3,235,079)	\$ 1,554,849	\$ 3,169,989	\$ 1,426,113	-55.01%
EXPENDITURES BY PROGRAM					
Wastewater Administration	\$ 554,344	\$ 555,229	\$ 554,478	\$ 424,743	0.16%
Meter Reading/Billing	70,489	75,775	74,182	68,663	7.50%
Wastewater Treatment	818,195	893,400	895,053	920,987	9.19%
Wastewater Collection	153,214	202,130	193,640	192,544	31.93%
Capital Outlay	1,984,623	1,667,521	3,661,361	1,677,718	-15.98%
Debt Service	870,128	1,073,582	1,073,582	1,082,958	23.38%
Payplan Contingency	-	8,212	-	-	N/A
TOTAL EXPENDITURES	\$ 4,450,993	\$ 4,475,849	\$ 6,452,296	\$ 4,367,613	0.56%

**CITY OF STEAMBOAT SPRINGS
WATER FUND
2013 BUDGET**

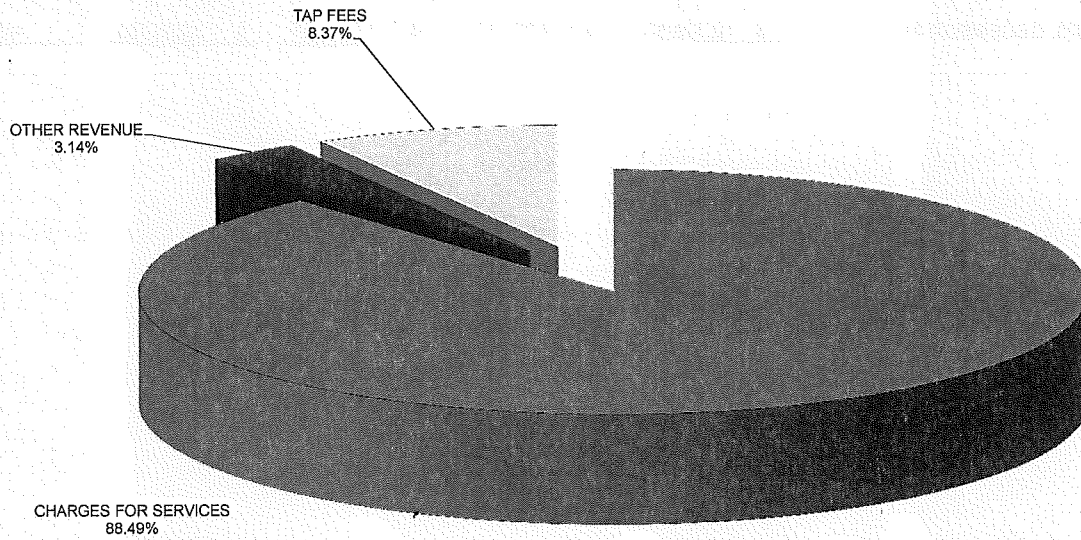
	2011 ACTUAL	2012 ORIG. BUD.	2012 PROJECTED	2013 BUDGET	% INC/(DEC)
FUND RESERVES, JANUARY 1	\$ 1,743,439	\$ 10,300,373	\$ 10,300,373	\$ 3,930,189	-61.84%
REVENUES					
Charges for Services	1,848,239	1,662,500	1,635,343	1,851,000	13.19%
Intergovernmental revenue	142,915	-	-	-	N/A
Tap Fees	604,330	175,000	217,896	175,000	-19.69%
Proceeds From Debt	8,552,405	-	-	-	N/A
Transfers	10,000	-	-	-	N/A
Other	74,287	66,000	75,952	65,697	-13.50%
TOTAL REVENUES	11,232,176	1,903,500	1,929,191	2,091,697	8.42%
TOTAL AVAILABLE	12,975,615	12,203,873	12,229,564	6,021,886	-50.76%
EXPENDITURES					
Personnel Costs	344,970	260,576	261,325	259,450	-0.72%
Operating Expenses	425,397	663,643	642,595	673,348	4.79%
Capital Outlay	1,356,474	6,186,765	6,593,700	2,318,207	-64.84%
Overhead	205,248	168,507	168,507	112,600	-33.18%
Debt Service	343,153	633,248	633,248	633,116	-0.02%
TOTAL EXPENDITURES	2,675,242	7,912,739	8,299,375	3,996,721	-51.84%
FUND RESERVES, DECEMBER 31	\$ 10,300,373	\$ 4,291,134	\$ 3,930,189	\$ 2,025,165	-48.47%

WATER FUND

REVENUES PER 2012 PROJECTED

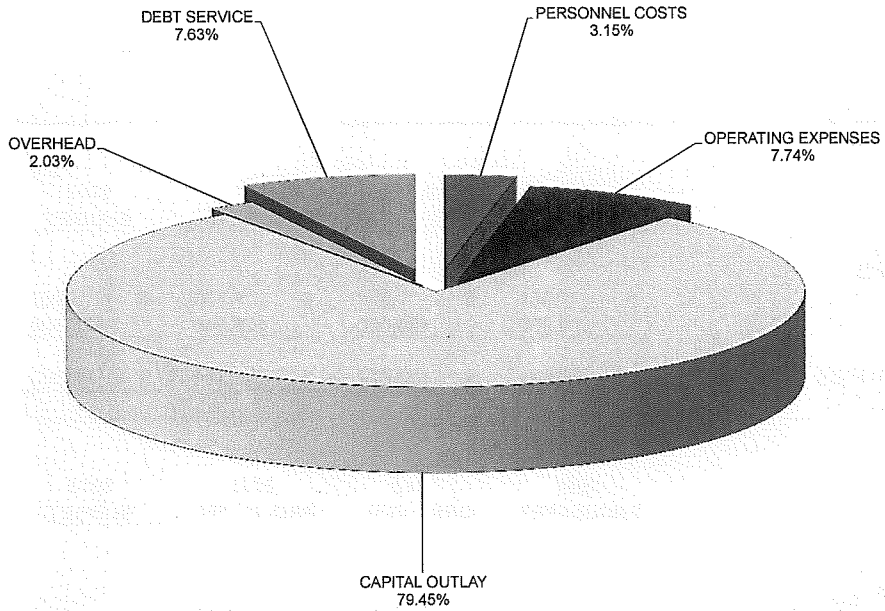


REVENUES PER 2013 BUDGET

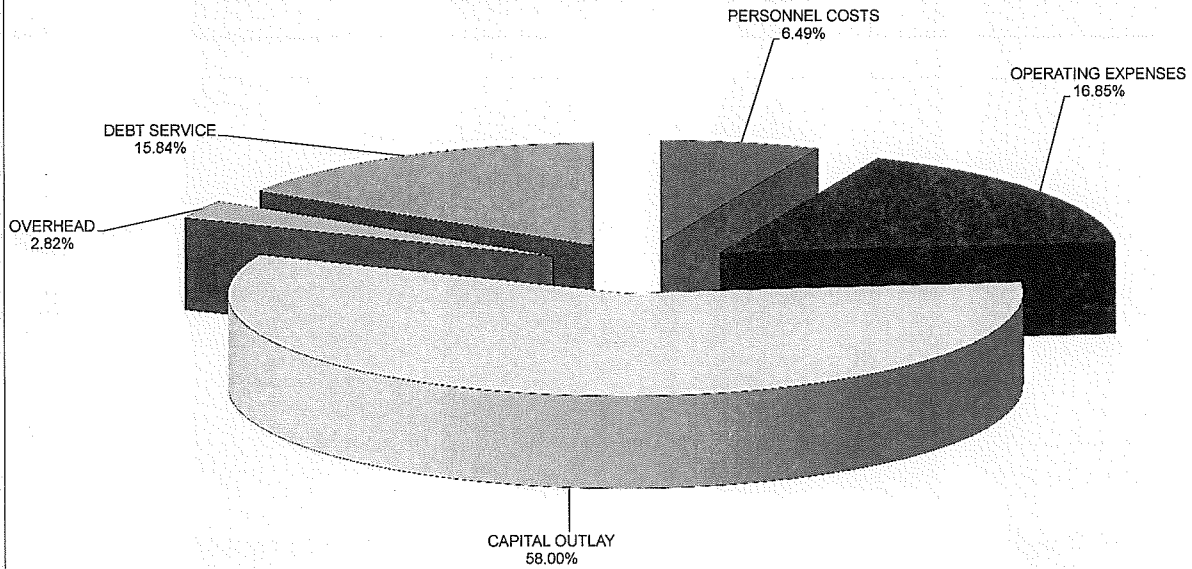


WATER FUND

EXPENDITURES PER 2012 PROJECTED



EXPENDITURES PER 2013 BUDGET



**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Public Works
 DIVISION: Water Fund
 SUBDIVISION: N/A
 PROGRAMS: Water Rights Management

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
EXPENDITURES BY TYPE					
Personnel Costs	\$ 7,651	\$ 7,674	\$ 7,770	\$ 902	-88.39%
Operating Expenses	69,980	125,000	125,544	125,400	-0.11%
TOTAL EXPENDITURES	\$ 77,631	\$ 132,674	\$ 133,314	\$ 126,302	-5.26%

	<u>2011 PROJECTED</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>
STAFFING PLAN				
FULL TIME EMPLOYEES				
Supervisor - Distribution/Collection	0.01	0.01	0.01	0.01
Utility Engineer II	0.08	0.08	0.08	0.08
TOTAL FULL TIME STAFF	0.09	0.09	0.09	0.09

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Public Works
 DIVISION: Water Fund
 SUBDIVISION: Water Storage
 PROGRAMS: Raw Water
 Potable Water

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
EXPENDITURES BY TYPE					
Personnel Costs	\$ 16,326	\$ 31,440	\$ 31,541	\$ 9,252	-70.67%
Operating Expenses	52,357	94,364	89,248	94,092	5.43%
TOTAL EXPENDITURES	<u>\$ 68,683</u>	<u>\$ 125,804</u>	<u>\$ 120,789</u>	<u>\$ 103,344</u>	<u>-14.44%</u>

	<u>2011 PROJECTED</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>
STAFFING PLAN				
FULL TIME EMPLOYEES				
Supervisor - Distribution/Collection	0.02	0.02	0.02	0.02
Utility Engineer II	0.08	0.08	0.08	0.08
Foreman - Water	0.08	0.08	0.08	0.08
Maintenance Worker III	0.18	0.18	0.18	0.18
TOTAL FULL TIME STAFF	<u>0.36</u>	<u>0.36</u>	<u>0.36</u>	<u>0.36</u>

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Public Works
 DIVISION: Water Fund
 SUBDIVISION: N/A
 PROGRAMS: Water Treatment

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
EXPENDITURES BY TYPE					
Personnel Costs	\$ 7,365	\$ 7,216	\$ 7,306	\$ 902	-87.65%
Operating Expenses	210,629	300,800	292,800	322,700	10.21%
TOTAL EXPENDITURES	<u>\$ 217,994</u>	<u>\$ 308,016</u>	<u>\$ 300,106</u>	<u>\$ 323,602</u>	<u>7.83%</u>

	<u>2011 PROJECTED</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>
STAFFING PLAN				
FULL TIME EMPLOYEES				
Supervisor - Distribution/Collection	0.01	0.01	0.01	0.01
Utility Engineer II	0.08	0.08	0.08	0.08
TOTAL FULL TIME STAFF	<u>0.09</u>	<u>0.09</u>	<u>0.09</u>	<u>0.09</u>

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Public Works
 DIVISION: Water Fund
 SUBDIVISION: Water Distribution
 PROGRAMS: Hydrant Repair
 System Maintenance

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
EXPENDITURES BY TYPE					
Personnel Costs	\$ 154,582	\$ 109,434	\$ 111,306	\$ 127,582	14.62%
Operating Expenses	44,346	65,218	64,142	60,870	-5.10%
TOTAL EXPENDITURES	\$ 198,928	\$ 174,652	\$ 175,448	\$ 188,452	7.41%

	<u>2011 PROJECTED</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>
STAFFING PLAN				
FULL TIME EMPLOYEES				
Supervisor - Distribution/Collection	0.06	0.06	0.06	0.06
Foreman - Water	0.43	0.43	0.43	0.43
Utility Engineer II	0.08	0.08	0.08	0.08
Maintenance Worker III	0.90	0.90	0.90	0.90
Meter Technician	0.02	0.02	0.02	0.02
TOTAL FULL TIME STAFF	1.49	1.49	1.49	1.49

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Public Works
 DIVISION: Water Fund
 SUBDIVISION: N/A
 PROGRAMS: Meter Reading/Billing and Repairs

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
EXPENDITURES BY TYPE					
Personnel Costs	\$ 64,566	\$ 57,242	\$ 58,606	\$ 47,474	-18.99%
Operating Expenses	20,276	27,019	25,719	24,603	-4.34%
TOTAL EXPENDITURES	<u>\$ 84,842</u>	<u>\$ 84,261</u>	<u>\$ 84,325</u>	<u>\$ 72,077</u>	<u>-14.52%</u>

	<u>2011 PROJECTED</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>
STAFFING PLAN				
FULL TIME EMPLOYEES				
Supervisor - Distribution/Collection	0.03	0.03	0.03	0.03
Foreman - Water	0.01	0.01	0.01	0.01
Utility Engineer II	0.08	0.08	0.08	0.08
Meter Technician	0.43	0.43	0.43	0.43
Utility Billing Clerk	0.45	0.45	0.45	0.45
TOTAL FULL TIME STAFF	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Public Works
 DIVISION: Water Fund
 SUBDIVISION: N/A
 PROGRAMS: Water Administration

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
EXPENDITURES BY TYPE					
Personnel Costs	\$ 94,480	\$ 44,508	\$ 44,796	\$ 73,338	63.72%
Operating Expenses	27,809	51,242	45,142	45,683	1.20%
Overhead	205,248	168,507	168,507	112,600	-33.18%
TOTAL EXPENDITURES	\$ 327,537	\$ 264,257	\$ 258,445	\$ 231,621	-10.38%

	<u>2011 PROJECTED</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>
STAFFING PLAN				
FULL TIME EMPLOYEES				
Supervisor - Distribution/Collection	0.37	0.37	0.37	0.37
Foreman - Water	0.02	0.02	0.02	0.02
Utility Engineer II	0.10	0.10	0.10	0.10
TOTAL FULL TIME STAFF	0.49	0.49	0.49	0.49

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Public Works
 DIVISION: Water Fund
 SUBDIVISION: N/A
 PROGRAMS: Capital Outlay

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
EXPENDITURES BY TYPE					
Capital Outlay	\$ 1,356,474	\$ 6,186,765	\$ 6,593,700	\$ 2,318,207	-64.84%
TOTAL EXPENDITURES	<u>\$ 1,356,474</u>	<u>\$ 6,186,765</u>	<u>\$ 6,593,700</u>	<u>\$ 2,318,207</u>	<u>-64.84%</u>

EXPENDITURES BY PROJECT

Skyline Tank Zone Redundancy	\$ -	\$ -	\$ 40,000	N/A
Airport Water Redundancy/Storage Tank	1,443,000	720,135	-	-100.00%
13th Street/Depot Water Main	-	667,500	-	-100.00%
Elk River Road Water Main	-	756,746	-	-100.00%
Water Distribution System Expansion	1,430,000	329,185	-	-100.00%
Water Main Replacement	969,765	969,765	1,023,147	5.50%
Infiltration Gallery Expansion	80,000	134,775	68,020	-49.53%
Meter Reading Conversion	144,000	468,225	72,000	-84.62%
Water Rights Firming	100,000	100,000	100,000	0.00%
West 1M Tank	1,930,000	2,164,869	1,015,040	-53.11%
Land Acquisition	-	142,500	-	-100.00%
Raw Water Conversion	-	50,000	-	-100.00%
12 Inch Water Main-12th St to Indian Trails	90,000	90,000	-	-100.00%
	<u>\$ 6,186,765</u>	<u>\$ 6,593,700</u>	<u>\$ 2,318,207</u>	<u>-64.84%</u>

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Public Works
 DIVISION: Water Fund
 SUBDIVISION: N/A
 PROGRAMS: Debt Service

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
EXPENDITURES BY TYPE					
Debt Service	\$ 343,153	\$ 633,248	\$ 633,248	\$ 633,116	-0.02%
TOTAL EXPENDITURES	<u>\$ 343,153</u>	<u>\$ 633,248</u>	<u>\$ 633,248</u>	<u>\$ 633,116</u>	<u>-0.02%</u>

EXPENDITURE DETAIL

Scheduled payments of interest and principal are as follows:

	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2011 CWRPDA Loan	\$ 287,100	\$ 344,549	\$ 631,649
Energy Improvement Lease	1,090	377	1,467
	<u>\$ 288,190</u>	<u>\$ 344,926</u>	<u>\$ 633,116</u>

**CITY OF STEAMBOAT SPRINGS
WATER FUND
2013 BUDGET**

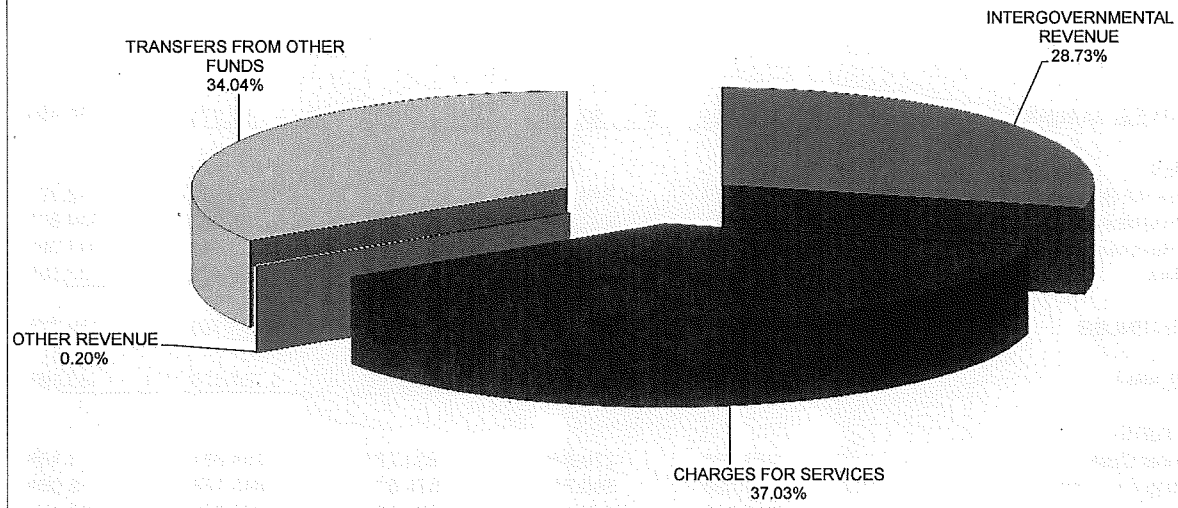
	2011 ACTUAL	2012 ORIG. BUD.	2012 PROJECTED	2013 BUDGET	% INC/(DEC)
STAFFING PLAN					
FULL TIME EMPLOYEES					
Supervisor - Distribution/Collection	0.50	0.50	0.50	0.50	
Foreman - Water	0.54	0.54	0.54	0.54	
Utility Engineer II	0.50	0.50	0.50	0.50	
Maintenance Worker III	1.08	1.08	1.08	1.08	
Meter Technician	0.45	0.45	0.45	0.45	
Utility Billing Clerk	0.45	0.45	0.45	0.45	
TOTAL FULL TIME STAFF	3.52	3.52	3.52	3.52	
REVENUE SUMMARY					
Charges for Services	\$ 1,848,239	\$ 1,662,500	\$ 1,635,343	\$ 1,851,000	13.19%
Intergovernmental revenue	142,915	-	-	-	N/A
Tap Fees	604,330	175,000	217,896	175,000	-19.69%
Proceeds From Debt	8,552,405	-	-	-	N/A
Other	74,287	66,000	75,952	65,697	-13.50%
Transfers	10,000	-	-	-	N/A
TOTAL REVENUES	11,232,176	1,903,500	1,929,191	2,091,697	8.42%
EXPENDITURES BY CATEGORY					
Personnel Costs	344,970	260,576	261,325	259,450	-0.72%
Operating Expenses	425,397	663,643	642,595	673,348	4.79%
Capital Outlay	1,356,474	6,186,765	6,593,700	2,318,207	-64.84%
Overhead	205,248	168,507	168,507	112,600	-33.18%
Debt Service	343,153	633,248	633,248	633,116	-0.02%
TOTAL EXPENDITURES	2,675,242	7,912,739	8,299,375	3,996,721	-51.84%
NET COSTS (REVENUE)	\$ (8,556,934)	\$ 6,009,239	\$ 6,370,184	\$ 1,905,024	-70.09%
EXPENDITURES BY PROGRAM					
Water Administration	\$ 327,537	\$ 264,257	\$ 258,445	\$ 231,621	-10.38%
Meter Reading and Repairs/Billing	84,842	84,261	84,325	72,077	-14.52%
Water Treatment	217,994	308,016	300,106	323,602	7.83%
Water Distribution	198,928	174,652	175,448	188,452	7.41%
Water Storage	68,683	125,804	120,789	103,344	-14.44%
Water Rights Management	77,631	132,674	133,314	126,302	-5.26%
Debt Service	343,153	633,248	633,248	633,116	-0.02%
Capital Outlay	1,356,474	6,186,765	6,593,700	2,318,207	-64.84%
Payplan Contingency	-	3,062	-	-	N/A
TOTAL EXPENDITURES	\$ 2,675,242	\$ 7,912,739	\$ 8,299,375	\$ 3,996,721	-51.84%

**CITY OF STEAMBOAT SPRINGS
AIRPORT FUND
2013 BUDGET**

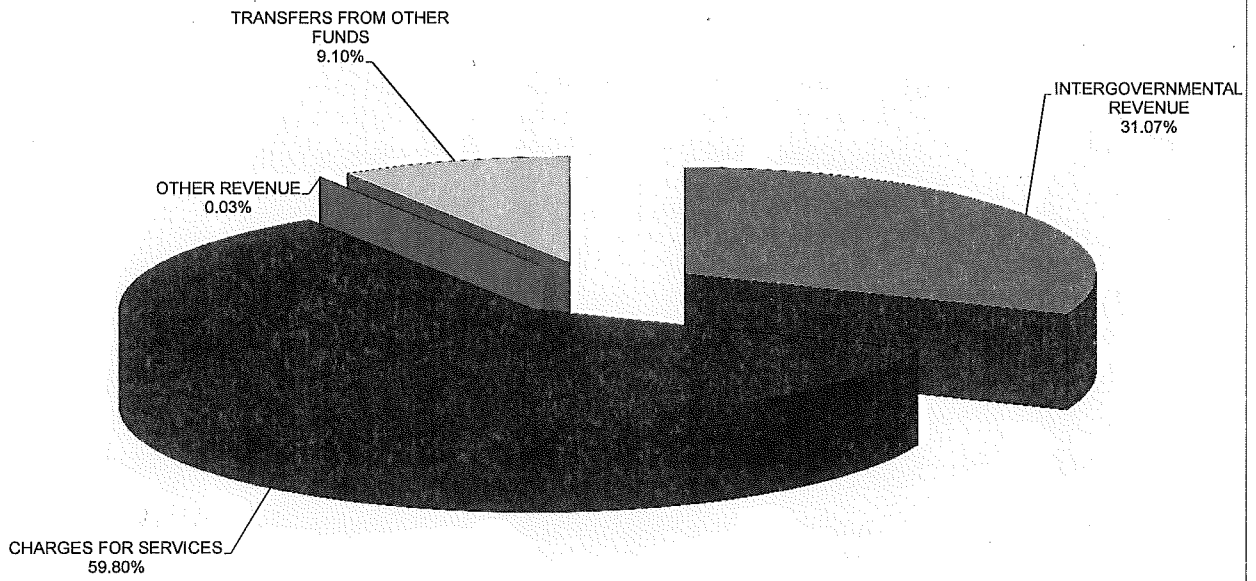
	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
FUND RESERVES, JANUARY 1	\$ 267,928	\$ 52,105	\$ 52,105	\$ 62,778	20.48%
REVENUES					
Charges for Services	925,273	779,500	1,029,571	1,001,560	-2.72%
Intergovernmental	116,411	402,800	799,000	520,267	-34.89%
Other Revenue	489	1,000	5,590	500	-91.06%
Transfers	33,000	946,500	946,500	152,423	-83.90%
TOTAL REVENUES	<u>1,075,173</u>	<u>2,129,800</u>	<u>2,780,661</u>	<u>1,674,750</u>	<u>-39.77%</u>
TOTAL AVAILABLE	<u>1,343,101</u>	<u>2,181,905</u>	<u>2,832,766</u>	<u>1,737,528</u>	<u>-38.66%</u>
EXPENDITURES					
Personnel Costs	265,180	276,846	280,773	284,884	1.46%
Operating Expenses	542,496	590,542	679,572	645,168	-5.06%
Capital Outlay	352,917	1,147,127	1,704,898	555,556	-67.41%
Overhead	115,246	89,030	89,030	123,959	39.23%
Debt Service	15,156	15,715	15,715	127,961	714.26%
TOTAL EXPENDITURES	<u>1,290,995</u>	<u>2,119,260</u>	<u>2,769,988</u>	<u>1,737,528</u>	<u>-37.27%</u>
FUND RESERVES, DECEMBER 31	<u>\$ 52,105</u>	<u>\$ 62,645</u>	<u>\$ 62,778</u>	<u>\$ 0</u>	<u>-100.00%</u>

AIRPORT FUND

REVENUES PER 2012 PROJECTED

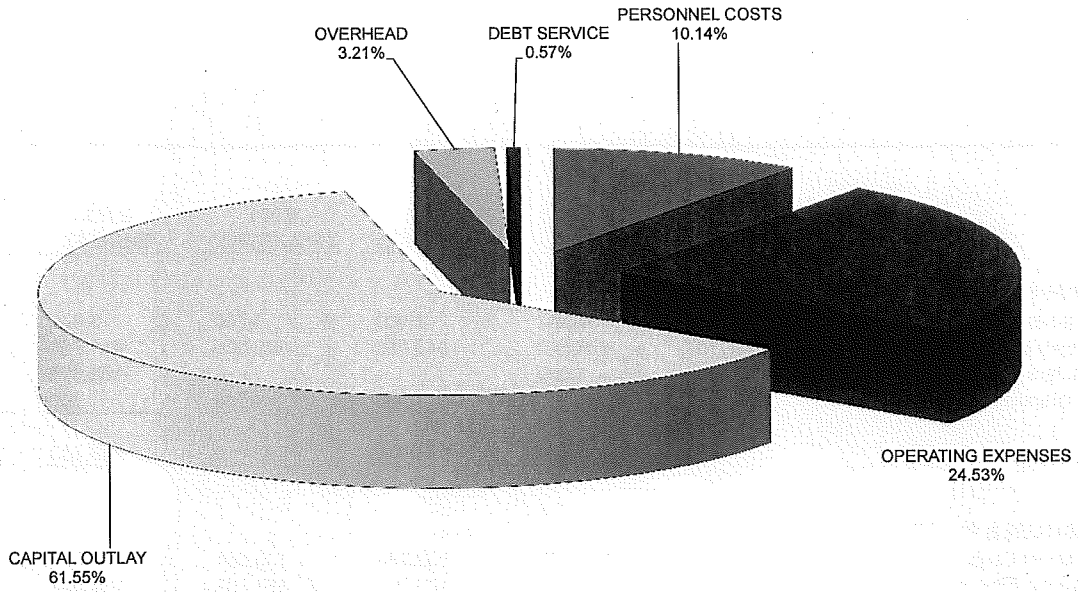


REVENUES PER 2013 BUDGET

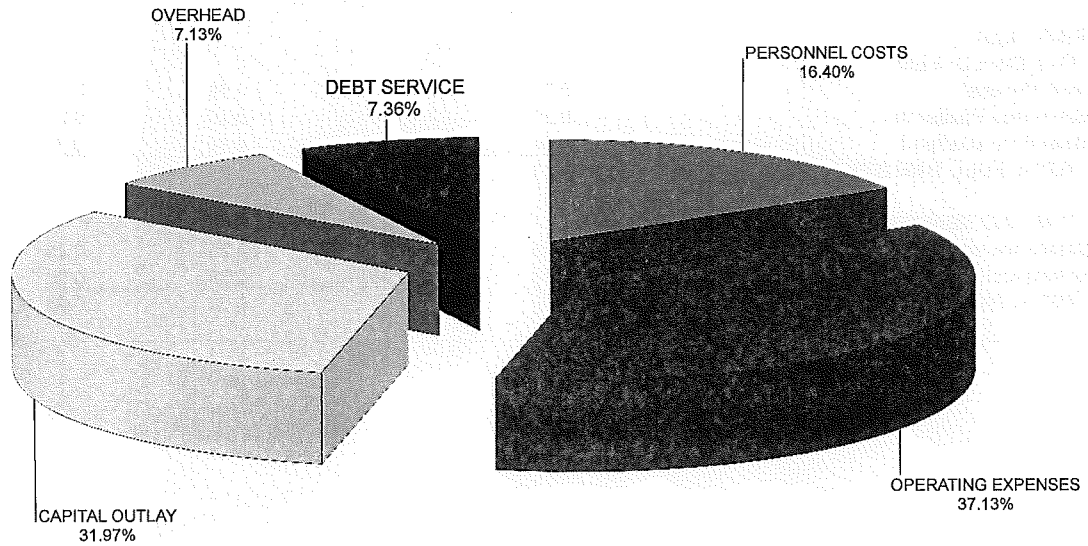


AIRPORT FUND

EXPENDITURES PER 2012 PROJECTED



EXPENDITURES PER 2013 BUDGET



**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Transportation Services
 DIVISION: Airport Fund
 SUBDIVISION: N/A
 PROGRAMS: Airport Operations

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
REVENUE SUMMARY					
Intergovernmental	\$ 96,832	\$ 2,800	\$ 3,000	\$ 3,600	20.00%
Charges for Services	406,542	343,000	389,029	411,760	5.84%
Transfers	8,000	-	-	152,423	N/A
Miscellaneous Income	500	1,000	4,690	500	-89.34%
TOTAL REVENUES	<u>511,874</u>	<u>346,800</u>	<u>396,719</u>	<u>568,283</u>	<u>43.25%</u>
EXPENDITURES BY TYPE					
Personnel Costs	125,396	102,088	105,061	106,350	1.23%
Operating Expenses	126,792	173,268	152,258	184,448	21.14%
Overhead	63,213	40,187	40,187	46,129	14.79%
TOTAL EXPENDITURES	<u>315,401</u>	<u>315,543</u>	<u>297,506</u>	<u>336,927</u>	<u>13.25%</u>
NET COSTS (REVENUE)	<u>\$ (196,473)</u>	<u>\$ (31,257)</u>	<u>\$ (99,213)</u>	<u>\$ (231,356)</u>	<u>133.19%</u>

	<u>2011 PROJECTED</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>
STAFFING PLAN				
FULL TIME EMPLOYEES				
Airport Manager	0.70	0.70	0.70	0.70
Maintenance Worker III	0.27	0.27	0.27	0.27
Maintenance Worker II	0.14	0.14	0.14	0.14
TOTAL FULL TIME STAFF	<u>1.11</u>	<u>1.11</u>	<u>1.11</u>	<u>1.11</u>
PART TIME AND SEASONAL STAFF				
Maintenance Worker III	0.25	0.25	0.25	0.25
Maintenance Worker II	0.13	0.38	0.38	0.38
TOTAL PART TIME STAFF	<u>0.38</u>	<u>0.63</u>	<u>0.63</u>	<u>0.63</u>

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Transportation Services
 DIVISION: Airport Fund
 SUBDIVISION: N/A
 PROGRAMS: Fixed Base Operations

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
REVENUE SUMMARY					
Charges for Services	\$ 518,731	\$ 436,500	\$ 640,542	\$ 589,800	-7.92%
Miscellaneous Income	(11)	-	900	-	-100.00%
TOTAL REVENUES	<u>518,720</u>	<u>436,500</u>	<u>641,442</u>	<u>589,800</u>	<u>-8.05%</u>
EXPENDITURES BY TYPE					
Personnel Costs	139,784	171,224	175,712	178,534	1.61%
Operating Expenses	415,704	417,274	527,314	460,720	-12.63%
Overhead	52,033	48,843	48,843	77,830	59.35%
TOTAL EXPENDITURES	<u>607,521</u>	<u>637,341</u>	<u>751,869</u>	<u>717,084</u>	<u>-4.63%</u>
NET COSTS	<u>\$ 88,801</u>	<u>\$ 200,841</u>	<u>\$ 110,427</u>	<u>\$ 127,284</u>	<u>15.27%</u>
<hr/>					
	<u>2011 PROJECTED</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	
STAFFING PLAN					
FULL TIME EMPLOYEES					
Airport Manager	0.30	0.30	0.30	0.30	
Maintenance Worker III	0.63	0.63	0.63	0.63	
Maintenance Worker II	0.76	0.76	0.76	0.76	
TOTAL FULL TIME STAFF	<u>1.69</u>	<u>1.69</u>	<u>1.69</u>	<u>1.69</u>	
PART TIME AND SEASONAL STAFF					
Maintenance Worker II	1.12	1.12	1.12	1.12	
TOTAL PART TIME STAFF	<u>1.12</u>	<u>1.12</u>	<u>1.12</u>	<u>1.12</u>	

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Transportation Services
 DIVISION: Airport Fund
 SUBDIVISION: N/A
 PROGRAMS: Capital Outlay

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
REVENUE SUMMARY					
Intergovernmental	\$ 19,579	\$ 400,000	\$ 796,000	\$ 516,667	-35.09%
Transfers	25,000	946,500	946,500	-	-100.00%
TOTAL REVENUES	<u>44,579</u>	<u>1,346,500</u>	<u>1,742,500</u>	<u>516,667</u>	<u>-70.35%</u>
EXPENDITURES BY TYPE					
Capital Outlay	352,917	1,147,127	1,704,898	555,556	-67.41%
TOTAL EXPENDITURES	<u>352,917</u>	<u>1,147,127</u>	<u>1,704,898</u>	<u>555,556</u>	<u>-67.41%</u>
NET COSTS	<u>\$ 308,338</u>	<u>\$ (199,373)</u>	<u>\$ (37,602)</u>	<u>\$ 38,889</u>	<u>-203.42%</u>

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Transportation Services
 DIVISION: Airport Fund
 SUBDIVISION: N/A
 PROGRAMS: Debt Service

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
EXPENDITURES BY TYPE					
Debt Service	\$ 15,156	\$ 15,715	\$ 15,715	\$ 127,961	714.26%
TOTAL EXPENDITURES	<u>\$ 15,156</u>	<u>\$ 15,715</u>	<u>\$ 15,715</u>	<u>\$ 127,961</u>	<u>714.26%</u>

EXPENDITURE DETAIL

Scheduled payments of interest and principal are as follows:

	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
Snowblower Lease/Purchase	\$ 9,251	\$ -	\$ 9,251
General Fund Loan Repayment	80,474	31,846	112,320
Energy Improvement Lease	4,751	1,639	6,390
	<u>\$ 94,476</u>	<u>\$ 33,485</u>	<u>\$ 127,961</u>

**CITY OF STEAMBOAT SPRINGS
AIRPORT FUND
2013 BUDGET**

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
STAFFING PLAN					
FULL TIME EMPLOYEES					
Airport Manager	1.00	1.00	1.00	1.00	
Maintenance Worker III	0.90	0.90	0.90	0.90	
Maintenance Worker II	0.90	0.90	0.90	0.90	
TOTAL FULL TIME STAFF	<u>2.80</u>	<u>2.80</u>	<u>2.80</u>	<u>2.80</u>	
PART TIME AND SEASONAL STAFF					
Maintenance Worker III	0.25	0.25	0.25	0.25	
Maintenance Worker II	1.25	1.50	1.50	1.50	
TOTAL PART TIME STAFF	<u>1.50</u>	<u>1.75</u>	<u>1.75</u>	<u>1.75</u>	
REVENUE SUMMARY					
Charges for Services	\$ 925,273	\$ 779,500	\$ 1,029,571	\$ 1,001,560	-2.72%
Intergovernmental	116,411	402,800	799,000	520,267	-34.89%
Other Revenue	489	1,000	5,590	500	-91.06%
Transfers	33,000	946,500	946,500	152,423	-83.90%
TOTAL REVENUES	<u>1,075,173</u>	<u>2,129,800</u>	<u>2,780,661</u>	<u>1,674,750</u>	<u>-39.77%</u>
EXPENDITURES BY CATEGORY					
Personnel Costs	265,180	276,846	280,773	284,884	1.46%
Operating Expenses	542,496	590,542	679,572	645,168	-5.06%
Capital Outlay	352,917	1,147,127	1,704,898	555,556	-67.41%
Overhead	115,246	89,030	89,030	123,959	39.23%
Debt Service	15,156	15,715	15,715	127,961	714.26%
TOTAL EXPENDITURES	<u>1,290,995</u>	<u>2,119,260</u>	<u>2,769,988</u>	<u>1,737,528</u>	<u>-37.27%</u>
NET COSTS	<u>\$ 215,823</u>	<u>\$ (10,540)</u>	<u>\$ (10,673)</u>	<u>\$ 62,778</u>	<u>-688.19%</u>
EXPENDITURES BY PROGRAM					
Airport Operations	\$ 315,401	\$ 315,543	\$ 297,506	\$ 336,927	13.25%
Fixed Base Operator	607,521	637,341	751,869	717,084	-4.63%
Capital Outlay	352,917	1,147,127	1,704,898	555,556	-67.41%
Debt Service	15,156	15,715	15,715	127,961	714.26%
Payplan Contingency	-	3,534	-	-	N/A
TOTAL EXPENDITURES	<u>\$ 1,290,995</u>	<u>\$ 2,119,260</u>	<u>\$ 2,769,988</u>	<u>\$ 1,737,528</u>	<u>-37.27%</u>

**CITY OF STEAMBOAT SPRINGS
HOWELSEN HILL SKI AREA FUND
2013 BUDGET**

	2011 <u>ACTUAL</u>	2012 <u>ORIG. BUD.</u>	2012 <u>PROJECTED</u>	2013 <u>BUDGET</u>	<u>% INC/(DEC)</u>
FUND RESERVES, JANUARY 1	\$ 434,233	\$ 458,662	\$ 458,662	\$ -	-100.00%
REVENUES					
Charges for Services	260,208	180,500	-	-	N/A
Intergovernmental	200,000	1,077,000	-	-	N/A
Contributions	148,757	286,580	-	-	N/A
Other Revenue	790	30,000	-	-	N/A
Transfers	969,793	648,503	-	-	N/A
TOTAL REVENUES	<u>1,579,548</u>	<u>2,222,583</u>	<u>-</u>	<u>-</u>	<u>N/A</u>
TOTAL AVAILABLE	<u>2,013,781</u>	<u>2,681,245</u>	<u>458,662</u>	<u>-</u>	<u>-100.00%</u>
EXPENDITURES					
Personnel Costs	464,871	334,469	-	-	N/A
Operating Expenses	481,246	403,354	-	-	N/A
Equipment	-	13,000	-	-	N/A
Capital Outlay	477,821	1,495,665	-	-	N/A
Overhead	129,742	99,757	-	-	N/A
Transfers	-	-	458,662	-	-100.00%
Debt Service	1,439	1,575	-	-	N/A
TOTAL EXPENDITURES	<u>1,555,119</u>	<u>2,347,820</u>	<u>458,662</u>	<u>-</u>	<u>-100.00%</u>
FUND RESERVES, DECEMBER 31	<u>\$ 458,662</u>	<u>\$ 333,425</u>	<u>\$ -</u>	<u>\$ -</u>	<u>N/A</u>

Note: Moved into General Fund

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT Parks, Open Space, and Recreational Services
 DIVISION: Howelsen Hill Ski Area Fund
 SUBDIVISION: N/A
 PROGRAMS: Howelsen Hill Ski Operations

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
REVENUE SUMMARY					
Charges for Services	\$ 238,001	\$ 180,500	\$ -	\$ -	N/A
Investment Income	537	-	-	-	N/A
Miscellaneous Income	-	-	-	-	N/A
TOTAL REVENUES	<u>238,538</u>	<u>180,500</u>	<u>-</u>	<u>-</u>	<u>N/A</u>
EXPENDITURES BY TYPE					
Personnel Costs	377,119	328,133	-	-	N/A
Operating Expenses	421,995	403,354	-	-	N/A
Equipment	-	-	-	-	N/A
Overhead	129,742	99,757	-	-	N/A
TOTAL EXPENDITURES	<u>928,856</u>	<u>831,244</u>	<u>-</u>	<u>-</u>	<u>N/A</u>
NET COSTS (REVENUE)	<u>\$ 690,318</u>	<u>\$ 650,744</u>	<u>\$ -</u>	<u>\$ -</u>	<u>N/A</u>

	<u>2011 PROJECTED</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>
STAFFING PLAN				
FULL TIME EMPLOYEES				
Open Space/HH Supervisor	0.30	0.30	-	-
Open Space/HH Foreman	0.30	0.30	-	-
Crew Leader	0.68	0.52	-	-
Mechanic II	0.68	0.80	-	-
Maintenance Worker II	2.03	1.87	-	-
Parks Mechanic/Welder	0.17	0.17	-	-
TOTAL FULL TIME STAFF	<u>4.16</u>	<u>3.96</u>	<u>-</u>	<u>-</u>
PART TIME AND SEASONAL STAFF				
Lift operators	0.98	0.67	-	-
Crewleader/Safety Coordinator	0.36	0.35	-	-
Maint. Worker II/Thiokol Operator	0.36	0.29	-	-
Ski Patrol II	0.15	0.12	-	-
Ski Patrol I	0.25	0.27	-	-
Snowmaker	0.57	0.55	-	-
TOTAL PART TIME STAFF	<u>2.67</u>	<u>2.25</u>	<u>-</u>	<u>-</u>

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT Parks, Open Space, and Recreational Services
 DIVISION: Howelsen Hill Ski Area Fund
 SUBDIVISION: N/A
 PROGRAMS: Rodeo Operations

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
REVENUE SUMMARY					
Charges for Services	\$ 22,207	\$ -	\$ -	\$ -	N/A
TOTAL REVENUES	<u>22,207</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>N/A</u>
EXPENDITURES BY TYPE					
Personnel Costs	87,752	-	-	-	N/A
Operating Expenses	59,251	-	-	-	N/A
TOTAL EXPENDITURES	<u>147,003</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>N/A</u>
NET COSTS (REVENUE)	<u>\$ 124,796</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>N/A</u>

	<u>2011 PROJECTED</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>
STAFFING PLAN				
FULL TIME EMPLOYEES				
NONE	-	-	-	-
TOTAL FULL TIME STAFF	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
PART TIME AND SEASONAL STAFF				
Maintenance Worker II	0.33	-	-	-
TOTAL PART TIME STAFF	<u>0.33</u>	<u>-</u>	<u>-</u>	<u>-</u>

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT Parks, Open Space, and Recreational Services
 DIVISION: Howelsen Hill Ski Area Fund
 SUBDIVISION: N/A
 PROGRAMS: Capital Projects

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
REVENUE SUMMARY					
Intergovernmental	\$ 200,000	\$ 1,077,000	\$ -	\$ -	N/A
Private Contributions	148,757	286,580	-	-	N/A
Other Revenue	253	30,000	-	-	N/A
TOTAL REVENUES	<u>349,010</u>	<u>1,393,580</u>	<u>-</u>	<u>-</u>	<u>N/A</u>
EXPENDITURES BY TYPE					
Equipment	-	13,000	-	-	N/A
Capital Outlay	477,821	1,495,665	-	-	N/A
TOTAL EXPENDITURES	<u>477,821</u>	<u>1,508,665</u>	<u>-</u>	<u>-</u>	<u>N/A</u>
NET COSTS (REVENUE)	<u>\$ 128,811</u>	<u>\$ 115,085</u>	<u>\$ -</u>	<u>\$ -</u>	<u>N/A</u>

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Parks, Open Space, and Recreational Services
 DIVISION: Howelsen Hill Ski Area Fund
 SUBDIVISION: N/A
 PROGRAMS: Debt Service

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
EXPENDITURES BY TYPE					
Debt Service	\$ 1,439	\$ 1,575	\$ -	\$ -	N/A
TOTAL EXPENDITURES	<u>\$ 1,439</u>	<u>\$ 1,575</u>	<u>\$ -</u>	<u>\$ -</u>	<u>N/A</u>

EXPENDITURE DETAIL

Scheduled payments of interest and principal are as follows:

	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
Energy Improvement Lease	\$ -	\$ -	\$ -
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**CITY OF STEAMBOAT SPRINGS
HOWELSEN HILL SKI AREA FUND
2013 BUDGET**

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
STAFFING PLAN					
FULL TIME EMPLOYEES					
Open Space/HH Supervisor	0.30	0.30	-	-	
Open Space/HH Foreman	0.30	0.30	-	-	
Crew Leader	0.68	0.52	-	-	
Mechanic II	0.68	0.80	-	-	
Maintenance Worker II	2.03	1.87	-	-	
Parks Mechanic/Welder	0.17	0.17	-	-	
TOTAL FULL TIME STAFF	<u>4.16</u>	<u>3.96</u>	<u>-</u>	<u>-</u>	
PART TIME AND SEASONAL STAFF					
Lift operators	0.98	0.67	-	-	
Crew leader/Safety Coordinator	0.36	0.35	-	-	
Maint. Worker II/Thiokol Operator	0.36	0.29	-	-	
Ski Patrol II	0.15	0.12	-	-	
Ski Patrol I	0.25	0.27	-	-	
Snowmaker	0.57	0.55	-	-	
TOTAL PART TIME STAFF	<u>2.67</u>	<u>2.25</u>	<u>-</u>	<u>-</u>	
REVENUE SUMMARY					
Charges for Services	\$ 260,208	\$ 180,500	\$ -	\$ -	N/A
Intergovernmental	200,000	1,077,000	-	-	N/A
Contributions	148,757	286,580	-	-	N/A
Other Revenue	790	30,000	-	-	N/A
Transfers	969,793	648,503	-	-	N/A
TOTAL REVENUES	<u>1,579,548</u>	<u>2,222,583</u>	<u>-</u>	<u>-</u>	<u>N/A</u>
EXPENDITURES BY CATEGORY					
Personnel Costs	464,871	334,469	-	-	N/A
Operating Expenses	481,246	403,354	-	-	N/A
Equipment	-	13,000	-	-	N/A
Capital Outlay	477,821	1,495,665	-	-	N/A
Overhead	129,742	99,757	-	-	N/A
Debt Service	1,439	1,575	-	-	N/A
TOTAL EXPENDITURES	<u>1,555,119</u>	<u>2,347,820</u>	<u>-</u>	<u>-</u>	<u>N/A</u>
NET COSTS	<u>\$ (24,429)</u>	<u>\$ 125,237</u>	<u>\$ -</u>	<u>\$ -</u>	<u>N/A</u>
EXPENDITURES BY PROGRAM					
Ski Operations	\$ 928,856	\$ 831,244	\$ -	\$ -	N/A
Rodeo Operations	147,003	-	-	-	N/A
Capital Outlay	477,821	1,508,665	-	-	N/A
Debt Service	1,439	1,575	-	-	N/A
Payplan Contingency	-	6,336	-	-	N/A
TOTAL EXPENDITURES	<u>\$ 1,555,119</u>	<u>\$ 2,347,820</u>	<u>\$ -</u>	<u>\$ -</u>	<u>N/A</u>

**CITY OF STEAMBOAT SPRINGS
RODEO FUND
2013 BUDGET**

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
FUND RESERVES, JANUARY 1	\$ -	\$ -	\$ -	\$ -	N/A
REVENUES					
Charges for Services	-	23,000	-	-	N/A
Transfers	-	157,328	-	-	N/A
TOTAL REVENUES	-	180,328	-	-	N/A
TOTAL AVAILABLE	-	180,328	-	-	N/A
EXPENDITURES					
Personnel Costs	-	100,888	-	-	N/A
Operating Expenses	-	63,712	-	-	N/A
Overhead	-	15,728	-	-	N/A
TOTAL EXPENDITURES	-	180,328	-	-	N/A
FUND RESERVES, DECEMBER 31	\$ -	\$ -	\$ -	\$ -	N/A

Note: Moved into General Fund

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT Parks, Open Space, and Recreational Services

DIVISION: Rodeo Fund

SUBDIVISION: N/A

PROGRAMS: Rodeo Operations

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
REVENUE SUMMARY					
Intergovernmental	\$ -	\$ -	\$ -	\$ -	N/A
Charges for Service	-	23,000	-	-	N/A
TOTAL REVENUES	-	23,000	-	-	N/A
EXPENDITURES BY TYPE					
Personnel Costs	-	99,810	-	-	N/A
Operating Expenses	-	63,712	-	-	N/A
Overhead	-	15,728	-	-	N/A
TOTAL EXPENDITURES	-	179,250	-	-	N/A
NET COSTS (REVENUE)	\$ -	\$ 156,250	\$ -	\$ -	N/A

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>
STAFFING PLAN				
FULL TIME EMPLOYEES				
Open Space/HH Supervisor	-	0.20	-	-
Open Space/HH Foreman	-	0.20	-	-
Mechanic II	-	0.10	-	-
Crew Leader	-	0.38	-	-
Parks Mechanic/Welder	-	0.05	-	-
Maintenance Worker II	-	0.38	-	-
TOTAL FULL TIME STAFF	-	1.31	-	-
PART TIME AND SEASONAL STAFF				
Maintenance Worker II	-	0.33	-	-
TOTAL PART TIME STAFF	-	0.33	-	-

**CITY OF STEAMBOAT SPRINGS
RODEO FUND
2013 BUDGET**

	2011 ACTUAL	2012 ORIG. BUD.	2012 PROJECTED	2013 BUDGET	% INC/(DEC)
STAFFING PLAN					
FULL TIME EMPLOYEES					
Open Space/HH Supervisor	-	0.20	-	-	
Open Space/HH Foreman	-	0.20	-	-	
Crew Leader	-	0.38	-	-	
Mechanic II	-	0.10	-	-	
Maintenance Worker II	-	0.38	-	-	
Parks Mechanic/Welder	-	0.05	-	-	
TOTAL FULL TIME STAFF	-	1.31	-	-	
PART TIME AND SEASONAL STAFF					
Maintenance Worker II	-	0.33	-	-	
TOTAL PART TIME STAFF	-	0.33	-	-	
REVENUE SUMMARY					
Charges for Services	\$ -	\$ 23,000	\$ -	\$ -	N/A
Transfers	-	157,328	-	-	N/A
TOTAL REVENUES	-	180,328	-	-	N/A
EXPENDITURES BY CATEGORY					
Personnel Costs	-	100,888	-	-	N/A
Operating Expenses	-	63,712	-	-	N/A
Overhead	-	15,728	-	-	N/A
TOTAL EXPENDITURES	-	180,328	-	-	N/A
NET COSTS	\$ -	\$ -	\$ -	\$ -	N/A
EXPENDITURES BY PROGRAM					
Rodeo Operations	-	179,250	-	-	N/A
Payplan Contingency	-	1,078	-	-	N/A
TOTAL EXPENDITURES	\$ -	\$ 180,328	\$ -	\$ -	N/A

**CITY OF STEAMBOAT SPRINGS
HOWELSEN HILL ICE ARENA FUND
2013 BUDGET**

	<u>2011 PROJECTED</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
FUND RESERVES, JANUARY 1	\$ (16,556)	\$ 1,832	\$ 1,832	\$ -	-100.00%
REVENUES					
Charges for Services	580,938	596,100	-	-	N/A
Other Revenue	(9,216)	-	-	-	N/A
Transfers	164,120	193,185	-	-	N/A
TOTAL REVENUES	<u>735,842</u>	<u>789,285</u>	<u>-</u>	<u>-</u>	<u>N/A</u>
TOTAL AVAILABLE	<u>719,286</u>	<u>791,117</u>	<u>1,832</u>	<u>-</u>	<u>-100.00%</u>
EXPENDITURES					
Personnel Costs	257,298	261,890	-	-	N/A
Operating Expenses	343,581	362,241	-	-	N/A
Overhead	83,402	84,744	-	-	N/A
Transfers	-	-	1,832	-	-100.00%
Debt Service	33,173	28,373	-	-	N/A
TOTAL EXPENDITURES	<u>717,454</u>	<u>737,248</u>	<u>1,832</u>	<u>-</u>	<u>-100.00%</u>
FUND RESERVES, DECEMBER 31	<u>\$ 1,832</u>	<u>\$ 53,869</u>	<u>\$ -</u>	<u>\$ -</u>	<u>N/A</u>

**Moved into General Fund*

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT Parks, Open Space, and Recreational Services
 DIVISION: Howelsen Hill Ice Arena Fund
 SUBDIVISION: N/A
 PROGRAMS: Howelsen Hill Ice Arena Operations

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
REVENUE SUMMARY					
Charges for Services	\$ 580,938	\$ 596,100	\$ -	\$ -	N/A
Miscellaneous Income	(9,216)	-	-	-	N/A
TOTAL REVENUES	<u>571,722</u>	<u>596,100</u>	<u>-</u>	<u>-</u>	<u>N/A</u>
EXPENDITURES BY TYPE					
Personnel Costs	257,298	258,616	-	-	N/A
Operating Expenses	343,581	362,241	-	-	N/A
Capital Outlay	-	-	-	-	N/A
Overhead	83,402	84,744	-	-	N/A
TOTAL EXPENDITURES	<u>684,281</u>	<u>705,601</u>	<u>-</u>	<u>-</u>	<u>N/A</u>
NET COSTS (REVENUE)	<u>\$ 112,559</u>	<u>\$ 109,501</u>	<u>\$ -</u>	<u>\$ -</u>	<u>N/A</u>

	<u>2011 PROJECTED</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>
STAFFING PLAN				
FULL TIME EMPLOYEES				
Recreation Supervisor	1.00	1.00	-	-
Recreation Coordinator	0.90	0.90	-	-
Crew Leader	0.90	0.90	-	-
Maintenance Worker II	0.45	0.45	-	-
TOTAL FULL TIME STAFF	<u>3.25</u>	<u>3.25</u>	<u>-</u>	<u>-</u>
PART TIME AND SEASONAL STAFF				
Recreation Instructor	0.12	0.12	-	-
Recreation Worker V	1.25	1.25	-	-
Recreation Worker III	0.50	0.50	-	-
TOTAL PART TIME STAFF	<u>1.87</u>	<u>1.87</u>	<u>-</u>	<u>-</u>

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Parks, Open Space, and Recreational Services
 DIVISION: Howelsen Hill Ice Arena Fund
 SUBDIVISION: N/A
 PROGRAMS: Debt Service

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
EXPENDITURES BY TYPE					
Debt Service	\$ 33,173	\$ 28,373	\$ -	\$ -	N/A
TOTAL EXPENDITURES	<u>\$ 33,173</u>	<u>\$ 28,373</u>	<u>\$ -</u>	<u>\$ -</u>	N/A

EXPENDITURE DETAIL

Scheduled payments of interest and principal are as follows:

	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
Energy Improvement Lease	\$ -	\$ -	\$ -
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**CITY OF STEAMBOAT SPRINGS
HOWELSEN HILL ICE ARENA FUND
2013 BUDGET**

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
STAFFING PLAN					
FULL TIME EMPLOYEES					
Recreation Supervisor	1.00	1.00	-	-	
Recreation Coordinator	0.90	0.90	-	-	
Crew Leader	0.90	0.90	-	-	
Staff Assistant II	-	-	-	-	
Maintenance Worker II	0.45	0.45	-	-	
TOTAL FULL TIME STAFF	<u>3.25</u>	<u>3.25</u>	-	-	
PART TIME AND SEASONAL STAFF					
Recreation Instructor	0.12	0.12	-	-	
Recreation Worker V	1.00	1.25	-	-	
Recreation Worker III	0.50	0.50	-	-	
TOTAL PART TIME STAFF	<u>1.62</u>	<u>1.87</u>	-	-	
REVENUE SUMMARY					
Charges for Services	\$ 580,938	\$ 596,100	\$ -	\$ -	N/A
Other Revenue	(9,216)	-	-	-	N/A
Transfers	164,120	193,185	-	-	N/A
TOTAL REVENUES	<u>735,842</u>	<u>789,285</u>	-	-	N/A
EXPENDITURES BY CATEGORY					
Personnel Costs	257,298	258,616	-	-	N/A
Operating Expenses	343,581	362,241	-	-	N/A
Overhead	83,402	84,744	-	-	N/A
Debt Service	33,173	28,373	-	-	N/A
Payplan Contingency	-	3,274	-	-	N/A
TOTAL EXPENDITURES	<u>717,454</u>	<u>737,248</u>	-	-	N/A
NET COSTS	<u>\$ (18,388)</u>	<u>\$ (52,037)</u>	\$ -	\$ -	N/A

**CITY OF STEAMBOAT SPRINGS
TENNIS CENTER FUND
2013 BUDGET**

	2011 ACTUAL	2012 ORIG. BUD.	2012 PROJECTED	2013 BUDGET	% INC/(DEC)
FUND RESERVES, JANUARY 1	\$ 1,680	\$ 8,540	\$ 8,540	\$ -	-100.00%
REVENUES					
Charges for Services	38,892	34,000	-	-	N/A
Transfers	129,284	118,885	-	-	N/A
TOTAL REVENUES	168,187	152,885	-	-	N/A
TOTAL AVAILABLE	169,867	161,425	8,540	-	-100.00%
EXPENDITURES					
Personnel Costs	25,506	32,976	-	-	N/A
Operating Expenses	93,127	94,726	-	-	N/A
Capital Outlay	-	-	-	-	N/A
Overhead	25,259	34,558	-	-	N/A
Transfers	-	-	8,540	-	-100.00%
Debt Service	17,435	19,077	-	-	N/A
TOTAL EXPENDITURES	161,327	181,337	8,540	-	-100.00%
FUND RESERVES, DECEMBER 31	\$ 8,540	\$ (19,912)	\$ -	\$ -	N/A

**Moved to General Fund*

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Parks, Open Space, and Recreational Services
 DIVISION: Tennis Center Fund
 SUBDIVISION: N/A
 PROGRAMS: Tennis Center Operations

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
REVENUE SUMMARY					
Charges for Services	\$ 38,892	\$ 34,000	\$ -	\$ -	N/A
TOTAL REVENUES	<u>38,892</u>	<u>34,000</u>	<u>-</u>	<u>-</u>	<u>N/A</u>
EXPENDITURES BY TYPE					
Personnel Costs	25,506	32,552	-	-	N/A
Operating Expenses	93,127	94,726	-	-	N/A
Capital Outlay	-	-	-	-	N/A
Overhead	25,259	34,558	-	-	N/A
TOTAL EXPENDITURES	<u>143,892</u>	<u>161,836</u>	<u>-</u>	<u>-</u>	<u>N/A</u>
NET COSTS (REVENUE)	<u>\$ 105,000</u>	<u>\$ 127,836</u>	<u>\$ -</u>	<u>\$ -</u>	<u>N/A</u>

	<u>2011 PROJECTED</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>
STAFFING PLAN				
FULL TIME EMPLOYEES				
Maintenance Worker II	0.08	0.08	-	-
Maintenance Worker III	0.09	0.09	-	-
Mechanic/Welder	0.04	0.04	-	-
Supervisor, Parks	0.10	0.10	-	-
Crew Leader	0.13	0.13	-	-
TOTAL FULL TIME STAFF	<u>0.44</u>	<u>0.44</u>	<u>-</u>	<u>-</u>
PART TIME AND SEASONAL STAFF				
Parks Worker II	0.14	0.14	-	-
TOTAL PART TIME STAFF	<u>0.14</u>	<u>0.14</u>	<u>-</u>	<u>-</u>

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Parks, Open Space, and Recreational Services
 DIVISION: Tennis Center Fund
 SUBDIVISION: N/A
 PROGRAMS: Debt Service

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
EXPENDITURES BY TYPE					
Debt Service	\$ 17,435	\$ 19,077	\$ -	\$ -	N/A
TOTAL EXPENDITURES	<u>\$ 17,435</u>	<u>\$ 19,077</u>	<u>\$ -</u>	<u>\$ -</u>	<u>N/A</u>

EXPENDITURE DETAIL

Scheduled payments of interest and principal are as follows:

	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
Energy Improvement Lease	\$ -	\$ -	\$ -
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**CITY OF STEAMBOAT SPRINGS
TENNIS CENTER FUND
2013 BUDGET**

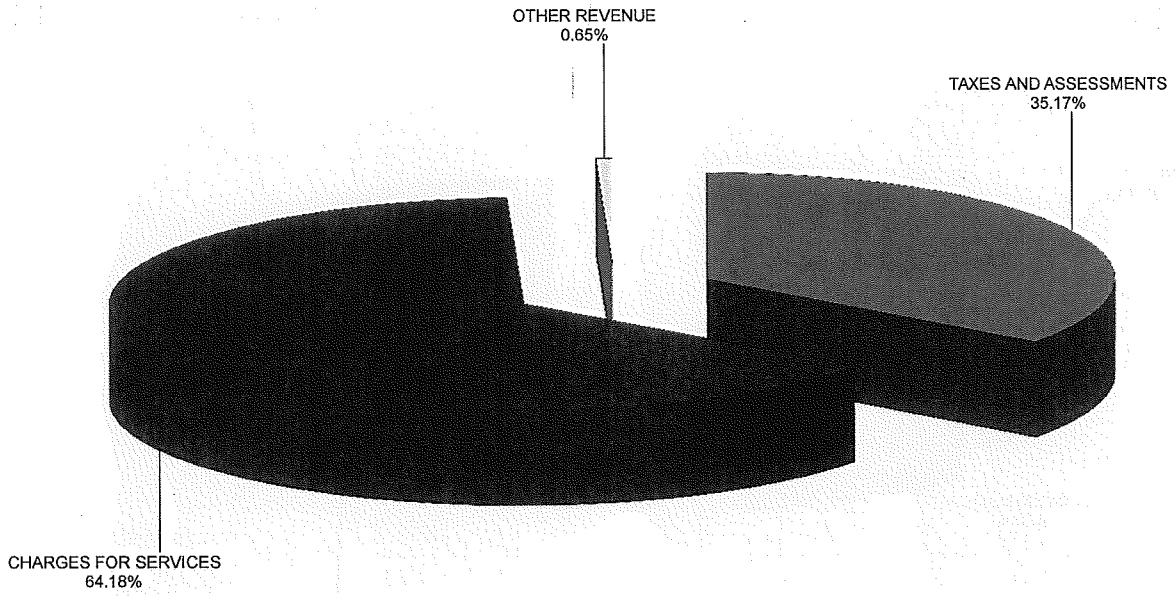
	2011 <u>ACTUAL</u>	2012 <u>ORIG. BUD.</u>	2012 <u>PROJECTED</u>	2013 <u>BUDGET</u>	<u>% INC/(DEC)</u>
STAFFING PLAN					
FULL TIME EMPLOYEES					
Maintenance Worker II	0.08	0.08	-	-	N/A
Maintenance Worker III	0.09	0.09	-	-	N/A
Mechanic/Welder	0.04	0.04	-	-	N/A
Supervisor, Parks	0.10	0.10	-	-	N/A
Crew Leader	0.13	0.13	-	-	N/A
TOTAL FULL TIME STAFF	<u>0.44</u>	<u>0.44</u>	<u>-</u>	<u>-</u>	<u>N/A</u>
PART TIME AND SEASONAL STAFF					
Parks Worker II	0.14	0.14	-	-	N/A
TOTAL PART TIME STAFF	<u>0.14</u>	<u>0.14</u>	<u>-</u>	<u>-</u>	<u>N/A</u>
REVENUE SUMMARY					
Charges for Services	\$ 38,892	\$ 34,000	\$ -	\$ -	N/A
Other Revenue	11	-	-	-	N/A
Transfers	<u>129,284</u>	<u>118,885</u>	<u>-</u>	<u>-</u>	<u>N/A</u>
TOTAL REVENUES	<u>168,187</u>	<u>152,885</u>	<u>-</u>	<u>-</u>	<u>N/A</u>
EXPENDITURES BY CATEGORY					
Personnel Costs	25,506	32,552	-	-	N/A
Operating Expenses	93,127	94,726	-	-	N/A
Capital Outlay	-	-	-	-	N/A
Overhead	25,259	34,558	-	-	N/A
Debt Service	17,435	19,077	-	-	N/A
Payplan Contingency	-	424	-	-	N/A
TOTAL EXPENDITURES	<u>161,327</u>	<u>181,337</u>	<u>-</u>	<u>-</u>	<u>N/A</u>
NET COSTS	<u>\$ (6,860)</u>	<u>\$ 28,452</u>	<u>\$ -</u>	<u>\$ -</u>	<u>N/A</u>

**CITY OF STEAMBOAT SPRINGS
GOLF FUND
2013 BUDGET**

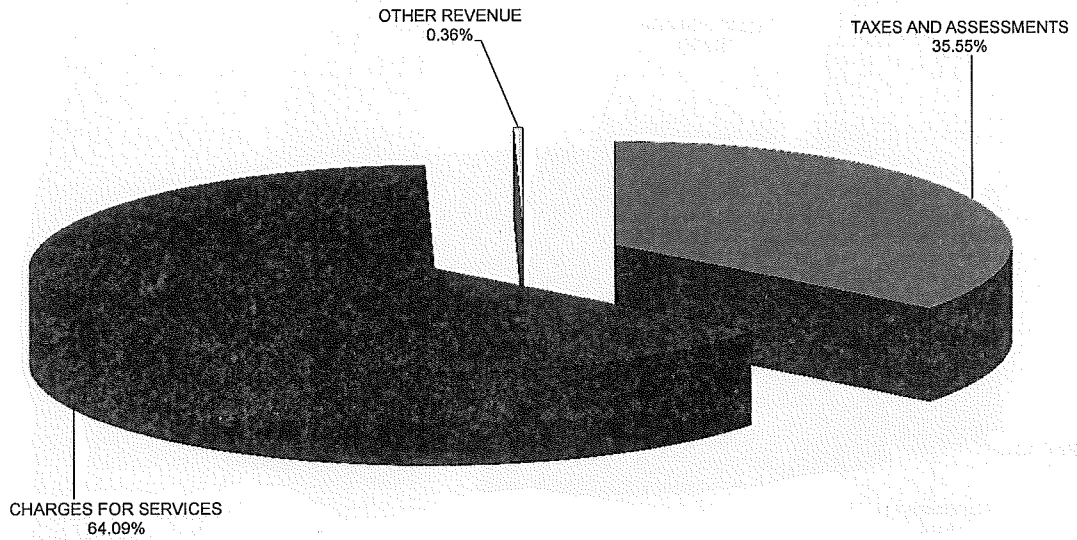
	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
FUND RESERVES, JANUARY 1	<u>\$ 2,741,571</u>	<u>\$ 2,665,983</u>	<u>\$ 2,665,983</u>	<u>\$ 2,672,526</u>	<u>0.25%</u>
REVENUES					
Charges for Services	1,008,279	1,043,000	1,102,045	1,089,000	-1.18%
Accommodation taxes	657,846	604,000	604,000	604,000	0.00%
Other	12,286	6,625	11,161	6,125	-45.12%
TOTAL REVENUES	<u>1,678,411</u>	<u>1,653,625</u>	<u>1,717,206</u>	<u>1,699,125</u>	<u>-1.05%</u>
TOTAL AVAILABLE	<u>4,419,982</u>	<u>4,319,608</u>	<u>4,383,189</u>	<u>4,371,651</u>	<u>-0.26%</u>
EXPENDITURES					
Personnel Costs	438,323	453,328	451,299	462,017	2.37%
Operating Expenses	482,488	507,115	469,779	533,072	13.47%
Equipment	75,207	58,000	43,000	19,728	-54.12%
Capital Outlay	20,880	-	-	-	N/A
Overhead	107,124	106,344	106,344	119,382	12.26%
Debt Service	629,977	640,241	640,241	1,925,102	200.68%
TOTAL EXPENDITURES	<u>1,753,999</u>	<u>1,765,028</u>	<u>1,710,663</u>	<u>3,059,301</u>	<u>78.84%</u>
FUND RESERVES, DECEMBER 31	<u>\$ 2,665,983</u>	<u>\$ 2,554,580</u>	<u>\$ 2,672,526</u>	<u>\$ 1,312,350</u>	<u>-50.89%</u>
Bond reserves	\$ 823,535	\$ 823,535	\$ 823,535	\$ -	
Unspent Accommodation tax proceeds	546,474	510,233	510,233	47,764	
Youth golf	18,125	19,750	19,750	21,375	
Unrestricted	1,277,849	1,201,062	1,319,008	1,243,211	
	<u>\$ 2,665,983</u>	<u>\$ 2,554,580</u>	<u>\$ 2,672,526</u>	<u>\$ 1,312,350</u>	

GOLF COURSE FUND

REVENUES PER 2012 PROJECTED

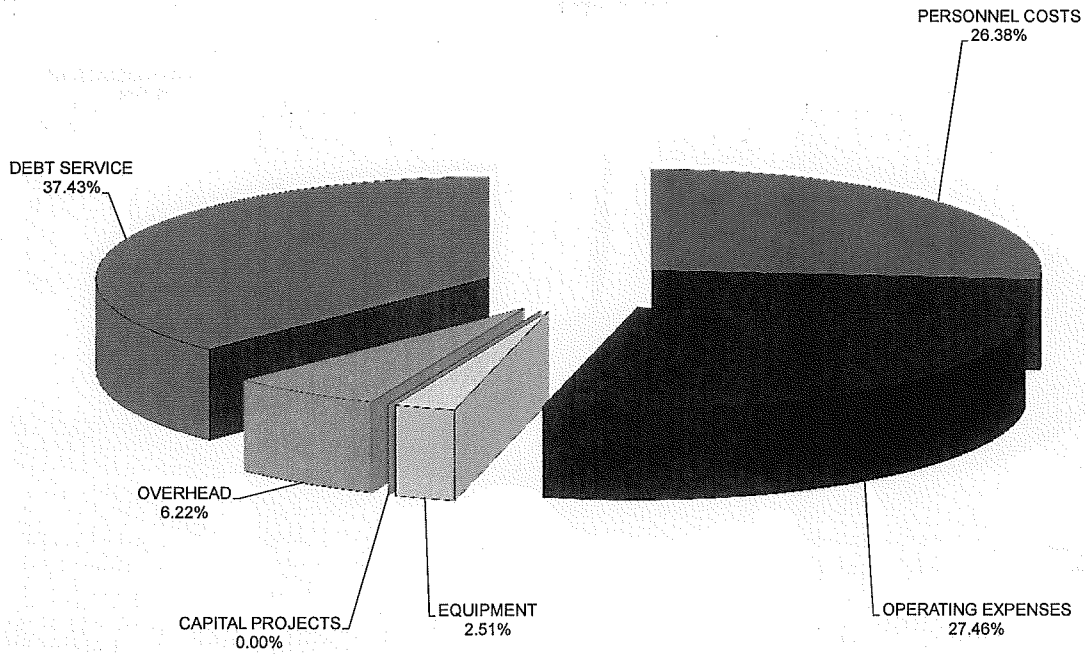


REVENUES PER 2013 BUDGET

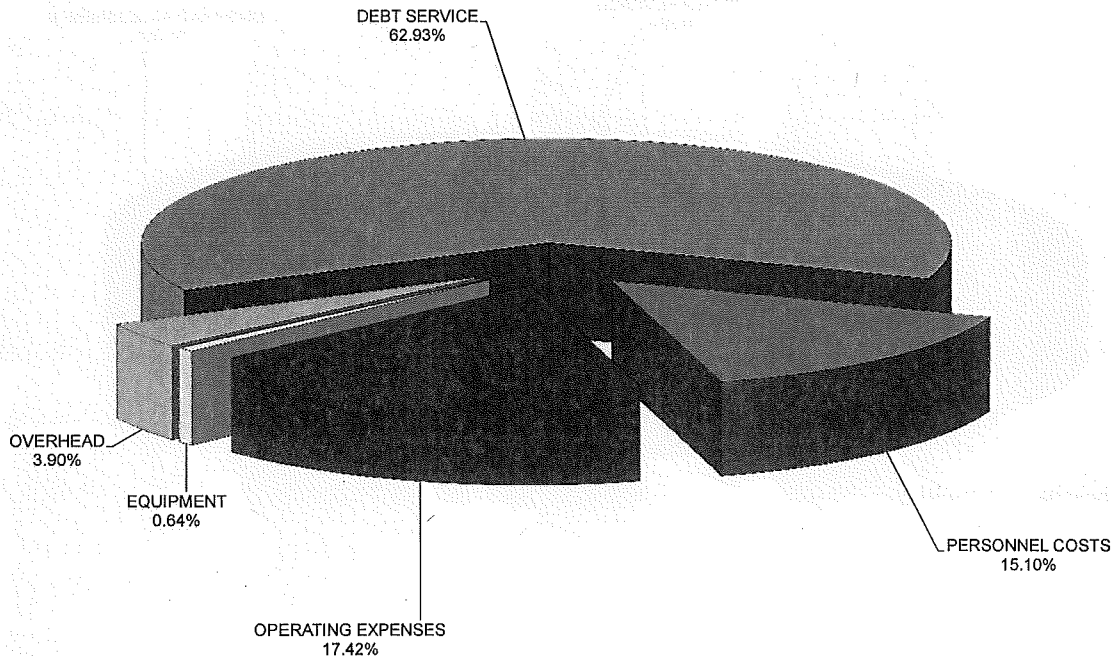


GOLF COURSE FUND

EXPENDITURES PER 2012 PROJECTED



EXPENDITURES PER 2013 BUDGET



**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Parks, Open Space & Recreation
 DIVISION: Golf Fund
 SUBDIVISION: N/A
 PROGRAMS: Course Operations

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
EXPENDITURES BY TYPE					
Operating Expenses	\$ 303,536	\$ 310,543	\$ 290,785	\$ 313,692	7.88%
Overhead	53,562	53,172	53,172	59,691	12.26%
TOTAL EXPENDITURES	<u>\$ 357,098</u>	<u>\$ 363,715</u>	<u>\$ 343,957</u>	<u>\$ 373,383</u>	<u>8.56%</u>

	<u>2011 PROJECTED</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>
STAFFING PLAN				
FULL TIME EMPLOYEES				
None	-	-	-	-
TOTAL FULL TIME STAFF	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Parks, Open Space & Recreation
 DIVISION: Golf Fund
 SUBDIVISION: N/A
 PROGRAMS: Course Maintenance

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
EXPENDITURES BY TYPE					
Personnel Costs	\$ 333,143	\$ 335,532	\$ 318,531	\$ 346,273	8.71%
Operating Expenses	127,259	132,196	127,118	147,754	16.23%
Equipment	75,207	-	-	-	N/A
Overhead	53,562	53,172	53,172	59,691	12.26%
TOTAL EXPENDITURES	<u>\$ 589,171</u>	<u>\$ 520,900</u>	<u>\$ 498,821</u>	<u>\$ 553,718</u>	<u>11.01%</u>
STAFFING PLAN					
FULL TIME EMPLOYEES					
Golf Course Superintendent	0.80	0.80	0.80	0.80	
Crew Leader	0.72	0.72	0.72	0.72	
Maintenance Worker II	0.72	0.72	0.72	0.72	
TOTAL FULL TIME STAFF	<u>2.24</u>	<u>2.24</u>	<u>2.24</u>	<u>2.24</u>	
PART TIME AND SEASONAL STAFF					
Park Worker I	8.10	5.00	5.00	5.00	
Park Worker II	-	0.75	0.75	0.75	
Maintenance Worker II	0.45	0.45	0.45	0.45	
TOTAL PART TIME STAFF	<u>8.55</u>	<u>6.20</u>	<u>6.20</u>	<u>6.20</u>	

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Parks, Open Space & Recreation
 DIVISION: Golf Fund
 SUBDIVISION: N/A
 PROGRAMS: Equipment Maintenance

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
EXPENDITURES BY TYPE					
Personnel Costs	\$ 105,180	\$ 112,044	\$ 132,768	\$ 115,744	-12.82%
Operating Expenses	28,147	29,376	25,876	29,626	14.49%
TOTAL EXPENDITURES	\$ 133,327	\$ 141,420	\$ 158,644	\$ 145,370	-8.37%
STAFFING PLAN					
FULL TIME EMPLOYEES					
Golf Course Superintendent	0.20	0.20	0.20	0.20	
Crew Leader	0.18	0.18	0.18	0.18	
Maintenance Worker II	0.18	0.18	0.18	0.18	
Mechanic Welder	0.90	0.90	0.90	0.90	
Mechanic II	-	-	-	-	
TOTAL FULL TIME STAFF	1.46	1.46	1.46	1.46	
PART TIME AND SEASONAL STAFF					
Mechanic I	0.22	-	-	-	
TOTAL PART TIME STAFF	0.22	-	-	-	

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Parks, Open Space & Recreation
 DIVISION: Golf Fund
 SUBDIVISION: N/A
 PROGRAMS: Marketing

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
EXPENDITURES BY TYPE					
Operating Expenses	\$ 23,546	\$ 35,000	\$ 26,000	\$ 42,000	61.54%
TOTAL EXPENDITURES	<u>\$ 23,546</u>	<u>\$ 35,000</u>	<u>\$ 26,000</u>	<u>\$ 42,000</u>	<u>61.54%</u>

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Parks, Open Space & Recreation
 DIVISION: Golf Fund
 SUBDIVISION: N/A
 PROGRAMS: Capital Outlay

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
EXPENDITURES BY TYPE					
Equipment	\$ -	\$ 58,000	\$ 43,000	\$ 19,728	-54.12%
Capital Outlay	20,880	-	-	-	N/A
TOTAL EXPENDITURES	<u>\$ 20,880</u>	<u>\$ 58,000</u>	<u>\$ 43,000</u>	<u>\$ 19,728</u>	<u>-54.12%</u>

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT Parks, Open Space & Recreation
 DIVISION: Golf Fund
 SUBDIVISION: N/A
 PROGRAMS: Debt Service

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
REVENUE SUMMARY					
Accommodation taxes	\$ 657,846	\$ 604,000	\$ 604,000	\$ 604,000	0.00%
TOTAL REVENUES	<u>657,846</u>	<u>604,000</u>	<u>604,000</u>	<u>604,000</u>	<u>0.00%</u>
EXPENDITURES BY TYPE					
Debt Service	629,977	640,241	640,241	1,925,102	200.68%
TOTAL EXPENDITURES	<u>629,977</u>	<u>640,241</u>	<u>640,241</u>	<u>1,925,102</u>	<u>200.68%</u>
NET COSTS (REVENUE)	<u>\$ (27,869)</u>	<u>\$ 36,241</u>	<u>\$ 36,241</u>	<u>\$ 1,321,102</u>	<u>3545.32%</u>

EXPENDITURE DETAIL

Scheduled payments of interest and principal are as follows:

	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
Lease/Purchase Club House	\$ 1,445,373	\$ 29,630	\$ 1,475,003
1998 Accommodations Tax Refunding Revenue Bonds	400,000	9,001	409,001
Golf Cart Lease/Purchase	40,272	-	40,272
Energy Improvement Lease	616	210	826
	<u>\$ 1,886,261</u>	<u>\$ 38,841</u>	<u>\$ 1,925,102</u>

**CITY OF STEAMBOAT SPRINGS
GOLF FUND
2013 BUDGET**

	2011 ACTUAL	2012 ORIG. BUD.	2012 PROJECTED	2013 BUDGET	% INC/(DEC)
STAFFING PLAN					
FULL TIME EMPLOYEES					
Golf Course Superintendent	1.00	1.00	1.00	1.00	
Crew Leader	0.90	0.90	0.90	0.90	
Maintenance Worker II	0.90	0.90	0.90	0.90	
Mechanic Welder	0.90	0.90	0.90	0.90	
TOTAL FULL TIME STAFF	3.70	3.70	3.70	3.70	
PART TIME AND SEASONAL STAFF					
Mechanic I	0.22	-	-	-	
Park Worker I	8.10	5.00	5.00	5.00	
Park Worker II	-	0.75	0.75	0.75	
Maintenance Worker II	0.45	0.45	0.45	0.45	
TOTAL PART TIME STAFF	8.77	6.20	6.20	6.20	
OPERATING REVENUE SUMMARY					
Charges for Services	\$ 1,008,279	\$ 1,043,000	\$ 1,102,045	\$ 1,089,000	-1.18%
Other	12,286	6,625	11,161	6,125	-45.12%
TOTAL REVENUES	1,020,565	1,049,625	1,113,206	1,095,125	-1.62%
OPERATING EXPENDITURES BY CATEGORY					
Personnel Costs	438,323	453,328	451,299	462,017	2.37%
Operating Expenses	482,488	507,115	469,779	533,072	13.47%
Equipment	75,207	58,000	43,000	19,728	-54.12%
Capital Outlay	20,880	-	-	-	N/A
Overhead	107,124	106,344	106,344	119,382	12.26%
TOTAL EXPENDITURES	1,124,022	1,124,787	1,070,422	1,134,199	5.96%
NET COSTS - COURSE OPERATIONS	103,457	75,162	(42,784)	39,074	-191.33%
RESTRICTED REVENUE SUMMARY					
Accommodation taxes	657,846	604,000	604,000	604,000	0.00%
	657,846	604,000	604,000	604,000	0.00%
EXPENDITURES PAYABLE FROM RESTRICTED REVENUES					
Debt Service	629,977	640,241	640,241	1,925,102	200.68%
NET COSTS (REVENUE) FROM RESTRICTED REVENUES	(27,869)	36,241	36,241	1,321,102	3545.32%
NET COSTS - GOLF COURSE	\$ 75,588	\$ 111,403	\$ (6,543)	\$ 1,360,176	-20888.26%
EXPENDITURES BY PROGRAM					
Golf Course Operations	\$ 357,098	\$ 363,715	\$ 343,957	\$ 373,383	8.56%
Golf Course Maintenance	589,171	520,900	498,821	553,718	11.01%
Equipment Maintenance	133,327	141,420	158,644	145,370	-8.37%
Golf Course Marketing	23,546	35,000	26,000	42,000	61.54%
Capital Projects	20,880	58,000	43,000	19,728	-54.12%
Debt Service	629,977	640,241	640,241	1,925,102	200.68%
Payplan Contingency	-	5,752	-	-	N/A
TOTAL EXPENDITURES	\$ 1,753,999	\$ 1,765,028	\$ 1,710,663	\$ 3,059,301	78.84%

**CITY OF STEAMBOAT SPRINGS
REHDER BUILDING FUND
2013 BUDGET**

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
FUND BALANCE, JANUARY 1	\$ 350,366	\$ 97,261	\$ 97,261	\$ 86,821	-10.73%
REVENUES					
Intergovernmental Revenue	128,972	-	-	-	N/A
Private Contributions	202	-	-	350,000	N/A
Transfers	-	-	-	-	N/A
TOTAL REVENUES	129,174	-	-	350,000	N/A
TOTAL AVAILABLE	479,540	97,261	97,261	436,821	349.12%
EXPENDITURES					
Operating Expenses	995	5,000	-	-	N/A
Capital Outlay	352,921	-	-	350,000	N/A
Overhead	28,363	10,440	10,440	11,092	6.25%
TOTAL EXPENDITURES	382,279	15,440	10,440	361,092	3358.74%
FUND BALANCE, DECEMBER 31	\$ 97,261	\$ 81,821	\$ 86,821	\$ 75,729	-12.78%

**CITY OF STEAMBOAT SPRINGS
IRON HORSE FUND
2013 BUDGET**

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
FUND BALANCE, JANUARY 1	\$ 790,243	\$ 349,831	\$ 349,831	\$ -	-100.00%
REVENUES					
Charges for Services	339,893	400,000	337,437	376,000	11.43%
Other Revenue	39,472	-	179	-	-100.00%
Transfers	-	-	56,210	466,993	730.80%
TOTAL REVENUES	<u>379,365</u>	<u>400,000</u>	<u>393,826</u>	<u>842,993</u>	<u>114.05%</u>
TOTAL AVAILABLE	<u>1,169,608</u>	<u>749,831</u>	<u>743,657</u>	<u>842,993</u>	<u>13.36%</u>
EXPENDITURES					
Personnel Costs	164,751	204,304	192,086	213,636	11.22%
Operating Expenses	189,190	129,900	106,510	129,285	21.38%
Capital Outlay	1,102	-	-	-	N/A
Overhead	73,354	58,502	58,502	66,654	13.93%
Debt service	391,380	386,118	386,118	433,418	12.25%
Payplan Contingency	-	2,452	441	-	-100.00%
TOTAL EXPENDITURES	<u>819,777</u>	<u>781,276</u>	<u>743,657</u>	<u>842,993</u>	<u>13.36%</u>
FUND BALANCE, DECEMBER 31	<u>\$ 349,831</u>	<u>\$ (31,445)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>N/A</u>
STAFFING PLAN					
FULL TIME EMPLOYEES					
Housing Manager	1.00	1.00	1.00	1.00	
Asst Housing Manager	1.00	1.00	1.00	1.00	
Maintenance Worker I	1.00	1.00	1.00	1.00	
TOTAL FULL TIME STAFF	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	
PART TIME AND SEASONAL STAFF					
Maintenance Worker I	0.63	1.13	1.13	1.13	
TOTAL PART TIME STAFF	<u>0.63</u>	<u>1.13</u>	<u>1.13</u>	<u>1.13</u>	

**CITY OF STEAMBOAT SPRINGS
FLEET SERVICES FUND
2013 BUDGET**

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
FUND RESERVES, JANUARY 1	<u>\$ 1,135,680</u>	<u>\$ 1,828,676</u>	<u>\$ 1,828,676</u>	<u>\$ 2,133,027</u>	<u>16.64%</u>
REVENUES					
User Charges	1,328,609	1,266,891	1,268,051	1,341,533	5.79%
Intergovernmental	219,340	-	-	-	N/A
Other Revenue	10,706	-	1,500	-	-100.00%
Transfers	65,000	-	-	-	N/A
TOTAL REVENUES	<u>1,623,655</u>	<u>1,266,891</u>	<u>1,269,551</u>	<u>1,341,533</u>	<u>5.67%</u>
TOTAL AVAILABLE	<u>2,759,335</u>	<u>3,095,567</u>	<u>3,098,227</u>	<u>3,474,560</u>	<u>12.15%</u>
EXPENDITURES					
Personnel Costs	279,409	283,802	280,354	288,318	2.84%
Operating Expenses	574,489	476,286	500,636	501,101	0.09%
Equipment	76,761	170,360	184,210	139,200	-24.43%
TOTAL EXPENDITURES	<u>930,659</u>	<u>930,448</u>	<u>965,200</u>	<u>928,619</u>	<u>-3.79%</u>
FUND RESERVES, DECEMBER 31	<u>\$ 1,828,676</u>	<u>\$ 2,165,119</u>	<u>\$ 2,133,027</u>	<u>\$ 2,545,941</u>	<u>19.36%</u>

**CITY OF STEAMBOAT SPRINGS
2013 BUDGET**

DEPARTMENT: Public Works
 DIVISION: Fleet Services Fund
 SUBDIVISION: N/A
 PROGRAMS: Fleet Services Operations
 Capital Outlay

	<u>2011 ACTUAL</u>	<u>2012 ORIG. BUD.</u>	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>	<u>% INC/(DEC)</u>
REVENUE SUMMARY					
User Charges	\$ 1,328,609	\$ 1,266,891	\$ 1,268,051	\$ 1,341,533	5.79%
Cash from Sale of Assets	219,340	-	-	-	N/A
Other Revenue	10,706	-	1,500	-	-100.00%
Transfers	65,000	-	-	-	N/A
TOTAL REVENUES	<u>1,623,655</u>	<u>1,266,891</u>	<u>1,269,551</u>	<u>1,341,533</u>	<u>5.67%</u>
EXPENDITURES BY TYPE					
Personnel Costs	279,409	280,216	280,354	288,318	2.84%
Operating Expenses	574,489	476,286	500,636	501,101	0.09%
Equipment	76,761	170,360	184,210	139,200	-24.43%
Payplan Contingency	-	3,586	-	-	N/A
TOTAL EXPENDITURES	<u>930,659</u>	<u>930,448</u>	<u>965,200</u>	<u>928,619</u>	<u>-3.79%</u>
NET COSTS (REVENUE)	<u>\$ (692,996)</u>	<u>\$ (336,443)</u>	<u>\$ (304,351)</u>	<u>\$ (412,914)</u>	<u>35.67%</u>
EXPENDITURES BY PROGRAM					
Fleet Services Operations	\$ 853,898	\$ 756,502	\$ 780,990	\$ 789,419	1.08%
Capital Outlay	76,761	170,360	184,210	139,200	-24.43%
TOTAL EXPENDITURES	<u>\$ 930,659</u>	<u>\$ 926,862</u>	<u>\$ 965,200</u>	<u>\$ 928,619</u>	<u>-3.79%</u>
STAFFING PLAN					
FULL TIME EMPLOYEES					
Fleet Foreman	0.94	0.94	0.94	0.94	
Mechanic/Welder	0.94	0.94	0.94	0.94	
Mechanic II	1.88	1.88	1.88	1.88	
TOTAL FULL TIME STAFF	<u>3.76</u>	<u>3.76</u>	<u>3.76</u>	<u>3.76</u>	

September 24, 2012

Dear City Council Members:

On behalf of the Routt County Advisory Board of Grand Futures Prevention Coalition, **please acknowledge our support for continued financial contribution from the City of Steamboat Springs for Teen Programs** under the City of Steamboat Springs Parks, Open Space and Recreational Services department.

Teen Programs provides safe, substance-free, and affordable recreation alternatives for middle and high school teens. In addition to drug-free social events for teens – such as Friday night movie nights, pool nights and volleyball tournaments, Community Youth Corps is offered to provide teens with a paid service learning opportunity – a valuable asset to both our community's parks but also to our teens, who have few other job opportunities in the city. Teen programming contributes to the physical, mental, and social development of teens in our community. Annually, Teen Programs serves over 600 students through Friday night events and hires 40 14-16 year old students each summer through Community Youth Corp.

In addition, according to the Pacific Institute, alternative activities are likely to include one or more of the following elements: (1) promotion of skills, knowledge, and/or attitudes that might cause participants to refrain from future alcohol and drug use; (2) occupying free time that might otherwise be idle or unstructured; (3) community service and other activities that provide meaningful involvement in pro-social activities; (4) opportunities to interact with pro-social peers; and (5) adult supervision or the development of positive relationships with adults. In fact, studies show that the after-school hours are the peak time for juvenile crime and experimentation with drugs, alcohol, cigarettes and sex. School districts within RC do not have access to a Teen Center or Recreational Center, and Grand Futures finds that there is an overall lack of alternative activities available to teens, particularly on evenings and weekend evenings, a high-risk time period for youth. **In recent focus groups hosted by Grand Futures, many teens appeared concerned with a lack of “things-to-do in Steamboat for us”.**

Alternative Activities are identified under the Center for Substance Abuse Prevention proven prevention strategies and we know that **prevention works!** The Center for Applied Research Solutions notes that a combination of both direct and indirect benefits includes less need for treatment of substance addiction and dependence, reduced crime and delinquency, fewer incidents of family violence, improved school attendance and academic achievement, and better health outcomes. Substance abuse prevention programs, such as alternative activities are also economically beneficial, with a nearly \$10 return for every dollar invested in prevention, according to research from Iowa State University.

The Routt County Advisory Board recognizes that you face challenging decisions in balancing the 2013 budget and commend your insights and collective experience as you serve your constituents. We do hope that you will consider keeping Teen Programs active in our community in 2013 and in the future.

Regards,

Routt County Advisory Board members of Grand Futures Prevention Coalition



grand futures
prevention coalition

PO BOX 774923
Steamboat Springs, CO 80477
970-879-6188





September 22, 2012

Dear City Council Members:

The members of the Steamboat Springs Teen Council would like to voice our support for continued financial contribution from the City of Steamboat Springs to teen programs.

As current members of the adolescent community, students on Steamboat Springs Teen Council experience, first hand, the benefits of teen programs. They provide enjoyable, safe, substance-free, and affordable activities for Middle and High School students to do in their free time. Recently, a volleyball tournament was held for teens at the Howelsen beach, and over 90 teens attended. Having personally participated in the event, I can attest to its success at bringing many teens together and creating a fun and memorable Friday night. Other popular events the City of Steamboat Springs hold for teens include movie nights, pool nights, and other sports tournaments. All provide healthy environments for recreational activities after school.

Alternative activities for youth have more benefits than providing an enjoyable Friday night. Studies show that after school hours are the time adolescents are most likely to experiment with drugs, alcohol, cigarettes, and sex. Research by the Pacific Institute shows that teen programs are likely to promote skills, knowledge, and attitudes against the usage of alcohol and drugs. Teen Programs occupy free time in a teenager's life that might otherwise be inactive or unstructured by providing pro-social activities and opportunities for meaningful involvement in the community. Alternative activities also create a comfortable environment for teens to meet fellow pro-social teens and to develop positive relationships with adults. With no available Teen Center or Recreational Center in Routt County, there is a lack of alternative activities during the periods of high-risk for teens to be experimenting with unhealthy substances. With decreased funding to teen programs, this lack of healthy alternative activities for youth will be further reduced.

The Steamboat Springs Teen Council acknowledges the difficulties the Steamboat Springs City Council faces in balancing the 2013 budget. We ask you, however, to consider the detrimental effects cutting funding to teen programs will have on our community's youth. Affirmed from a council made up of teens to represent teens, alternative activities are vital in preventing unhealthy choices. Thank you for your attention.

Sincerely,

Codi Coghlan, on behalf of the Steamboat Springs Teen Council

ssteencouncil@gmail.com

Dear Kelly

Thank you for your comment. It has been forwarded to Council and the appropriate staff members.

Sincerely,
Val

Valerie Dietrich
Staff Assistant
City Clerks Office
City of Steamboat Springs
vdietrich@steamboatsprings.net
970.871.8225

-----Original Message-----

From: webmaster@steamboatsprings.net [mailto:webmaster@steamboatsprings.net] On Behalf Of bellynken@hotmail.com

Sent: Tuesday, February 14, 2012 3:56 PM

To: Valerie Dietrich

Subject: [City Council] bus service

Kelly Bastone sent a message using the contact form at http://steamboatsprings.net/contact/City_Council.

Hi there. I submitted this feedback to SStransit, but folks there said I should contact you. The issue: I think it's a poor idea to reduce bus service on the green line in the mornings. Until 8:10, there's just one bus serving both the green and orange routes--so trips take a long time (some folks I know are driving instead of riding the bus because the trip length is so inconvenient). And between 8:10 and 8:40 there's no service at all--a big lapse given how much demand there is for bus service at this time of day (riders heading to the resort and people heading to work). I realize it's a belt-tightening economy for most everyone, but trimming service at peak periods seems like a poor approach. Maybe there are other ways the bus service can cut costs? Midday slowdowns, perhaps? Or we could sell the unsightly, impractical bus shelters and put the money toward service?

Thanks for your consideration,

Kelly

Ken,

Thank you for your comment. It has been forwarded to Council and the appropriate staff members.

Sincerely,
Julie Franklin
City Clerk

From: ken brenner [mailto:kpbbrenner@yahoo.com]

Sent: Wednesday, September 05, 2012 11:09 AM

To: Julie Franklin

Cc: Jon Roberts; Debra Hinsvark

Subject: Comment to City Council

September 4, 2012

Dear Council members

I have a suggestion for the budget discussion concerning the Transportation Department. I appreciate Staff's suggestion to re-visit service lines. I have often wanted to know what a re-designed of the entire system would look like. My suggestion is to look at funding first for a high frequency (10 minute) express main line from downtown to the mountain. Additional service lines could feed the main express line as funds allow. This invites a public-private partnership with the lodging industry with their shuttle bus system.

Obviously, this could not be accomplished in this year's budget cycle. If we were to begin to explore this alternative now it could be considered, fully vetted, by next year's budget. The bus service today is largely the same as originally designed. This Council seems willing to take a fresh look at budget expenses. A free bus system is a tremendous asset for our community, but is it run as efficiently as possible? A re-design may be a timely opportunity.

Thank you for your consideration.

Ken Brenner
Colorado Mountain College, Trustee
Upper Yampa Water Conservancy District, Board Member
Friends of the Yampa, President
PO Box 772631
Steamboat Springs
Colorado 80477
970-819-6178

AGENDA ITEM # 7

REVIEW OF REVISIONS & AMENDMENTS/BUDGET
WRAP UP

This is a discussion item

*******TENTATIVE AGENDA FOR TUESDAY, OCTOBER 16, 2012*******
This agenda is tentative and the information is subject to change until the agenda is finalized.

AGENDA ITEM # 8

CITY OF STEAMBOAT SPRINGS

AGENDA

REGULAR MEETING NO. 2012-18

TUESDAY, OCTOBER 16, 2012

5:00 P.M.

MEETING LOCATION: Citizens' Meeting Room, Centennial Hall;
124 10th Street, Steamboat Springs, CO

MEETING PROCEDURE: Comments from the Public are welcome at two different times during the course of the meeting: 1) Comments no longer than three (3) minutes on items **not** scheduled on the Agenda will be heard under Public Comment; and 2) Comments no longer than three (3) minutes on all scheduled public hearing items will be heard **following** the presentation by Staff or the Petitioner. Please wait until you are recognized by the Council President. With the exception of subjects brought up during Public Comment, on which no action will be taken or a decision made, the City Council may take action on, and may make a decision regarding, ANY item referred to in this agenda, including, without limitation, any item referenced for "review", "update", "report", or "discussion". It is City Council's goal to adjourn all meetings by 10:00 p.m.

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PUBLIC COMMENT: Public Comment will be provided at 7 p.m., or at the end of the meeting, (whichever comes first). CITY COUNCIL WILL MAKE NO DECISION NOR TAKE ACTION, EXCEPT TO DIRECT THE CITY MANAGER. **THOSE ADDRESSING CITY COUNCIL ARE REQUESTED TO IDENTIFY THEMSELVES BY NAME AND ADDRESS. ALL COMMENTS SHALL NOT EXCEED THREE MINUTES.**

A. ROLL CALL

*******TENTATIVE AGENDA FOR TUESDAY, OCTOBER 16, 2012*******

This agenda is tentative and the information is subject to change until the agenda is finalized.

B. PROCLAMATIONS

1. **PROCLAMATION:** Recognizing Domestic Violence Month. (Advocates)
 2. **PROCLAMATION:** Recognizing October 11, 2012 as the Day of the Girl in the City of Steamboat Springs. (Roweena Naidoo, Blossom Project Director)
-

C. COMMUNITY REPORTS/CITY COUNCIL DISCUSSION TOPIC:

3. **Yampa Valley Data Partners Update and New Project Status. (Kate Nowak)**
 4. **Discussion on Police/Fire Facility Relocation. (Hinsvark)**
-

D. CONSENT CALENDAR: MOTIONS, RESOLUTIONS AND ORDINANCES FIRST READINGS

ITEMS ON THE CONSENT CALENDAR GENERALLY REQUIRE LITTLE COUNCIL DELIBERATION AND MAY BE APPROVED WITH A SINGLE MOTION. ANY MEMBER OF THE COUNCIL OR THE PUBLIC MAY WITHDRAW ANY ITEM FROM THE CONSENT CALENDAR FOR FURTHER DISCUSSION AT ANY TIME PRIOR TO APPROVAL.

5. **FIRST READING OF ORDINANCE:** Airport Meadows easement vacation. (Keenan)
-

E. PUBLIC HEARING: ORDINANCE SECOND READINGS

THE CITY COUNCIL PRESIDENT OR PRESIDENT PRO-TEM WILL READ EACH ORDINANCE TITLE INTO THE RECORD. PUBLIC COMMENT WILL BE PROVIDED FOR EVERY ORDINANCE.

There are no items scheduled for this portion of the agenda.

- F. PUBLIC COMMENT: Public Comment will be provided at 7 p.m., or at the end of the meeting, (whichever comes first).** CITY COUNCIL WILL MAKE NO DECISION NOR TAKE ACTION, EXCEPT TO DIRECT THE CITY MANAGER. **THOSE ADDRESSING CITY COUNCIL ARE REQUESTED TO IDENTIFY THEMSELVES BY NAME AND ADDRESS. ALL COMMENTS SHALL NOT EXCEED THREE MINUTES.**
-

*******TENTATIVE AGENDA FOR TUESDAY, OCTOBER 16, 2012*******

This agenda is tentative and the information is subject to change until the agenda is finalized.

G. PLANNING COMMISSION REPORT

H. CONSENT CALENDAR - PLANNING COMMISSION REFERRALS:

ITEMS ON THE CONSENT CALENDAR GENERALLY REQUIRE LITTLE OR NO COUNCIL DELIBERATION AND MAY BE APPROVED WITH A SINGLE MOTION. A CITY COUNCIL MEMBER MAY REQUEST AN ITEM(S) BE REMOVED FROM THE CONSENT CALENDAR FOR FURTHER DISCUSSION. **ALL ORDINANCES APPROVED BY CONSENT SHALL BE READ INTO THE RECORD BY TITLE.**

6. FIRST READING OF ORDINANCE: Ordinance amending IBC to allow B&B's to be reviewed under IRC. (Peasley)

7. PROJECT: Ski Ranches Subdivision Filing 5, Lot 22

PETITION: Development plan to permit a Conditional Use to operate a Bed & Breakfast at the existing home located at 2415 Val d'Isere.

LOCATION: 2415 Val d'Isere.

APPLICANT: Cheri Radway, 2415 Val d'Isere, 970-846-7006.

PLANNING COMMISSION VOTE: To be heard October 11, 2012.

I. PUBLIC HEARING – PLANNING COMMISSION REFERRALS

PUBLIC HEARING FORMAT:

- **Presentation by the Petitioner (estimated at 15 minutes). Petitioner to state name and residence address/location.**
- **Presentation by the Opposition.** Same guidelines as above.
- **Public Comment by individuals (not to exceed 3 minutes). Individuals to state name and residence address/location.**
- **City staff to provide a response.**

There are no items scheduled for this portion of the agenda.

J. REPORTS

8. City Council

9. Reports

a. Agenda Review (Franklin):

1.) City Council agenda for October 30, 2012.

2.) City Council agenda for November 13, 2012.

10. Staff Reports

*******TENTATIVE AGENDA FOR TUESDAY, OCTOBER 16, 2012*******

This agenda is tentative and the information is subject to change until the agenda is finalized.

- a. City Attorney's Update/Report. (Lettunich)
 - b. Manager's Report: Ongoing Projects. (Roberts)
 1. Director's Response.
-

K. OLD BUSINESS

11. Minutes (Franklin)

- a. Regular Meeting 2012-15, September 4, 2012.
 - b. Regular Meeting 2012-16, September 18, 2012.
 - c. Regular Meeting 2012-17, October 2, 2012.
-

L. ADJOURNMENT

**BY: JULIE FRANKLIN, CMC
CITY CLERK**

*******TENTATIVE AGENDA FOR TUESDAY, OCTOBER 30, 2012*******
This agenda is tentative and the information is subject to change until the agenda is finalized.

CITY OF STEAMBOAT SPRINGS

AGENDA

REGULAR MEETING NO. 2012-19
TUESDAY, OCTOBER 30, 2012

5:00 P.M.

MEETING LOCATION: Citizens' Meeting Room, Centennial Hall;
124 10th Street, Steamboat Springs, CO

MEETING PROCEDURE: Comments from the Public are welcome at two different times during the course of the meeting: 1) Comments no longer than three (3) minutes on items **not** scheduled on the Agenda will be heard under Public Comment; and 2) Comments no longer than three (3) minutes on all scheduled public hearing items will be heard **following** the presentation by Staff or the Petitioner. Please wait until you are recognized by the Council President. With the exception of subjects brought up during Public Comment, on which no action will be taken or a decision made, the City Council may take action on, and may make a decision regarding, ANY item referred to in this agenda, including, without limitation, any item referenced for "review", "update", "report", or "discussion". It is City Council's goal to adjourn all meetings by 10:00 p.m.

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A. ROLL CALL

B. COMMUNITY REPORTS/CITY COUNCIL DISCUSSION TOPIC:

1.

*******TENTATIVE AGENDA FOR TUESDAY, OCTOBER 30, 2012*******

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C. CONSENT CALENDAR: MOTIONS, RESOLUTIONS AND ORDINANCES FIRST READINGS

ITEMS ON THE CONSENT CALENDAR GENERALLY REQUIRE LITTLE COUNCIL DELIBERATION AND MAY BE APPROVED WITH A SINGLE MOTION. ANY MEMBER OF THE COUNCIL OR THE PUBLIC MAY WITHDRAW ANY ITEM FROM THE CONSENT CALENDAR FOR FURTHER DISCUSSION AT ANY TIME PRIOR TO APPROVAL.

- 2. RESOLUTION:** A resolution approving the 2013 Operating Plan and budget of the Downtown Steamboat Springs Business Improvement District and reappointing two members of the Board of Directors. (Tracy Barnett)
 - 3. FIRST READING OF ORDINANCE:** Budget. (Weber)
-

D. PUBLIC HEARING: ORDINANCE SECOND READINGS

THE CITY COUNCIL PRESIDENT OR PRESIDENT PRO-TEM WILL READ EACH ORDINANCE TITLE INTO THE RECORD. PUBLIC COMMENT WILL BE PROVIDED FOR EVERY ORDINANCE.

- 4. SECOND READING OF ORDINANCE:** Airport Meadows easement vacation. (Keenan)
-

E. PUBLIC COMMENT: Public Comment will be provided at 7 p.m., or at the end of the meeting, (whichever comes first). CITY COUNCIL WILL MAKE NO DECISION NOR TAKE ACTION, EXCEPT TO DIRECT THE CITY MANAGER. **THOSE ADDRESSING CITY COUNCIL ARE REQUESTED TO IDENTIFY THEMSELVES BY NAME AND ADDRESS. ALL COMMENTS SHALL NOT EXCEED THREE MINUTES.**

F. PLANNING COMMISSION REPORT

G. CONSENT CALENDAR - PLANNING COMMISSION REFERRALS:

ITEMS ON THE CONSENT CALENDAR GENERALLY REQUIRE LITTLE OR NO COUNCIL DELIBERATION AND MAY BE APPROVED WITH A SINGLE MOTION. A CITY COUNCIL MEMBER MAY REQUEST AN ITEM(S) BE REMOVED FROM THE CONSENT CALENDAR FOR FURTHER DISCUSSION. **ALL ORDINANCES APPROVED BY CONSENT SHALL BE READ INTO THE RECORD BY TITLE.**

- 5. PROJECT:**
PETITION:
LOCATION:

*******TENTATIVE AGENDA FOR TUESDAY, OCTOBER 30, 2012*******
This agenda is tentative and the information is subject to change until the agenda is finalized.

APPLICANT:
PLANNING COMMISSION VOTE:

H. PUBLIC HEARING – PLANNING COMMISSION REFERRALS

PUBLIC HEARING FORMAT:

- **Presentation by the Petitioner (estimated at 15 minutes). Petitioner to state name and residence address/location.**
- **Presentation by the Opposition.** Same guidelines as above.
- **Public Comment by individuals (not to exceed 3 minutes). Individuals to state name and residence address/location.**
- **City staff to provide a response.**

- 6. SECOND READING OF ORDINANCE:** Ordinance amending IBC to allow B&B's to be reviewed under IRC. (Peasley)
-

I. REPORTS

7. City Council

8. Reports

- a. Agenda Review (Franklin):
 - 1.) City Council agenda for November 13, 2012.
 - 2.) City Council agenda for November 20, 2012.

9. Staff Reports

- a. City Attorney's Update/Report. (Lettunich)
 - b. Manager's Report: Ongoing Projects. (Roberts)
-

J. ADJOURNMENT

**BY: JULIE FRANKLIN, CMC
CITY CLERK**